```
WEBVTT
00:00:00.290 --> 00:00:01.960
<v 0>Thank you all for joining us.</v>
00:00:01.961 --> 00:00:05.200
Welcome back to those who have been with us previously,
00:00:05.201 --> 00:00:07.000
either on day one or day three,
00:00:07.700 --> 00:00:11.920
and official welcome to those who are joining us for the very first time.
00:00:12.890 --> 00:00:17.120
Happy Saturday is this is the final day of opera.
00:00:17.470 --> 00:00:20.790
America's first ever racial justice opera, or,
7
00:00:21.650 --> 00:00:25.430
and of course in this space today, uh,
00:00:25.550 --> 00:00:29.830
I want us to be mindful of our creativity and all the wonderful things
that come
00:00:29.831 --> 00:00:30.790
with that. Uh,
10
00:00:30.850 --> 00:00:35.710
but also to express gratitude for all the hard work that has gone into
this.
11
00:00:35.770 --> 00:00:39.790
And then all the hard work that all of you are doing to engage in these
12
00:00:40.310 --> 00:00:43.180
challenging, but very meaningful experiences,
13
00:00:43.250 --> 00:00:47.710
```

```
conversations and activities. Uh, it's been an intense,
14
00:00:48.430 --> 00:00:52.390
challenging, but rewarding journey over the past five days, right?
15
00:00:52.391 --> 00:00:53.830
We're here at day five. Uh,
16
00:00:53.831 --> 00:00:57.550
we entered this final day from a place of truth telling we've spoken a lot
of
17
00:00:57.551 --> 00:01:00.110
truth, a place of healing. We've worked on that as well.
18
00:01:00.670 --> 00:01:04.700
A place of agency accountability and stay for transformation.
19
00:01:05.540 --> 00:01:08.620
I will introduce myself. My name is quote DVE Johnson.
2.0
00:01:08.940 --> 00:01:12.740
I also go by quo when given the choice,
21
00:01:13.460 --> 00:01:15.820
I go by quo and give people the options to call me quote.
22
00:01:15.880 --> 00:01:17.740
So you may call me quote today. Of course,
23
00:01:18.200 --> 00:01:20.820
I'd like to introduce my amazing co-host.
24
00:01:21.170 --> 00:01:23.730
Adam will will be my co-host for today.
25
00:01:23.731 --> 00:01:27.490
It's been an honor to share space with a co-host each day.
26
00:01:27.550 --> 00:01:32.410
And today Adam is my co-host amazing artist and member of the
```

```
27
00:01:32.411 --> 00:01:36.170
Asian opera Alliance. So thank you for joining us today, Adam,
28
00:01:37.090 --> 00:01:41.010
I also want to give a special shout out to our opera America staff for
assisting
29
00:01:41.011 --> 00:01:45.720
us today, both Jamele and Megan Noel has been assisting us recently.
30
00:01:45.770 --> 00:01:49.580
She's not with us today, but we heard you Noel. Uh,
31
00:01:49.640 --> 00:01:51.100
I'm gonna pass it over to Adam,
32
00:01:51.250 --> 00:01:54.420
just to kind of give us a reminder of the purpose of this form and the
purpose
33
00:01:54.480 --> 00:01:58.020
of us all coming together in this space. Go for it, Adam.
34
00:02:00.110 --> 00:02:01.380
<v 1>Hello. Thank you all.</v>
3.5
00:02:01.890 --> 00:02:06.530
Welcome to bring the opera field together for a journey
36
00:02:06.710 --> 00:02:11.410
of intentional learning engagement and practical application for racial
37
00:02:11.520 --> 00:02:14.170
justice, work, our journey,
38
00:02:14.530 --> 00:02:19.210
an ongoing experience that will not end with absolute answers to a system
that
39
00:02:19.211 --> 00:02:22.250
```

```
has been in place for centuries. Our learning,
40
00:02:22.840 --> 00:02:25.840
this is not about gay getting it right or being right.
41
00:02:26.110 --> 00:02:30.840
This is about prioritizing doing what is right through action and
42
00:02:30.841 --> 00:02:33.640
commitment. We all have things to learn.
43
00:02:34.050 --> 00:02:38.440
Daily tools are dangerous if you do not know how to use them.
44
00:02:40.040 --> 00:02:41.270
<v 0>Thank you for that, Adam.</v>
45
00:02:42.010 --> 00:02:46.900
And of course we begin every single space as we have before or with a land
46
00:02:47.120 --> 00:02:48.740
and a people acknowledgement.
47
00:02:49.330 --> 00:02:54.260
I've gotten a lot of requests for this particular land acknowledgement
land
48
00:02:54.340 --> 00:02:58.260
and people acknowledgement. I do want to share that this is a personal
practice.
49
00:02:58.540 --> 00:03:03.120
I do encourage you to everyone do it. Uh, however, in this personal
practice,
50
00:03:03.230 --> 00:03:07.760
this is a matter of honoring the history, honoring the truth.
51
00:03:07.990 --> 00:03:11.280
This is a matter of honoring the land in which we stand in the people who
```

```
00:03:11.281 --> 00:03:12.840
labored and cultivated the land.
53
00:03:13.700 --> 00:03:18.160
So for this in our particular land and people acknowledgement today,
54
00:03:18.240 --> 00:03:20.350
I also want to note that the people,
55
00:03:21.030 --> 00:03:25.470
addition of the acknowledgement is a practice that was created by Amber
Sims,
56
00:03:25.690 --> 00:03:27.470
who is an activist in Dallas,
57
00:03:27.680 --> 00:03:30.790
which is the land of the cattle of the Wichita and the command chief
sovereign
58
00:03:30.791 --> 00:03:35.630
nations. I want to begin by acknowledging that some people do not do land
59
00:03:35.631 --> 00:03:37.270
acknowledgements and that's completely okay.
60
00:03:37.610 --> 00:03:41.980
We want to honor that choice voice as well in a space for racial justice.
61
00:03:42.200 --> 00:03:46.700
It is important that we start with truth telling it is crucial that we
begin
62
00:03:46.810 --> 00:03:49.900
with speaking the truth and the nature of this nation.
63
00:03:50.300 --> 00:03:55.220
Speaking the truth behind the impacts that we continue to experience
because
64
00:03:55.221 --> 00:03:57.180
```

```
it is dangerous when we choose not to do so.
65
00:03:58.280 --> 00:04:01.970
So I do want to take the time to say that we are on stolen land.
66
00:04:02.120 --> 00:04:06.810
That has been cultivated since time I Memorial by hundreds of tribal
nations and
67
00:04:06.811 --> 00:04:09.770
communities, communities of human beings who loved,
68
00:04:10.210 --> 00:04:14.530
who fought connected and created in their humanity, humanity,
69
00:04:14.560 --> 00:04:16.850
that was intentionally dismissed through policy,
70
00:04:17.130 --> 00:04:20.920
allowing for horrible conditions, erasure, genocide,
71
00:04:21.630 --> 00:04:25.560
communities, and nations that are here, and that will not be silenced.
72
00:04:25.820 --> 00:04:27.760
And we will not take part in silence in them.
7.3
00:04:28.140 --> 00:04:33.070
We will prioritize lifting these voices and we will ensure
74
00:04:33.071 --> 00:04:35.190
that they are never silenced in any space.
75
00:04:36.230 --> 00:04:39.870
I also acknowledge that people were stolen from their homes in Africa and
76
00:04:39.871 --> 00:04:44.700
brought to this O land dehumanized and forced into free and enslaved
labor,
00:04:45.560 --> 00:04:49.180
```

```
the nation and the entire nation benefits from stolen land,
78
00:04:49.520 --> 00:04:51.340
stolen labor and stolen lives.
00:04:52.140 --> 00:04:56.950
This is a truth at the very foundation of our nation and a
80
00:04:56.951 --> 00:05:01.190
part of the conditions we have inherited. This is not just in the,
81
00:05:01.880 --> 00:05:05.260
as my last name is Johnson. Not because my ancestors' name is Johnson,
82
00:05:05.720 --> 00:05:07.900
but because I'm a descendant of those enslaved people,
83
00:05:08.960 --> 00:05:11.780
it is present before us every single day.
84
00:05:12.600 --> 00:05:14.420
We did not create these conditions.
85
00:05:14.880 --> 00:05:18.460
But along with this inheritance of the conditions comes the ability,
86
00:05:18.720 --> 00:05:20.180
the opportunity, the honor,
87
00:05:20.400 --> 00:05:25.010
and the responsibility to disrupt the systems of dehumanization so that we
may
88
00:05:25.011 --> 00:05:29.170
connect and heal the harm as we move forward in truth and community.
89
00:05:30.330 --> 00:05:33.330
I honor the ancestors who cared for and labored on this land,
90
00:05:33.700 --> 00:05:36.170
whose experiences continue to live with us.
```

```
91
00:05:37.010 --> 00:05:40.690
May we continue to work to build a better world and the path forward for
our
92
00:05:40.691 --> 00:05:42.840
descendants, who will surely come out after us.
93
00:05:43.950 --> 00:05:47.300
Thank you for joining us for this land and people acknowledgement.
94
00:05:48.400 --> 00:05:53.220
I'm going to pass it over to Adam so that he can assist us
00:05:53.280 --> 00:05:55.660
in going over our group agreements.
96
00:06:06.450 --> 00:06:10.180
<v 1>Okay. This is so exciting guys. Thanks for all your effort.</v>
97
00:06:11.720 --> 00:06:16.700
The 2022 racial justice opera forum group agreements, center,
98
00:06:16.870 --> 00:06:18.100
truth and connection.
99
00:06:18.930 --> 00:06:23.430
Racial justice must be rooted in truth to disrupt the
100
00:06:23.431 --> 00:06:28.020
incomplete and falseness narratives that support the fallacy of racial
human
00:06:28.021 --> 00:06:28.854
hierarchy.
102
00:06:29.820 --> 00:06:34.220
I will always center the truth with the goal of connecting to heal the
harm and
103
00:06:34.221 --> 00:06:35.940
```

```
build a better world together.
104
00:06:39.540 --> 00:06:40.480
I'm sorry, it's.
105
00:06:41.680 --> 00:06:43.120
<v 0>Be explicit about race.</v>
106
00:06:43.830 --> 00:06:48.310
Race is often the most difficult conversation for many to have in the
United
107
00:06:48.310 --> 00:06:52.430
States. I will always be explicit about race and racial justice work.
108
00:06:52.910 --> 00:06:56.750
I will not default to gender identities, sexual orientation, or
preference,
109
00:06:57.230 --> 00:06:58.630
ability, nationality, et cetera,
110
00:06:58.940 --> 00:07:02.070
without being explicit about the impact of race and racism.
111
00:07:02.990 --> 00:07:06.150
I will be explicit about racial groups and always mindful that no,
112
00:07:06.500 --> 00:07:07.780
oh one group is a monolith.
113
00:07:10.010 --> 00:07:14.270
<v 1>Intent does not outweigh impact good intentions,</v>
114
00:07:14.370 --> 00:07:18.590
and a desire for change are important. Impact is most important.
115
00:07:19.470 --> 00:07:22.350
I will be accountable for the impact of my words and actions.
116
00:07:23.010 --> 00:07:27.070
```

```
If my impact does not align with my intention and cause harm,
117
00:07:28.180 --> 00:07:32.100
I will work to correct my impact without silencing those who might have
118
00:07:32.101 --> 00:07:33.300
inadvertently harmed.
119
00:07:35.540 --> 00:07:40.260
<v 0>Their space. Everyone is harmed by racism and a fallacy of racial
hierarchy.</v>
120
00:07:40.940 --> 00:07:44.820
I acknowledge that some racial groups experience disproportionate harm
under
121
00:07:44.821 --> 00:07:45.940
various circumstances.
122
00:07:46.430 --> 00:07:51.010
There is enough space for each of us to knowledge the harm and healing
123
00:07:51.240 --> 00:07:52.890
necessary to enact racial justice.
124
00:07:53.770 --> 00:07:58.050
I also acknowledge that this work requires all of us and that no one is
entitled
125
00:07:58.051 --> 00:08:00.490
to intimate spaces amongst other racial groups.
00:08:03.330 --> 00:08:06.710
<v 1>Use eye statements. We all have experiences.</v>
127
00:08:06.960 --> 00:08:11.780
There is a power in taking ownership of my experiences and individual
commitment
128
00:08:11.781 --> 00:08:12.614
to racial justice.
```

```
129
00:08:13.580 --> 00:08:18.540
I will use I statements and speak for my own personal experiences.
00:08:18.541 --> 00:08:20.100
When sharing in group discussion.
131
00:08:21.770 --> 00:08:26.010
<v 0>Practice, self care and collective care, racial justice work is
hard.</v>
132
00:08:26.890 --> 00:08:29.330
I will be mindful of my own needs and the needs of others,
133
00:08:29.480 --> 00:08:32.050
including the need for truth and connection.
134
00:08:32.780 --> 00:08:35.080
We will be together for a limited amount of time.
135
00:08:35.410 --> 00:08:39.200
Collective care also means that I will actively move forward to speak when
136
00:08:39.201 --> 00:08:42.320
necessary and move back to allow others to speak.
137
00:08:45.620 --> 00:08:48.560
<v 1>Be fully present. This is your journey.</v>
138
00:08:49.520 --> 00:08:53.800
I am here by choice and agree to be fully present for the work and
learning in
139
00:08:53.801 --> 00:08:57.920
this space. Progress can only take place when I do the work,
140
00:08:58.090 --> 00:09:00.160
which starts with my personal journey.
141
00:09:01.160 \longrightarrow 00:09:04.960
I acknowledge that my progress is directly related to my effort and
```

```
142
00:09:04.961 --> 00:09:06.400
prioritization of this work.
00:09:08.050 --> 00:09:10.540
<v 0>Embrace discomfort and non closure.</v>
144
00:09:11.290 --> 00:09:13.260
This space will be uncomfortable.
145
00:09:13.820 --> 00:09:16.250
I will lean into my discomfort into challenge myself,
146
00:09:16.490 --> 00:09:20.810
to experience learning that does not prioritize my comfort with
discussions
147
00:09:20.820 --> 00:09:21.690
about race.
148
00:09:22.370 --> 00:09:27.210
I also acknowledge that I will not receive a package set of tools or
answers to
149
00:09:27.211 --> 00:09:30.090
solve a century's old problem. With any short amount of time,
150
00:09:30.470 --> 00:09:33.210
change cannot happen at the rate of my own comfort.
151
00:09:35.230 --> 00:09:38.670
<v 1>Turn to wonder or what all art should help us do.</v>
152
00:09:39.270 --> 00:09:41.590
I will suspend judgment during the forum.
153
00:09:42.230 --> 00:09:46.750
I will turn to wonder and consider what my own reactions are telling me.
154
00:09:46.980 --> 00:09:48.630
When I have an emotional response,
```

```
155
00:09:49.470 --> 00:09:54.430
I will work to explore those emotions and experiences on my own and in a
00:09:54.431 --> 00:09:58.140
healthy manner while remaining in community with the forum participants.
157
00:09:59.650 --> 00:10:03.950
<v 0>And of course, we establish this as a compassionate and a courageous
space.</v>
158
00:10:04.830 --> 00:10:07.790
I will work with others to ensure a space of compassion,
159
00:10:07.980 --> 00:10:11.870
hearing the collective harm and healing. In our shared experiences.
160
00:10:12.470 --> 00:10:15.110
I will also work with others to ensure a space of courage,
161
00:10:15.770 --> 00:10:19.220
boldly disrupting the system of racial human hierarchy.
162
00:10:21.980 --> 00:10:26.160
And those are our group agreements for today. Please be mindful of those.
163
00:10:26.180 --> 00:10:30.720
We do expect and invite and encourage everyone to keep these agreements
164
00:10:30.721 --> 00:10:32.400
throughout the entire day. Today,
00:10:33.560 --> 00:10:38.360
I am going to pass it to Adam so that he can provide us with just a quick
166
00:10:38.600 --> 00:10:40.790
overview of today's skin. Adam,
167
00:10:40.810 --> 00:10:43.670
if you'll just let us know what we'll be doing before we get to lunch
break,
```

```
00:10:44.030 --> 00:10:48.310
I like food. So what's happening before food is before.
00:10:48.390 --> 00:10:49.950
<v 1>We get to it's very important. Absolutely.</v>
170
00:10:51.290 --> 00:10:53.870
We bring all of our learning together in this final day of the forum,
171
00:10:54.530 --> 00:10:57.950
but don't worry. This work will continue well beyond our time together.
172
00:10:59.030 --> 00:11:03.300
<v 0>I would like to introduce our one wonderful panelists for this first
panel</v>
173
00:11:03.301 --> 00:11:06.180
discussion for the last day of the forum.
174
00:11:06.850 --> 00:11:11.220
This particular panel will provide us with such beautiful
175
00:11:11.370 --> 00:11:14.500
insight into the work that is being done in the opera field.
176
00:11:14.880 --> 00:11:18.620
We had questions about what are opera companies doing in transparency.
177
00:11:19.140 --> 00:11:24.090
I intentionally did not provide any case studies because this work
requires a
178
00:11:24.091 --> 00:11:27.890
very personal journey first, which is why we've gone through these steps.
179
00:11:27.910 --> 00:11:29.410
Before today,
180
00:11:29.470 --> 00:11:32.690
we get to hear some of the things that other opera companies are doing.
```

```
00:11:33.490 --> 00:11:35.330
I would like to introduce Pam,
182
00:11:36.870 --> 00:11:39.930
one of our amazing panelists. Hello, Pam.
183
00:11:40.730 --> 00:11:43.520
I would also like to introduce Tracy,
184
00:11:45.750 --> 00:11:48.690
who will be joining us for the panel discussion today.
185
00:11:50.560 --> 00:11:52.240
I would like to introduce Ian
186
00:11:55.750 --> 00:11:58.130
And I would like to introduce Renee.
187
00:12:01.710 --> 00:12:05.490
And these are our amazing panelists for today.
188
00:12:05.491 --> 00:12:08.250
Thank you all so very much for joining us.
189
00:12:09.080 --> 00:12:12.330
Today's discussion will include a Q and a, uh,
190
00:12:12.420 --> 00:12:14.490
especially as we've been going through these days.
191
00:12:14.550 --> 00:12:17.720
If we do not get to your question, please still put it in a chat.
192
00:12:17.721 --> 00:12:19.080
What we've been doing during the,
193
00:12:19.680 --> 00:12:22.160
the lunch break is answering some of those questions.
194
00:12:23.140 --> 00:12:24.800
```

```
So as we begin,
195
00:12:25.240 --> 00:12:28.800
I want to first thank everybody again for joining us for the final day of
196
00:12:28.960 --> 00:12:32.280
form, as we turn to our, our attention to the form.
197
00:12:32.340 --> 00:12:35.800
And as we turn our attention to what will happen after the form can,
198
00:12:36.230 --> 00:12:41.230
and each of you share your thoughts on being identified as activists
199
00:12:41.231 --> 00:12:46.230
or change agents. I identify each of you as change agents in this work.
200
00:12:47.030 --> 00:12:51.270
Uh, and then can you let us know whether or not leading change in your own
way,
201
00:12:51.910 --> 00:12:56.270
uh, was an intentional decision or something that you prepared for? Uh,
202
00:12:56.740 --> 00:12:59.100
actually start with Renee, uh,
203
00:12:59.200 --> 00:13:02.420
in answering that question and then we'll go to Ian.
204
00:13:03.920 --> 00:13:06.460
<v 3>Lovely. Thank you so much for having me thank you to, uh, </v>
205
00:13:06.620 --> 00:13:11.180
for America and thank you to KDI and to the other hosts and panelists. Um,
206
00:13:11.250 --> 00:13:13.500
such a pleasure to be here. I,
207
00:13:14.100 --> 00:13:17.810
```

```
I feel like activism is in my blood as a person in, uh,
208
00:13:18.830 --> 00:13:22.130
who has Zambian ancestry and my family line.
209
00:13:22.710 --> 00:13:26.570
My grandfather was, uh, a nationalist.
210
00:13:27.090 --> 00:13:29.650
I feel like that's a more positive word when we talking about African
211
00:13:30.370 --> 00:13:31.890
nationalism. Um,
212
00:13:31.990 --> 00:13:36.530
so he was very instrumental in making sure that Zambia became his own
nation and
213
00:13:36.531 --> 00:13:40.640
moved away from Northern. My grandmother was the first woman in Zambia to
vote.
214
00:13:40.940 --> 00:13:43.600
So really like activism is a part of just my DNA.
215
00:13:44.460 --> 00:13:48.760
And I came coming here. My family went to a H B, C U in Jackson,
216
00:13:48.761 --> 00:13:49.960
Mississippi of all places,
217
00:13:50.860 --> 00:13:55.280
but Mississippi black people in Mississippi were doing some amazing work.
218
00:13:55.281 --> 00:13:59.790
And my grandfather really wanted his children to be involved in what it
meant to
219
00:13:59.791 --> 00:14:03.590
have a black lifestyle. Um, cuz as, as I said earlier,
```

```
00:14:03.830 --> 00:14:08.150
Zambia wasn't a nation yet. So, um, apartheid was a part of the system.
221
00:14:08.151 --> 00:14:11.710
So they came to Mississippi. My uncle was a part of,
222
00:14:11.730 --> 00:14:14.950
he was a very big activist, especially in the civil rights movement.
223
00:14:14.951 --> 00:14:19.100
So it's just a part of who I am and what I know my aunt in the it up being
like
224
00:14:19.101 --> 00:14:20.980
the first woman to run for president in Zambia.
225
00:14:20.981 --> 00:14:22.900
So it's just what I am and what I know.
226
00:14:22.901 --> 00:14:27.300
It's just really just a part of who I am. So when I was younger in high
school,
00:14:27.660 --> 00:14:31.340
I was a part of the civil rights and civil liberties club where we learned
about
228
00:14:31.341 --> 00:14:33.300
the civil rights movement. And then when I got to college,
229
00:14:33.380 --> 00:14:34.980
I started teaching civil rights history,
230
00:14:35.140 --> 00:14:38.580
specifically Mississippi civil rights history to high school students.
231
00:14:39.250 --> 00:14:42.890
So I've always wanted to really be involved in helping people understand
history
232
00:14:42.891 --> 00:14:44.570
and how it impacts our pre our, uh,
```

```
233
00:14:44.571 --> 00:14:48.490
present day situation and how people can be instruments of change.
234
00:14:49.190 --> 00:14:50.770
And luckily with black women opera,
235
00:14:50.890 --> 00:14:54.640
I got to marry my love for opera and my love for encouraging and educating
236
00:14:54.641 --> 00:14:58.280
people, um, about that's different paths and opera,
237
00:14:58.281 --> 00:14:59.560
different opportunities in opera,
238
00:14:59.590 --> 00:15:03.480
letting people know that they're not the only black opera singer that
there ever
239
00:15:03.620 --> 00:15:07.440
was, letting people know that there's more than Landine price. Um,
240
00:15:07.441 --> 00:15:09.600
there is more paths, there are more opportunities.
241
00:15:09.601 --> 00:15:11.150
There are more things that you can do in opera.
242
00:15:11.770 --> 00:15:15.510
And it really has given me a chance to just find my niche,
243
00:15:15.511 --> 00:15:19.350
which is basically making sure black opera singers feel loved.
244
00:15:19.530 --> 00:15:22.470
And they feel like they're encouraged to keep singing.
245
00:15:22.690 --> 00:15:25.950
That's really all that I'm doing at the end of the day.
```

```
246
00:15:25.990 --> 00:15:29.990
I wanna make sure that black opera singers feel loved and they feel
encouraged
247
00:15:29.991 --> 00:15:34.020
to keep singing. It's not easy. First of all, opera's hard. Second of all,
248
00:15:34.520 --> 00:15:37.260
you are already black, so that's has its own challenges,
249
00:15:37.261 --> 00:15:41.340
but I want you to remember that your voice matters and you gotta keep
singing.
250
00:15:41.490 --> 00:15:44.100
Like you have to keep singing. So that's always my goal.
251
00:15:45.660 --> 00:15:49.890
<v 0>Thank you so much for sharing. And then for, for providing us,
uh, </v>
2.52
00:15:49.891 --> 00:15:53.040
with the perspective of how it is, is in your blood,
253
00:15:53.100 --> 00:15:55.760
as you say in your family background,
254
00:15:55.860 --> 00:15:58.280
but then your active choice to say,
255
00:15:58.440 --> 00:16:01.840
I need to let people know something your active choice to say this is
256
00:16:01.841 --> 00:16:05.040
information and people need it and how that has, uh,
257
00:16:05.130 --> 00:16:09.480
grown into the beautiful thing that is black women and IRA. Thank you.
Next.
258
00:16:09.560 --> 00:16:13.110
```

```
I will ask Ian I, and I of course identify your, the training agent,
259
00:16:14.330 --> 00:16:17.670
not just cuz you're my boss, but because of the work, uh,
260
00:16:17.720 --> 00:16:22.350
being done with Dallas opera, can you share kind of your perspective,
2.61
00:16:23.070 --> 00:16:25.190
uh, and whether or not this is something for which you prepared,
262
00:16:25.410 --> 00:16:28.270
how did you come into this space and into this work?
263
00:16:30.260 --> 00:16:34.530
<v 4>Uh, well, thanks for inviting me to be a part of this today. Quote,
um, I,\langle v \rangle
264
00:16:34.810 --> 00:16:39.530
I can't say that it was ever something that I, I, I looked at and I
thought I'm,
265
00:16:39.590 --> 00:16:43.610
I'm prepared for it. Uh, I, I absolutely, uh,
266
00:16:44.080 --> 00:16:46.290
knew that there were moments in life, uh,
267
00:16:46.500 --> 00:16:51.450
where you were confronted with problems and there were people that either,
uh.
2.68
00:16:51.600 --> 00:16:54.840
deal with the problems or around the problems.
269
00:16:55.380 --> 00:17:00.200
And I've always gravitated somehow some way to being a problem solver
270
00:17:00.300 --> 00:17:02.800
or, or at least attempting to be a problem solver.
271
```

```
00:17:03.460 --> 00:17:08.120
And so I think for, for me personally, uh,
272
00:17:08.760 --> 00:17:12.000
I saw a great need. Uh, I saw a great need, uh,
273
00:17:12.001 --> 00:17:16.110
within the walls of the Dallas opera and our own staff.
274
00:17:16.890 --> 00:17:21.350
And, uh, my initiative, I think, uh,
275
00:17:21.351 --> 00:17:24.430
really came out of trying to create, uh,
276
00:17:24.550 --> 00:17:28.310
a better environment for my staff and hope that that, uh,
277
00:17:28.311 --> 00:17:31.950
trickles into the other, uh, tentacles of the opera company as well.
278
00:17:34.570 --> 00:17:38.470
<v 0>Thank you. Thank you for sharing. Well, the dive deeper into that,
uh, </v>
279
00:17:38.471 --> 00:17:42.670
as we get into the conversation, I will next ask Pam,
280
00:17:43.210 --> 00:17:45.550
can you let us know your,
281
00:17:46.230 --> 00:17:49.030
your route and your path into being a change agent?
282
00:17:50.590 --> 00:17:53.460
<v 5>Thank you quo. Um, happy to be here with everyone.</v>
283
00:17:54.180 --> 00:17:58.700
I actually have a couple of hats, uh, that bring me to you today. Um,
284
00:17:59.060 --> 00:18:00.060
```

```
I I'm, uh,
285
00:18:00.240 --> 00:18:04.860
was in the corporate structures of consulting,
286
00:18:05.740 --> 00:18:08.580
um, as a change agent and in organizational develop.
287
00:18:09.810 --> 00:18:14.170
So I have seen many organizations try to transform as well as their
people.
288
00:18:15.290 --> 00:18:15.750
289
00:18:15.750 --> 00:18:19.450
but that's really just sort of the background and the foundation of my
thinking.
290
00:18:20.070 --> 00:18:20.550
And,
291
00:18:20.550 --> 00:18:25.530
but I come today with a little bit more personal perspective of
participating in
292
00:18:25.531 --> 00:18:28.850
the Dallas truth and racial healing and transformation, uh,
293
00:18:29.010 --> 00:18:33.960
co court of this past year. Um, you know, that I, yes, I was a,
294
00:18:34.040 --> 00:18:38.360
I am a change agent. Um, that was a planned, uh,
295
00:18:38.670 --> 00:18:43.520
situation we had applied. Uh, our organization had applied for, um,
296
00:18:44.190 --> 00:18:45.960
some, some people to attend.
```

```
00:18:46.660 --> 00:18:51.630
So I think we knew that we wanted to do this than to be part of the
298
00:18:51.631 --> 00:18:53.990
Dallas arts, uh, uh,
299
00:18:54.220 --> 00:18:58.630
organizations and so many of the other community organizations that
participated
300
00:18:58.631 --> 00:18:59.790
with us. Uh,
301
00:18:59.791 --> 00:19:04.390
but I think I had no idea on what kind of personal impact, um,
302
00:19:04.391 --> 00:19:07.110
this would have on me and, you know,
303
00:19:07.670 --> 00:19:11.740
I should probably eat my own medicine as they say, you know, what,
304
00:19:12.100 --> 00:19:17.020
allowing others to change and bringing about change for other
organizations
305
00:19:17.040 --> 00:19:21.700
and for people. And yet we all have to go through that before we,
306
00:19:21.840 --> 00:19:26.260
we actually can understand what it is that we are trying to, um,
00:19:27.130 --> 00:19:31.060
trying to bring impact to. And I think the biggest thing,
308
00:19:31.120 --> 00:19:34.020
and I like to see that in, in sort of your, uh,
309
00:19:34.021 --> 00:19:38.260
guidelines for today was that change cannot happen, uh,
310
```

```
00:19:38.440 --> 00:19:41.900
at the rate of my own comfort. And, you know, I,
311
00:19:42.220 --> 00:19:47.140
I just got so into so much of what I learned during the cohort and
312
00:19:47.141 --> 00:19:50.900
wanted to bring that back to our organization as I chaired the equity
diversity,
313
00:19:51.450 --> 00:19:53.410
an inclusion committee. Um,
314
00:19:53.790 --> 00:19:57.810
but there were a lot of people who were not ready for what I had to say.
315
00:19:57.950 --> 00:20:02.130
and I think that I personally week after week and month after month had to
316
00:20:02.131 --> 00:20:03.650
figure out, um,
00:20:03.870 --> 00:20:08.410
and we're still on this journey that we have to be able to digest and then
318
00:20:08.750 --> 00:20:12.960
to internalize that, and then we give that back to others,
319
00:20:13.180 --> 00:20:16.040
but in their own ways that they can understand it.
00:20:16.500 --> 00:20:19.120
So even though we have learned new vocabulary,
321
00:20:19.510 --> 00:20:24.320
that might not be the vocabulary that they understand. So that was one of
my,
322
00:20:24.600 \longrightarrow 00:20:27.760
uh, my personal experiences. And I could go on.
```

```
323
00:20:29.210 --> 00:20:32.720
<v 0>Thank you for that fam we'll, uh, get to dive deeper into that as
well.</v>
324
00:20:33.610 --> 00:20:37.350
Of course, uh, last, but certainly not least Ms. Tracy,
325
00:20:37.770 --> 00:20:42.750
can you let us know how you moved into this role of being identified as a
change
326
00:20:42.760 --> 00:20:46.070
agent or someone who was brought about change in the opera field?
327
00:20:49.400 --> 00:20:54.400
You're on me, Tracy. It's okay. It's pandemic, right.
328
00:20:54.720 --> 00:20:54.860
Okay.
329
00:20:54.860 --> 00:20:55.693
<v 6>Can you hear me now?</v>
330
00:20:55.860 --> 00:20:56.693
<v 0>Yes, ma'am.</v>
331
00:20:57.070 --> 00:21:01.720
<v 6>Okay. So for me, uh, being a change agent,</v>
332
00:21:02.320 --> 00:21:06.000
uh, wasn't necessarily planned, but it was necessary. Uh, first of all,
333
00:21:06.001 --> 00:21:08.640
growing up as a young person, a young African,
334
00:21:08.990 --> 00:21:11.230
an American girl born with albinism.
335
00:21:11.890 --> 00:21:15.790
And so that brings on a life of differentness,
```

```
336
00:21:15.890 --> 00:21:18.990
but then to understand, and to be encouraged by my family,
337
00:21:19.010 --> 00:21:23.470
to understand that in spite of you are still just as good as
338
00:21:24.450 --> 00:21:26.790
if not better. Uh,
339
00:21:27.930 --> 00:21:32.380
so I've always been in, in a lifelong position of,
340
00:21:33.660 --> 00:21:36.900
uh, fighting for what's fair and what's right.
341
00:21:37.640 --> 00:21:40.060
And what I know I deserve,
342
00:21:40.420 --> 00:21:42.740
and other people like me meeting other people of color,
343
00:21:43.500 --> 00:21:46.780
other people with disabilities, whatever that that scenario is.
344
00:21:47.360 --> 00:21:52.130
And so in being the first in a lot of aspects in
345
00:21:52.131 --> 00:21:55.370
Cincinnati arts being the first African American, uh,
346
00:21:55.600 --> 00:22:00.330
arts administrator in, in any of the arts organizations in Cincinnati,
347
00:22:01.010 --> 00:22:04.090
um, uh, gave me the challenge,
348
00:22:04.110 --> 00:22:06.210
but also put me in a position to,
349
00:22:07.350 --> 00:22:10.680
```

```
to build a path for other young people like me,
350
00:22:10.740 --> 00:22:15.720
who either wanted to engage in the arts and didn't feel like they
belonged, um,
351
00:22:16.420 --> 00:22:18.360
or helping, uh,
352
00:22:19.030 --> 00:22:23.640
arts leaders to understand that what they were missing out
353
00:22:23.980 --> 00:22:28.400
on by not engaging people like me, uh, in the,
354
00:22:28.620 --> 00:22:31.190
in the arts, uh, it's, it's been, um,
355
00:22:34.140 --> 00:22:37.190
it's been a journey, but it's been a passion of mine.
356
00:22:37.740 --> 00:22:41.270
It's been a passion of mine to show, uh,
357
00:22:41.400 --> 00:22:43.990
especially young black and brown children,
358
00:22:44.160 --> 00:22:48.910
especially what's possible and to, to be able to provide opportunities
for,
359
00:22:49.050 --> 00:22:53.780
for them to see other people who look like them in the field of opera
360
00:22:54.280 --> 00:22:58.660
and whether it's singers, whether they're people on, on the production
side,
361
00:22:58.760 --> 00:23:03.540
on the administration side to say, this is possible for you and this,
362
```

```
00:23:03.610 --> 00:23:06.900
this should not be a place, uh, a strange place for you to be,
363
00:23:06.901 --> 00:23:09.420
this should be a place that you should be able to be comfortable with,
364
00:23:09.920 --> 00:23:13.690
and that people should be able to accept you in those roles as well.
365
00:23:13.910 --> 00:23:18.050
So been doing it a long time. It's a long journey,
366
00:23:18.230 --> 00:23:19.690
but I'm going for the long haul.
367
00:23:21.420 --> 00:23:25.330
<v 0>Thank you very much for sharing Tracy. So, and thank you all for
sharing.</v>
368
00:23:25.650 --> 00:23:25.970
And this,
369
00:23:25.970 --> 00:23:30.850
I hear that this is not something that people just necessarily planned as
370
00:23:30.851 --> 00:23:34.640
much as to make an active decision to say, I am going to do something
371
00:23:36.220 --> 00:23:40.440
by a show of hands who had a, a manual of this is what you need to do.
372
00:23:40.460 --> 00:23:42.000
And this is what you do on this day.
373
00:23:42.020 --> 00:23:44.480
And this is what you do at the end of the day, to know that you made it,
374
00:23:44.820 --> 00:23:47.360
who had a manual, no one, yes,
375
00:23:47.730 --> 00:23:50.240
```

```
there are no manuals to this work,
376
00:23:50.780 --> 00:23:53.680
but by show of hands who was able to,
377
00:23:54.260 --> 00:23:57.760
to be it or to create impact in a role because of community.
378
00:24:00.740 --> 00:24:02.700
Yeah. As we have community.
379
00:24:03.080 --> 00:24:07.130
And as we are mindful of the ways in which we can create change,
380
00:24:07.490 --> 00:24:11.490
I am excited to continue to share that journey. I also want to, uh,
381
00:24:11.620 --> 00:24:13.610
honor and pay tribute to you, Tracy,
382
00:24:13.750 --> 00:24:17.570
to be the first in your complete, uh,
383
00:24:17.571 --> 00:24:19.330
ecosystem within your environment.
384
00:24:19.710 --> 00:24:23.890
And I want to express gratitude for you to also be here for the first
racial
385
00:24:23.891 --> 00:24:28.680
justice opera perform in the history of opera America. So I just wanted to
pay,
386
00:24:28.780 --> 00:24:32.920
pay honor pay tribute to that. I'm gonna ask my question that Pam,
387
00:24:33.660 --> 00:24:37.960
can you elaborate a bit more, right. You're here as a board member,
388
00:24:38.060 --> 00:24:42.600
```

```
you are here as a change agent. You are here as a change management
consultant.
389
00:24:42.760 --> 00:24:43.720
So you have all this experience.
390
00:24:44.340 --> 00:24:49.150
Can you elaborate a bit more on your own personal experiences
391
00:24:49.400 --> 00:24:51.430
concerning racial justice work?
392
00:24:51.930 --> 00:24:56.150
Can you let us know of one challenge and then can you let us know of one
victory
393
00:24:56.530 --> 00:24:57.550
in those experiences?
394
00:25:00.110 --> 00:25:03.750
<v 5>Um, yeah, as I said before, this was very personal. You know,</v>
395
00:25:03.751 --> 00:25:08.700
we started this back in, uh, all of, uh, January of 2021. And,
396
00:25:09.100 --> 00:25:12.980
um, during that time it was a time of tremendous,
397
00:25:13.330 --> 00:25:18.060
much more than, than I have ever seen in my years of, of,
398
00:25:18.500 --> 00:25:21.660
uh, Asian American hate that was going on. Um,
399
00:25:22.000 --> 00:25:26.020
and I personally had some friends and family living.
00:25:26.260 --> 00:25:30.930
I grew up in New York city and, um, family who are afraid to walk the
streets.
```

```
00:25:32.030 --> 00:25:36.390
Um, and I guess I had just never really realized, um,
402
00:25:36.391 --> 00:25:41.130
that that can happen to all of us. Um, and you know,
403
00:25:42.280 --> 00:25:46.560
it, it just hit home too to too close that there are other people
404
00:25:47.180 --> 00:25:49.910
who see me or my,
405
00:25:50.530 --> 00:25:54.710
my ethnicity and my race as being so bad
406
00:25:55.300 --> 00:25:59.510
because of all the things that were going on in the media with coronavirus
and
407
00:25:59.511 --> 00:26:03.070
COVID, um, that they would take it out on others.
408
00:26:03.330 --> 00:26:05.950
And I realized then that, you know,
409
00:26:06.090 --> 00:26:11.020
it must be so hard for African American boy who are always being
410
00:26:11.021 --> 00:26:15.740
stopped on the street by the police. I mean, all of this started to
internalize.
411
00:26:16.540 --> 00:26:20.940
Um, and, and I think I also realized personally that after all these
years,
412
00:26:21.000 --> 00:26:24.660
and I'm retired now that, um,
413
00:26:24.920 --> 00:26:29.900
others just don't see, I take for granted that others don't see me for
who,
```

```
414
00:26:30.250 --> 00:26:34.210
who I am or for who we Asian Americans are. Um,
415
00:26:34.390 --> 00:26:39.130
so that was probably one of the biggest learning, uh, factors for me
personally.
416
00:26:39.970 --> 00:26:40.570
Um, but yes,
417
00:26:40.570 --> 00:26:45.440
I was there as a board member to understand how to bring racial equity,
418
00:26:46.360 --> 00:26:49.760
um, to the forefront of our board members. Um,
419
00:26:50.970 --> 00:26:55.950
and I think that I just got way to the challenges there still,
420
00:26:56.830 --> 00:27:01.170
um, you know, you, you try to prepare yourself for board meetings and to,
421
00:27:01.970 --> 00:27:04.200
uh, bring you up to date on what we're doing on the cohort.
422
00:27:04.540 --> 00:27:05.800
Let me tell you what we've learned.
423
00:27:06.260 --> 00:27:09.560
Let me tell you how we're going to apply this and how we're going to use
it.
424
00:27:10.100 --> 00:27:14.920
And you get this feeling of passive aggressiveness of silence.
425
00:27:16.650 --> 00:27:20.930
You get the, I don't need to be here to listen to this. Um,
426
00:27:21.550 --> 00:27:26.000
you get the, uh, you know, I don't care. I'm here to talk about,
```

```
427
00:27:26.260 --> 00:27:28.720
you know, entertainment and, um,
428
00:27:29.460 --> 00:27:33.400
all of the things that we do in the Dallas arts district. And I'm like,
okay,
429
00:27:33.920 --> 00:27:36.920
uh, but you have to understand that this is going on around you.
430
00:27:37.390 --> 00:27:41.200
This is happening in your community. Um, you know,
431
00:27:41.260 --> 00:27:45.310
all the things that we heard about the truth from the deep T uh,
432
00:27:45.510 --> 00:27:50.190
R HT team with regard to where we live and
433
00:27:50.450 --> 00:27:53.790
all of the things that have happened in our past and in the history of
Dallas,
434
00:27:54.830 --> 00:27:59.390
um, you know, the lynchings, the, the, um, the removal of,
435
00:27:59.490 --> 00:28:04.480
of African American homes in fair park. Um, I mean, you know,
436
00:28:04.550 --> 00:28:07.590
just, just taking that tour is an,
437
00:28:07.870 --> 00:28:10.950
is an eye opener and I've lived here for 40 years. Um,
438
00:28:11.410 --> 00:28:15.990
so to bring some of that truth to the people that we,
439
00:28:16.340 --> 00:28:21.200
that we, um, are with and on our board, um,
```

```
440
00:28:21.460 --> 00:28:25.440
and also to incorporate that into our equity and diversity committee,
441
00:28:26.590 --> 00:28:30.540
um, as part of the work that we are trying to do, you know, that's,
442
00:28:30.600 --> 00:28:33.260
that's the work that those, that committee needs to work on,
443
00:28:33.290 --> 00:28:37.500
that doesn't apply to me that, that really, that, that repeating of,
444
00:28:38.060 --> 00:28:42.260
of feeling I didn't hear it, but I felt it that doesn't apply to me.
445
00:28:44.010 --> 00:28:45.970
Um, and so that's the challenge that we have ahead.
00:28:47.620 --> 00:28:52.170
<v 0>And you for sharing. And then thank you for bringing to light the,
feeling, </v>
447
00:28:52.830 --> 00:28:55.090
the feeling. I feel it in this space,
448
00:28:55.150 --> 00:28:58.610
and a lot of times feelings are our interpretations of what is happening.
449
00:28:58.990 --> 00:29:01.130
And a lot of times that comes from experience.
450
00:29:02.040 --> 00:29:05.650
I've noticed that sometimes silence is people processing.
451
00:29:06.040 --> 00:29:10.800
Sometimes silence is people acted, believe going against and resisting,
452
00:29:11.380 \longrightarrow 00:29:15.440
and the, the work necessary for people to continue to move through that.
```

```
453
00:29:15.860 --> 00:29:19.840
So thank you for sharing that this is an intentional space with these
particular
454
00:29:19.920 --> 00:29:22.080
speakers, so that we see the challenges,
00:29:22.081 --> 00:29:25.280
but that we also see the ways that we work as community to meet those
00:29:25.281 --> 00:29:27.240
challenges. I would like.
457
00:29:28.040 --> 00:29:31.390
<v 5>Let me just add one, go for it, because I don't wanna, um,</v>
458
00:29:31.860 --> 00:29:35.630
misconstrue the staff is very, very open. Um,
00:29:36.050 --> 00:29:40.830
and I think that's wonderful. Um, but the difference is between staff, uh,
460
00:29:40.831 --> 00:29:44.640
what they see in here and feel are different than from board members.
461
00:29:47.350 --> 00:29:47.730
<v 0>Thank you.</v>
462
00:29:47.730 --> 00:29:49.030
<v 3>Can I say something about the feeling?</v>
00:29:49.650 --> 00:29:50.483
\langle v \rangle 0 > 0 f course. \langle v \rangle
464
00:29:51.070 --> 00:29:53.270
<v 3>You see a, I feel like I learned this from you, </v>
465
00:29:53.340 --> 00:29:55.510
that racism really just kills your intuition.
466
```

```
00:29:55.740 --> 00:29:58.580
Like the intuition that you have as a person,
467
00:29:59.660 --> 00:30:01.090
who's feeling racist them,
468
00:30:01.110 --> 00:30:03.690
who knows those passive aggressive microaggression things,
469
00:30:03.691 --> 00:30:07.330
racism really kills that intuition and they gas like you into thinking,
470
00:30:07.331 --> 00:30:11.810
that's not real because you felt it in, it's not like a tangible, uh,
471
00:30:11.870 --> 00:30:12.703
act of racism.
472
00:30:12.790 --> 00:30:16.610
So I definitely always talk about that when we talk about like feelings
and
473
00:30:16.611 --> 00:30:18.290
intuition and what we know to be true,
474
00:30:18.480 --> 00:30:23.160
sometimes I get racism actively like kills those, those signals in you.
475
00:30:24.740 --> 00:30:28.280
<v 0>And we've spoken this week, uh, we'll have the recordings available
everyone.</v>
476
00:30:28.281 --> 00:30:31.680
But this week we talked about the ways in which white supremacy culture,
477
00:30:32.540 --> 00:30:36.960
it removes our ability to think, to have emotional,
478
00:30:37.160 \longrightarrow 00:30:40.760
critical thinking skills. Yes, we can have emotional intelligence.
```

```
479
00:30:40.860 --> 00:30:45.430
We know that plus one equals two. This is how this happens. But the,
480
00:30:45.870 --> 00:30:49.830
the understanding of the emotion behind this is what needs to be done.
481
00:30:49.850 --> 00:30:52.990
And this is what is happening to people. And if I were in that space,
482
00:30:52.991 --> 00:30:55.430
this is how it would feel. White supremacy,
483
00:30:55.431 --> 00:30:58.110
culture directly disrupts emotional,
484
00:30:58.270 --> 00:31:03.220
critical thinking skills to the point where you are needing to now qualify
and
485
00:31:03.620 --> 00:31:07.460
quantify the very emotions that you have in a system that says that you
should
486
00:31:07.580 --> 00:31:11.060
not be emotional in a system that says that you should be objective.
487
00:31:11.061 --> 00:31:12.620
You cannot bring your emotions to work.
488
00:31:12.621 --> 00:31:14.260
You cannot bring your emotions to the space.
489
00:31:14.680 --> 00:31:17.220
You cannot bring your emotions to this particular work.
490
00:31:17.640 --> 00:31:19.940
So thank you both for speaking on that.
491
00:31:21.020 \longrightarrow 00:31:25.410
I am going to add actively, actually turn it back to you, Renee,
```

```
492
00:31:25.830 --> 00:31:28.370
in your work with black women in opera,
00:31:28.630 --> 00:31:33.330
you continue to inspire so many others to actively go and seek
494
00:31:33.331 --> 00:31:36.290
information to complete the narrative. On day one,
495
00:31:36.291 --> 00:31:39.730
we talked about in complete narratives to complete the narrative and to
provide
496
00:31:39.890 --> 00:31:44.800
a fuller picture of opera here in the United States of opera global global
497
00:31:44.801 --> 00:31:46.080
opera. Uh,
498
00:31:46.081 --> 00:31:50.800
do you have any advice for other artists such as yourself who are looking
499
00:31:50.940 --> 00:31:55.520
for this kind of path to speak truth and to, to share community with
others?
500
00:31:57.230 --> 00:31:59.380
<v 3>Every time I think about like the work that I do,</v>
501
00:31:59.420 --> 00:32:02.140
I think about Joseph Roach's book about performance.
502
00:32:02.260 --> 00:32:05.250
I forgot what the title was, but he talks about Jeanie I of performance.
503
00:32:05.990 --> 00:32:09.390
And he's specifically talking about like, um,
504
00:32:09.710 \longrightarrow 00:32:13.110
houses of oppression have like a genealogy. It's not like today,
```

```
505
00:32:13.170 --> 00:32:14.710
I'm gonna call you the N word or today.
506
00:32:14.770 --> 00:32:16.470
I'm gonna make sure that you're excluded from this event.
507
00:32:16.471 --> 00:32:20.750
It's a genealogy of things that make these types of things okay. In our
system.
508
00:32:20.770 --> 00:32:23.230
And then those types of events come from that genealogy.
509
00:32:23.490 --> 00:32:26.220
So what I try to do is to use it on the flip side,
510
00:32:26.221 --> 00:32:28.180
like talk about the genealogy of performance.
511
00:32:28.181 --> 00:32:30.580
Like if I'm talking about Marion Anderson,
512
00:32:30.640 --> 00:32:32.740
I'm thinking about other people who might have inspired her.
513
00:32:33.000 --> 00:32:35.860
So that brings me on another path to talk about other opera singers.
514
00:32:36.240 --> 00:32:39.440
If I'm talking about those other opera singers, what inspired them to,
00:32:39.800 --> 00:32:43.160
to wanna see who taught them, what groups were they in? Like,
516
00:32:43.440 --> 00:32:46.920
how did not go on a path of all this? And I think about the people,
517
00:32:47.400 --> 00:32:50.000
I was lucky because I grew up in Jackson, Mississippi,
518
```

```
00:32:50.570 --> 00:32:53.000
which is not like known as a opera town,
519
00:32:53.001 --> 00:32:55.960
but honestly it really was a opera town. So at Mississippi opera there,
520
00:32:56.220 --> 00:33:00.390
and we also had a black organization called opera, south and opera south
was,
521
00:33:00.790 --> 00:33:04.060
um, uh, opera company for African Americans.
522
00:33:04.120 --> 00:33:06.460
And they were just performing operas and putting on operas.
523
00:33:06.970 --> 00:33:09.860
Luckily my high school teacher was a part of opera south.
524
00:33:10.040 --> 00:33:12.980
So he was a opera singer. He always talked about technique all the time.
525
00:33:13.240 --> 00:33:15.660
He was always doing his V flat as a baritone, and that was, you know,
526
00:33:15.700 --> 00:33:16.533
a big deal.
527
00:33:16.680 --> 00:33:20.250
So I was very lucky to grow up in the community where he was teaching us
about
528
00:33:20.300 --> 00:33:23.050
opera as it relates to black community. And then,
529
00:33:23.640 --> 00:33:26.170
then I can think about opera in different ways as an artist.
530
00:33:26.310 --> 00:33:27.370
So then when I go to school,
531
```

```
00:33:27.850 --> 00:33:31.370
I meet the different people who are inspired by people who were in opera,
south,
532
00:33:31.750 --> 00:33:34.330
who are, who started a career because of opera south.
533
00:33:34.710 --> 00:33:36.370
So it just gives me a chance to like,
534
00:33:36.371 --> 00:33:38.610
think about other ways that people connect to opera.
535
00:33:39.010 --> 00:33:41.040
Cause I I'm connected to opera cuz of that teacher,
536
00:33:41.480 --> 00:33:42.800
cuz of my voice teaching and all that kinda stuff.
537
00:33:43.020 --> 00:33:46.160
So of course other people who are big stars are connected to opera for
other
538
00:33:46.161 --> 00:33:50.360
things. I was luckily lucky to do, to get a grant,
539
00:33:50.361 --> 00:33:54.160
to do a DC opera recital, just talking about opera in DC,
540
00:33:54.480 --> 00:33:57.640
the opera DC is like a big opera community gap community center in
Washington,
541
00:33:57.800 --> 00:33:58.260
national opera.
542
00:33:58.260 --> 00:34:01.790
But you also have like big in hopes from here and all that kind of stuff.
543
00:34:01.791 --> 00:34:04.870
So you also have the, that deep, deep black opera community.
```

```
00:34:05.210 --> 00:34:10.110
So you have opera stars like Denise grace, who's from DC. Um, Lilian
Ivanti,
545
00:34:10.111 --> 00:34:12.590
who's from DC, who is friends with Alma Thomas,
546
00:34:12.770 --> 00:34:14.870
who is a painter who has her painting in the white house.
547
00:34:14.871 --> 00:34:18.110
So it's just like this DC has this rich culture of opera.
548
00:34:18.210 --> 00:34:22.500
So I wanna explore that and talk about that because you have people who
are in
549
00:34:22.501 --> 00:34:26.580
the young artist program with Washington national opera, who need to know,
okay,
550
00:34:26.640 --> 00:34:29.580
DC has this opera community and they have this strong place.
551
00:34:30.080 --> 00:34:33.220
And it keeps helps me to keep growing as an artist because I learned from
people
552
00:34:33.240 --> 00:34:35.420
who learn from these great,
553
00:34:35.421 --> 00:34:38.100
great opera stars who ended up being coaches at the met and all that kind
of
554
00:34:38.101 --> 00:34:40.980
stuff like that. So just helps me create a strong community.
555
00:34:41.570 --> 00:34:46.010
So my advice for other people is just follow black women opera a
556
```

```
00:34:46.850 --> 00:34:50.330
cause we do some of the work for you, but also just be like investigate,
557
00:34:50.790 --> 00:34:54.850
who inspires you, investigate things that you might see online.
558
00:34:54.950 --> 00:34:57.490
I'm always gonna watch something. I'm I find opera anywhere.
559
00:34:57.491 --> 00:35:00.530
I went to fields museum. I find an opera somewhere. I was in Chicago.
560
00:35:00.730 --> 00:35:02.000
I find black operas somewhere.
561
00:35:02.060 --> 00:35:04.040
I'm always gonna see it somewhere and think about, okay,
562
00:35:04.200 --> 00:35:06.520
let me research this name, lemme see what this person was talking about.
00:35:07.100 --> 00:35:11.040
And then creating that community around it is reaching to the sides of
you. Not,
564
00:35:11.041 --> 00:35:12.800
you know, not always up or down or anything,
565
00:35:12.801 --> 00:35:15.800
just reaching to the sides of you because I went to H B, C U.
566
00:35:15.801 --> 00:35:18.720
So I know people who are singing opera now who are like
567
00:35:20.690 --> 00:35:21.310
code good.
568
00:35:21.310 --> 00:35:24.800
So that helps me create the community cause they know more black opera
singers.
```

```
00:35:24.801 --> 00:35:27.000
So then we have an even stronger community.
570
00:35:28.640 --> 00:35:32.600
<v 6>I wanna you, I wanna tag in on that in talking about the
inspiration, </v>
571
00:35:32.601 --> 00:35:35.760
especially because in terms of the environment for me, you know,
572
00:35:36.360 --> 00:35:39.360
Kathleen Battle was my music teacher for two years in grade school, you
know,
573
00:35:39.361 --> 00:35:42.840
before she, right before she became a big opera star, you know,
574
00:35:43.280 --> 00:35:46.600
leonine price went to central state and you know, my uncle was a huge,
00:35:46.910 --> 00:35:51.800
huge opera fanatic. I mean he knew every black opera singer, but he,
576
00:35:51.801 --> 00:35:55.920
he knew the white ones, the Italians, he, I mean he was just, you know, a
huge,
577
00:35:56.030 --> 00:36:00.510
huge ch opera buck. But I do agree with you in terms of being able to, uh,
578
00:36:00.660 --> 00:36:05.230
have that network and then to be able to share that within your own
community to
579
00:36:05.390 --> 00:36:08.230
constantly have those references to say, Hey, you know,
580
00:36:08.740 --> 00:36:11.030
this person is doing this. Or just to be able to say, Hey,
581
00:36:11.220 --> 00:36:14.750
this person is performing here. You know, we should check this out.
```

```
582
00:36:15.130 --> 00:36:18.340
And my other thing is too especi in, in my environment. I,
583
00:36:18.460 --> 00:36:19.820
I worked in an environment where the,
584
00:36:19.880 --> 00:36:24.460
the excuse was we can't find black a singers and that's ridiculous.
585
00:36:24.720 --> 00:36:27.060
That's ridiculous. Number one, you're not looking,
586
00:36:27.560 --> 00:36:30.500
you're not looking in the right places. You know, you have your limited.
587
00:36:30.680 --> 00:36:32.860
It used to be, you know, you either, uh,
588
00:36:33.070 --> 00:36:35.500
found people in New York or maybe Chicago,
589
00:36:35.610 --> 00:36:39.530
even in terms of auditioning you young artist, you know, but you know,
590
00:36:39.531 --> 00:36:43.370
like you said, you know, there are tons of opera singers and, and amazing,
uh,
591
00:36:43.371 --> 00:36:46.250
vocalists in HBCUs. You know, you know,
592
00:36:46.251 --> 00:36:51.090
people are just afraid to go and to expand their horizons in terms of how
593
00:36:51.091 --> 00:36:54.570
they're finding different opera singers or how they're communicating you.
594
00:36:54.571 \longrightarrow 00:36:58.170
Can't just put an ad in the paper and local paper and expect that's the
VIN.
```

```
595
00:36:58.340 --> 00:37:01.960
You the, the, the way that everybody is gonna receive their information,
596
00:37:02.020 --> 00:37:05.440
you have to be creative in that and then be willing to go out on and make
the
597
00:37:05.441 --> 00:37:07.960
investment. That's the other thing too, you know, I know,
598
00:37:08.080 --> 00:37:11.680
I understand where all arts organizations, we're all nonprofits, you know,
599
00:37:11.681 --> 00:37:15.320
the first thing is resources are tight. And so that gives people an
excuse,
600
00:37:15.860 --> 00:37:19.710
not to expand and expand on finding
601
00:37:21.420 --> 00:37:25.610
nontraditional opera artist, you know, or you know,
602
00:37:25.720 --> 00:37:29.410
ones that they are white opera artists basically. So I, I,
603
00:37:29.930 --> 00:37:34.530
I totally agree with you there. You know, that that definitely is.
604
00:37:34.770 --> 00:37:35.603
It has to change.
00:37:36.500 --> 00:37:41.200
<v 0>Thank you for that. Both of you. I'd love to, to hold,</v>
606
00:37:41.460 --> 00:37:44.320
to, to work with everybody, to see the connections, Renee,
607
00:37:44.321 --> 00:37:46.040
you said that you looked at this one person,
```

```
608
00:37:46.420 --> 00:37:48.840
but you did not look at this person. That's just an opera singer.
609
00:37:48.860 --> 00:37:51.200
You looked at them as a human being is what I'm hearing,
610
00:37:51.620 --> 00:37:56.200
who was connected to other human beings and that their existence was not
siloed
611
00:37:56.201 --> 00:38:00.830
just because of opera and opera itself is not siloed as this wonderful art
form
612
00:38:00.831 --> 00:38:04.910
that other people just don't understand and don't want to engage with and
need
613
00:38:04.911 --> 00:38:08.150
to be educated in order to appreciate the,
614
00:38:08.510 --> 00:38:12.390
the tenants of opera is a part of the community.
615
00:38:13.450 --> 00:38:16.190
And it has been for a very long time for many communities.
616
00:38:16.650 --> 00:38:21.300
And the narrative that we normally engage with is that, oh, there were not
many,
617
00:38:21.880 --> 00:38:25.060
or we don't have a lot when in effect,
618
00:38:25.170 --> 00:38:27.100
it's a matter of completing the narrative.
619
00:38:27.520 --> 00:38:32.420
We don't have the full narrative of opera because we're not focusing on
the full
```

```
620
00:38:32.421 --> 00:38:35.840
community. That is opera is what I am hearing.
621
00:38:36.500 --> 00:38:40.800
And I appreciate you Tracy, in saying that the, the investment,
622
00:38:41.620 --> 00:38:42.270
and again,
623
00:38:42.270 --> 00:38:46.080
it's to get to know people that we don't have a lot of administrators.
624
00:38:46.180 --> 00:38:49.640
We don't have a lot of opera singers. It's not just, you're not looking.
625
00:38:50.300 --> 00:38:54.360
It is a matter of whether or not you are engaging with people on a human.
626
00:38:54.810 --> 00:38:57.510
Do you expect people to come straight to you just because that's what
people
00:38:57.710 --> 00:39:02.710
normally do. Do you have relationships with other communities as a human
being?
628
00:39:02.770 --> 00:39:06.750
Do you have relationships with other communities as an organization that
is
629
00:39:06.890 --> 00:39:10.030
valued and is a valued member of that community, right?
00:39:10.031 --> 00:39:13.790
Because otherwise I can offer anything to a stranger that doesn't mean
they're
631
00:39:13.870 --> 00:39:17.340
gonna accept it as, especially if there's a history of distrust,
632
00:39:18.070 --> 00:39:22.300
```

```
especially if there's a history of abuse or as we said, tokenism,
633
00:39:22.480 --> 00:39:26.460
and we defined, I gave the definition, this is the quote definition of
tokenism.
634
00:39:26.820 --> 00:39:30.540
And this is valid. Uh, tokenism is representation without agency.
635
00:39:31.040 --> 00:39:33.180
So when we are representing people and we say, Hey,
636
00:39:33.181 --> 00:39:35.420
I need you to go represent this group.
637
00:39:35.970 --> 00:39:37.650
You need to be the person to represent this group,
638
00:39:37.950 --> 00:39:42.170
but we don't provide them with agency or the opportunity and the ability
to make
639
00:39:42.171 --> 00:39:46.570
change actual, real changes or to co-create an environment.
640
00:39:46.720 --> 00:39:51.650
Then it is just tokenism. And that is harmful. I want to turn it back to,
641
00:39:51.880 --> 00:39:56.880
well, actually, Ian I'll throw in there and then I'll to Tracy.
642
00:39:57.460 --> 00:40:02.280
Ian, do you have any thoughts on the ways that, uh, leaders, right,
643
00:40:02.281 --> 00:40:04.880
as a general director of a tier one opera company,
644
00:40:05.180 --> 00:40:09.440
do you have any thoughts on the ways that leaders can invest in this type
of
```

```
00:40:09.450 --> 00:40:14.000
shift and in the, the culture necessary for us to change.
646
00:40:16.820 --> 00:40:21.710
<v 4>Well for, for us, for the Dallas opera and for me personally,</v>
647
00:40:22.190 --> 00:40:26.590
uh, it, like I said earlier, kind of started right within our own four
walls.
648
00:40:27.570 --> 00:40:29.670
And, uh, to me, it,
649
00:40:29.780 --> 00:40:34.390
that is an important first step anywhere is to really understand where
650
00:40:34.940 --> 00:40:39.140
your strengths and weaknesses are are. Uh, and, and I,
651
00:40:39.980 --> 00:40:43.640
it didn't take long to realize that that when, you know,
652
00:40:44.260 --> 00:40:48.520
go back a year, year and a half, there was just so much fear and,
653
00:40:48.580 --> 00:40:52.280
and fear is one of those, those feelings that, that, uh,
654
00:40:53.630 --> 00:40:57.470
I think we've all talked about one, one way or another so far, uh, uh,
655
00:40:57.471 --> 00:41:02.260
whether it's fear of future or fear of being assaulted or fear of any
656
00:41:02.261 --> 00:41:06.460
number of things that have, have come up and, uh, the fear of a pandemic,
00:41:06.680 --> 00:41:11.020
all of it rolled together. There was so much fear that I wanted to,
658
00:41:11.120 --> 00:41:13.740
```

```
to make sure that we were in tune with where people,
659
00:41:14.000 --> 00:41:18.340
how they were mitigating their own fear, uh, as a, as a, on a personal
660
00:41:18.730 --> 00:41:23.050
a human and what that was translating to within our own company. And,
661
00:41:24.010 --> 00:41:24.710
uh, you know,
662
00:41:24.710 --> 00:41:29.610
we had some immense talent within our own four walls and some
663
00:41:29.640 --> 00:41:33.680
very brave individuals, uh, that were able to step up that we're able to,
664
00:41:33.780 --> 00:41:36.920
to have conversations with me directly, uh,
665
00:41:36.921 --> 00:41:40.360
with their own supervisors and to be able to say, um,
666
00:41:40.680 --> 00:41:45.220
I think we need to think about ways that we can change things. And,
667
00:41:46.020 --> 00:41:48.900
uh, as a leader, uh, you really,
668
00:41:49.720 --> 00:41:53.250
you really rely on your own intuition a lot of the time. Um,
00:41:53.990 --> 00:41:58.450
but you also rely on the bravery and the leadership of those that you're
working
670
00:41:58.480 --> 00:42:02.890
with. And, uh, so it was about not only listening,
671
00:42:02.910 --> 00:42:05.650
```

```
but it was also feeling like along the way,
672
00:42:05.750 --> 00:42:08.810
I'm empowering the rest of the staff to be able to, uh,
673
00:42:09.000 --> 00:42:12.970
have their voices at the table and to make sure they're, they're heard
and,
674
00:42:13.280 --> 00:42:15.880
and at the table and make room at the table. Um,
675
00:42:16.220 --> 00:42:20.960
all of those things come together. Um, not,
676
00:42:21.020 --> 00:42:24.800
not necessarily right along the same lines of that, but I, I, as,
677
00:42:24.940 --> 00:42:29.840
as I'm listening to, uh, Renee and Tracy, um, I'm, I'm just kind of,
00:42:30.280 --> 00:42:35.070
uh, wanted to share when I was growing up. I grew up in and the south and,
679
00:42:35.630 --> 00:42:40.430
uh, and wasn't, uh, involved in a small, uh, opera company, uh,
680
00:42:40.431 --> 00:42:45.110
that was at the time called Charlotte opera. Uh, now is opera Carolina.
And,
681
00:42:45.710 --> 00:42:49.710
uh, my, my first experiences were as, uh, either a, a,
682
00:42:50.030 --> 00:42:54.070
a child super, or a child children's course or whatever. But I,
00:42:54.440 --> 00:42:57.860
it was the first time that I, I went to the opera company and,
684
00:42:58.180 --> 00:43:02.620
```

```
diversity.
685
00:43:02.970 --> 00:43:04.420
Like I had never seen, I,
686
00:43:04.580 --> 00:43:09.500
I saw more non-white kids in the children's chorus than I had
687
00:43:09.501 --> 00:43:13.780
ever seen in my life. And I, I saw women, uh,
688
00:43:14.210 --> 00:43:16.410
that were, are running rehearsals.
689
00:43:16.730 --> 00:43:20.810
I'm in charge of everything in a way that I had not seen that before.
690
00:43:20.950 --> 00:43:25.010
So from my perspective, as a little kid growing up in, in Charlotte,
00:43:26.050 --> 00:43:29.810
uh, it was a place of, of infinite, uh, uh, diversity.
692
00:43:30.510 --> 00:43:34.050
And I, I have to hand it to Charlotte back in that time.
693
00:43:34.150 --> 00:43:37.920
I'm not saying it was perfect in any way, shape or form, but I mean, there
were,
694
00:43:38.210 --> 00:43:42.640
there were so many wonderful singers that I, I think of. I, I will never
forget,
695
00:43:43.040 --> 00:43:48.040
um, Wilhelmina Fernandez came and sang and Charlotte a long time ago. I,
696
00:43:48.160 --> 00:43:52.080
I just, I, I think I fell in love with her. Uh, it was, it was really,
```

and my parents were in the chorus. Uh, and that's where I experienced

```
00:43:52.760 --> 00:43:57.150
really quite amazing, but anyway, I'll go get off story lane.
698
00:43:58.270 --> 00:43:59.430
<v 0>Okay. Thank you for sharing.</v>
699
00:43:59.570 --> 00:44:03.550
And then thank you for acknowledging that while that was what you were
700
00:44:03.551 --> 00:44:06.270
experiencing and what you were seeing. There's nuance to.
701
00:44:06.271 --> 00:44:09.950
When we look up in a space and everybody, you know, we gather everybody's
there,
702
00:44:10.380 --> 00:44:14.590
that it's not perfect, uh, and that there's still work to be done,
703
00:44:14.610 --> 00:44:16.900
but that it's okay to acknowledge the,
704
00:44:17.180 --> 00:44:18.660
the beauty and the moment in the community,
705
00:44:19.400 --> 00:44:23.460
and to see it as the possibility of what we can continue to strive for.
706
00:44:23.680 --> 00:44:26.100
So I appreciate that I'll come back, uh,
707
00:44:26.101 --> 00:44:29.260
to ask more questions about your perspective, uh,
708
00:44:29.320 --> 00:44:31.880
as a role or at your perspective,
00:44:32.200 --> 00:44:36.920
and then the role of leadership you mentioned kind of not just empowering
staff,
```

```
00:44:37.020 --> 00:44:40.160
but trusting staff to do what they can do.
711
00:44:40.900 --> 00:44:43.800
I'd like to now turn my question to Tracy. Tracy,
712
00:44:43.900 --> 00:44:47.920
you have been identified by many, many, many, many everybody,
713
00:44:49.680 --> 00:44:52.550
uh, as one of the primary leaders in the shift,
714
00:44:52.730 --> 00:44:56.310
the very vivid shift for Cincinnati opera's approach to community,
715
00:44:56.770 --> 00:45:00.990
to the point where community engagement is just a part of the
organization.
716
00:45:01.490 --> 00:45:05.030
The general director will color with a child, and don't,
717
00:45:05.031 --> 00:45:07.990
don't try to stop him because he wants to go out there and do this work.
718
00:45:08.810 --> 00:45:13.420
Can you share any advice for other staff members who
719
00:45:13.720 --> 00:45:16.940
are looking to enact change within their organizations?
720
00:45:18.410 --> 00:45:19.061
<v 6>Well, first of all,</v>
721
00:45:19.061 --> 00:45:23.740
I definitely think it's important that leadership be an active, um,
00:45:24.900 --> 00:45:28.980
uh, an active leader in this. And, you know, because otherwise,
723
00:45:28.981 --> 00:45:30.540
```

```
if it doesn't come from the top down,
724
00:45:30.740 --> 00:45:35.690
whether it's the board and if they're not actively engaged and then also
725
00:45:36.330 --> 00:45:40.530
encouraging the rest of the staff and also helping them providing, uh,
726
00:45:40.600 --> 00:45:43.970
some of the tools necessary for them too, because for a lot of folks,
727
00:45:44.160 --> 00:45:47.250
it's a new sphere, you know, they,
728
00:45:47.251 --> 00:45:51.010
they don't know what it means to go out into the community. I mean, some,
some,
729
00:45:51.330 --> 00:45:54.200
some, it's just a matter of personality types. You know, for example,
730
00:45:54.780 --> 00:45:57.040
I'm always pushing that, yes,
731
00:45:57.300 --> 00:46:01.040
our production team is the team that's responsible for making sure we get
the
732
00:46:01.200 --> 00:46:02.033
opera on stage,
733
00:46:02.620 --> 00:46:07.480
but they too have so much to offer and can still engage in the community
in a
734
00:46:07.481 --> 00:46:12.240
way that, you know, promotes connectiveness, you know, um,
735
00:46:12.550 --> 00:46:14.550
they have stories to share as well, but they,
736
```

```
00:46:14.790 --> 00:46:16.190
there are things that they can learn as well.
737
00:46:16.470 --> 00:46:20.350
I think it's beneficial for them to be able to engage in the community and
to
738
00:46:20.351 --> 00:46:23.270
connect and get to know people and to understand, you know,
739
00:46:23.810 --> 00:46:25.390
what's happening in the, in the community,
740
00:46:25.540 --> 00:46:30.110
what the needs are in the community and how we can best serve our
community.
741
00:46:30.760 --> 00:46:35.180
We're all service organiz. Yes. You know,
742
00:46:35.200 --> 00:46:38.820
and I think sometimes with opera, it is such an elitist art form.
743
00:46:38.821 --> 00:46:41.420
There's this hierarchy or this, this mindset,
744
00:46:42.080 --> 00:46:44.580
but we're still a service organization.
745
00:46:45.160 --> 00:46:50.060
We are here to be an integral part of the community. Um,
00:46:50.880 --> 00:46:51.320
you know,
747
00:46:51.320 --> 00:46:54.690
and not just within the neighborhood that our organiz they should exist
in,
748
00:46:54.790 --> 00:46:59.130
but if we want to continue to grow and to thrive, uh,
```

```
749
00:46:59.630 --> 00:47:03.490
we need to be out there. We need to be going to communities,
00:47:03.491 --> 00:47:06.050
whether it's in the suburbs, whether it's in the hood,
751
00:47:06.051 --> 00:47:09.370
whether it's in the schools, wherever it is, you know, we,
752
00:47:09.371 --> 00:47:13.610
people should be talking about us as an arts organization as
753
00:47:14.300 --> 00:47:17.840
if, you know, we're the clerk at the corner store. They know us,
00:47:18.980 --> 00:47:21.160
we have a relationship, you know,
755
00:47:21.700 --> 00:47:26.080
we need to know what their needs and desires are just as much as they,
756
00:47:26.180 --> 00:47:29.960
we want them to know what we are providing as an arts organization.
00:47:30.100 --> 00:47:31.560
So we need to build that,
758
00:47:31.710 --> 00:47:36.080
that bond and relationship it's about relationship. It takes time,
759
00:47:36.620 --> 00:47:40.920
it takes patience. Uh, we have to go in without assumptions. We have to
be,
760
00:47:41.020 --> 00:47:45.880
we have to go in willing to learn and listen and listen to
761
00:47:45.881 --> 00:47:47.960
what the needs are. I'll give you a prime example.
762
```

```
00:47:49.370 --> 00:47:52.590
We had a situation with one of our, when my fellow arts organizations,
763
00:47:52.591 --> 00:47:56.950
where they couldn't understand why the community that's right next door to
แร
764
00:47:57.050 --> 00:47:59.870
was not engaging with us. You know, we've offered to do this,
765
00:48:00.070 --> 00:48:02.030
or we offered to do a performance. Well,
766
00:48:02.031 --> 00:48:03.790
these folks are going through some things right now,
767
00:48:04.310 --> 00:48:08.510
their housing is being taken away to build a stadium. You know what I
mean?
768
00:48:09.500 --> 00:48:13.540
They're, we're not their priority. So what can we do to help them? What
can we,
769
00:48:13.541 --> 00:48:16.140
we do to help ease the stress for them? You know,
770
00:48:16.141 --> 00:48:19.620
what can we do for their children in the process? I mean, even with COVID,
771
00:48:19.720 --> 00:48:23.660
and I think I've mentioned this before, even with COVID one thing I will
say,
772
00:48:23.661 --> 00:48:28.540
our CEO first priority was we can't perform the way we
773
00:48:28.700 --> 00:48:31.770
normally perform, but there's still a community out there with needs.
774
00:48:32.320 --> 00:48:36.130
What can we do to ease the stresses of what's happening with COVID?
```

```
775
00:48:36.790 --> 00:48:40.530
How can we engage? Whether it means we as a team, you know,
776
00:48:40.531 --> 00:48:44.930
provide lunch for healthcare workers, uh, whether it means,
00:48:45.350 --> 00:48:45.710
you know,
778
00:48:45.710 --> 00:48:49.970
the kids couldn't graduate inside and they had to do a drive by
graduation.
779
00:48:50.140 --> 00:48:52.080
Can we do to enhance that experience?
780
00:48:52.370 --> 00:48:56.520
There are ways we can function as a company that don't always necessarily
781
00:48:56.870 --> 00:49:01.050
require performances, but just require us to be there,
782
00:49:01.910 --> 00:49:06.850
to be present, to be accessible. You know, someone calls us and says, Hey,
783
00:49:08.410 --> 00:49:12.340
is there any way you can provide voice lessons for my child?
784
00:49:12.370 --> 00:49:15.580
They really like to sing. We shouldn't turn around and say, well,
785
00:49:16.350 --> 00:49:19.500
we'll provide voice lessons. If you buy a ticket to this performance,
786
00:49:19.800 --> 00:49:23.580
or how much did you donate to Cincinnati opera this year? Shouldn't be
that way.
787
00:49:24.030 --> 00:49:25.860
We're all part of the same community.
```

```
788
00:49:26.320 --> 00:49:30.660
We are all human beings that have different needs of different times. And
man,
789
00:49:30.661 --> 00:49:32.690
isn't it night to just be able to say, you know,
790
00:49:33.310 --> 00:49:35.330
has nothing to do with what's on stage,
791
00:49:36.070 --> 00:49:38.850
but we're part of this community and we can help you.
792
00:49:42.110 --> 00:49:45.890
So that's my long version of my advice.
793
00:49:46.950 --> 00:49:47.930
<v 0>Yes, yes. And yes.</v>
794
00:49:48.210 --> 00:49:52.480
And thank you for pointing out that we are service organizations.
795
00:49:52.720 --> 00:49:56.120
For those of us who are nonprofit, right? Uh, art is not a charitable
purpose.
796
00:49:57.020 --> 00:49:57.780
It is not.
797
00:49:57.780 --> 00:50:02.200
Art is not a named charitable purpose in the 5 0 1 C three requirements.
798
00:50:02.690 --> 00:50:06.920
We're identified as service organizations and through art, right?
799
00:50:06.921 --> 00:50:10.760
This is how we make sure that we provide service in many different ways.
800
00:50:11.620 --> 00:50:16.190
And it is a matter of, are we fulfilling, right?
```

```
801
00:50:16.250 --> 00:50:20.590
Our purpose in serving our communities, are we actually serving our
communities?
802
00:50:20.790 --> 00:50:23.190
And the works that we present, if those works are harmful,
803
00:50:23.850 --> 00:50:28.520
are we making sure that we go through the,
804
00:50:29.000 --> 00:50:32.760
the tens and the things that are required in order to be in relationship
with
805
00:50:32.761 --> 00:50:33.500
our communities?
806
00:50:33.500 --> 00:50:36.240
How can we know the needs of our communities if we don't talk to them?
807
00:50:36.820 --> 00:50:40.760
And if we don't take the role of a learner,
808
00:50:41.040 --> 00:50:44.000
I love that you said a learner and you have to learn.
809
00:50:45.040 --> 00:50:49.430
I would like actually pass this now back to Ian, Ian,
810
00:50:49.650 --> 00:50:54.350
as the general director, you're definitely the leader of the organization.
00:50:55.070 --> 00:50:58.910
Uh, but of course, in, in your identity, in your role,
812
00:50:58.911 --> 00:51:00.670
there's a lot of learning that has to happen.
813
00:51:01.410 --> 00:51:05.830
Can you share what that is like for you as a white male? Can you share,
```

```
814
00:51:05.831 --> 00:51:09.460
what is that is like you, as someone who's been an opera for,
815
00:51:09.680 --> 00:51:11.580
as you say for all your life, uh,
816
00:51:11.581 --> 00:51:15.020
but the things that you're noticing and then your own personal journey for
00:51:15.180 --> 00:51:16.013
learning.
818
00:51:18.110 --> 00:51:19.570
<v 4>So many thoughts. Um.</v>
819
00:51:20.450 --> 00:51:21.283
\langle v \ 0 \rangle I \ know. \langle /v \rangle
820
00:51:21.600 --> 00:51:26.150
<v 4>Yeah. Uh, I would, I would just go back to,</v>
00:51:26.790 --> 00:51:31.100
uh, the, the, of listening and,
822
00:51:31.900 --> 00:51:36.260
uh, as, as a leader, uh, I don't think it, you always think it's
important,
823
00:51:36.320 --> 00:51:38.580
but I don't think it's ever been more important to,
824
00:51:38.720 --> 00:51:41.740
to listen more than you speak in a lot of ways. Um,
825
00:51:42.520 --> 00:51:46.540
and to make sure, uh, that what we're doing,
826
00:51:47.540 --> 00:51:52.290
uh, is, uh, discussion that isn't just at the table in my office.
```

```
827
00:51:52.510 --> 00:51:56.690
It isn't a discussion in the all staff meetings that we have, uh,
828
00:51:56.880 --> 00:52:01.010
because all of the work that we're doing within the company,
829
00:52:02.050 --> 00:52:06.810
uh, has to be visible to the outside world. It has to be, uh, a part of,
830
00:52:07.690 --> 00:52:12.240
uh, the board and trustees, uh, understanding and mission. And,
831
00:52:12.840 --> 00:52:16.640
uh, it's bringing all of those groups together. It has to be, uh,
832
00:52:16.720 --> 00:52:20.840
a collective part of the, the chorus, the orchestra,
833
00:52:21.460 --> 00:52:25.680
and it takes a long time to coordinate all of those parts,
834
00:52:25.700 --> 00:52:29.640
as you all know, opera is incredibly complex, uh,
835
00:52:29.780 --> 00:52:34.270
and it has such a reputation for moving at a glacial pace, uh,
836
00:52:34.690 --> 00:52:39.070
and that all of that still remains quite true. Um,
837
00:52:39.590 --> 00:52:44.550
I think we've found in the pandemic that there are ways now to, uh,
838
00:52:45.160 --> 00:52:50.030
facilitate change much more quickly, uh, through, through digital
offerings,
839
00:52:50.031 --> 00:52:53.740
through these kinds of conversations, through being able to gather
together in,
```

```
00:52:54.000 --> 00:52:58.140
in ways that we just didn't before. Um, but the,
00:52:58.320 --> 00:53:02.740
the reality is, is that all of those parts, all of the spokes of the
wheel, uh,
842
00:53:02.810 --> 00:53:07.700
need to have an understanding of, of what it takes to, uh, change.
843
00:53:08.220 --> 00:53:12.530
And as far as making sure that the ultimate goal make sure that people
feel like
844
00:53:12.531 --> 00:53:17.010
they belong. And if that is, that is not only, uh,
845
00:53:17.150 --> 00:53:20.610
as a member of the staff, it's a member of the course, it's a member of
the,
846
00:53:20.890 --> 00:53:25.480
the principles, the stage hands, all of these groups that come in. And,
uh,
847
00:53:25.580 --> 00:53:30.320
that's something that I think has become more clear to me as a leader is
that,
848
00:53:30.800 --> 00:53:34.600
uh, you know, not everybody feels like they belong for whatever reason.
00:53:35.380 --> 00:53:38.760
And there are obstacles, uh, many of which, uh,
850
00:53:38.830 --> 00:53:40.440
existed far before I got here,
851
00:53:40.910 --> 00:53:44.910
some of which I'm sure I created myself and I even were away of,
852
```

```
00:53:45.450 --> 00:53:49.390
but those are the things that I rely on people to tell me, uh, the,
853
00:53:49.391 --> 00:53:53.430
these obstacles and, uh, that's, that's where the change happens.
854
00:53:53.650 --> 00:53:54.483
It really does.
855
00:53:57.360 --> 00:54:01.550
<v 0>Thank you for sharing. So in this, I'm very much hearing, uh,</v>
856
00:54:01.570 --> 00:54:06.230
the importance of leaders listening, and then the importance of staff
members,
857
00:54:06.590 --> 00:54:08.180
community actually speaking up,
858
00:54:08.630 --> 00:54:13.540
there is a space in this work where distrust has already been in place,
859
00:54:13.920 --> 00:54:16.660
and you have to learn, you have to earn trust.
860
00:54:17.160 --> 00:54:21.940
And as we work to earn trust, when we as leaders, when Ian,
861
00:54:21.941 --> 00:54:25.380
as a leader, when Renee as a leader, when Pam, when any of us, as a
leader,
862
00:54:26.200 --> 00:54:27.970
ask our staff members,
863
00:54:28.410 --> 00:54:31.210
ask our communities to be brave enough to tell the truth,
864
00:54:31.790 --> 00:54:35.450
we have to actually absorb that information. Yes.
```

```
00:54:36.170 --> 00:54:37.370
Defensiveness is going to come in. Yes,
866
00:54:37.371 --> 00:54:39.730
these white SRE culture characteristics they'll hop in,
867
00:54:40.030 --> 00:54:42.330
but we have to be able to absorb that information.
868
00:54:42.390 --> 00:54:46.370
We have to be committed to doing something about it just as Pam said,
869
00:54:46.430 --> 00:54:49.360
you never know, nobody do knows this work until you're in it.
870
00:54:49.510 --> 00:54:51.080
That is the absolute truth.
871
00:54:52.060 --> 00:54:56.440
The white supremacy characteristics of being qualified and being over
872
00:54:57.040 --> 00:55:00.360
prepared, and I'm ready. And I read this book and here I am.
873
00:55:00.440 --> 00:55:02.680
I know what to do will not serve you in this,
874
00:55:04.500 --> 00:55:06.940
this supremacy culture does not know community.
875
00:55:07.560 --> 00:55:10.410
It is direct designed to isolate.
876
00:55:10.790 --> 00:55:14.690
It is directly designed to create false or incomplete narratives.
877
00:55:14.691 --> 00:55:17.770
It is directly designed to break apart community.
878
00:55:18.430 --> 00:55:20.970
So we want to be mindful of that. Uh,
```

```
879
00:55:21.050 --> 00:55:24.970
I want to ask all of our panelists to share
880
00:55:26.270 --> 00:55:28.610
one thing or one word of encouragement to everybody,
00:55:28.890 --> 00:55:32.400
right about it's very difficult, but very meaningful work. Uh,
882
00:55:32.401 --> 00:55:35.400
what is one thing that keeps you going in this work?
883
00:55:35.660 --> 00:55:39.920
And then I'll open the floor for our questions. If you have questions,
884
00:55:39.940 --> 00:55:42.840
get ready for them, put them in the chat. Those that we do not answer,
00:55:43.060 --> 00:55:45.760
we will continue to answer during our working lunch break.
886
00:55:46.460 --> 00:55:49.360
I'm going to start with Pam. Oh, you got it, Pam, you want me to go for
it?
887
00:55:51.870 --> 00:55:56.430
<v 5>Um, you know, it's just gonna take time. And I think that, uh,</v>
888
00:55:56.730 --> 00:56:00.190
the one thing that I, I fear the most is that,
889
00:56:01.260 --> 00:56:05.410
especially from a board perspective, if we try to water something down,
890
00:56:06.110 --> 00:56:10.580
we lose the impact and we can't lose the impact here. You know,
891
00:56:10.830 --> 00:56:11.510
our intent,
```

```
892
00:56:11.510 --> 00:56:16.010
our intent might be good to help people to understand in their own ways.
893
00:56:16.510 --> 00:56:21.330
And we can take that to the nth degree and actually have
894
00:56:21.390 --> 00:56:22.223
no impact.
895
00:56:23.050 --> 00:56:26.470
So it's that balance of really trying to listen,
896
00:56:27.420 --> 00:56:29.110
communicate, um,
897
00:56:29.320 --> 00:56:34.230
understand how people can really absorb and internalize,
898
00:56:35.150 --> 00:56:39.710
uh, what we need to do to achieve racial equity. Um, and you know,
899
00:56:39.910 --> 00:56:44.380
I never realized that it would really be, uh, for a small group of people,
900
00:56:45.500 --> 00:56:50.060
um, that I have to deal with, um, such a really major hill decline.
901
00:56:51.400 --> 00:56:52.500
So that's my challenge.
902
00:56:53.600 --> 00:56:56.420
<v 0>Yeah. Thank you for that. I'm gonna, Tracy,</v>
903
00:56:56.730 --> 00:56:58.820
what is something that kind of keeps you going?
904
00:56:59.050 --> 00:57:02.020
What can keep everybody else going? What should we be mindful of?
905
00:57:02.410 --> 00:57:03.770
```

```
<v 6>Well, first and for most,</v>
906
00:57:03.830 --> 00:57:08.050
for me is just the promise of God that keeps me strong
907
00:57:09.270 --> 00:57:13.540
and keeps me moving because it's a tough road.
908
00:57:13.850 --> 00:57:16.340
There's, there's no question about it. Um,
909
00:57:18.370 --> 00:57:22.090
patience is one for sure. Um,
910
00:57:23.230 --> 00:57:24.130
and you have to,
911
00:57:26.330 --> 00:57:30.440
there is not one solution to everything and you have to wait all sides,
912
00:57:31.580 --> 00:57:33.170
you know, and,
913
00:57:33.410 --> 00:57:37.050
and I understand not everyone can be clumped into the same category for
any
914
00:57:37.080 --> 00:57:38.850
situation, any given situation,
915
00:57:39.710 --> 00:57:44.210
but I agree to be able to effectively listen
00:57:44.510 --> 00:57:46.720
and to be, uh, um,
917
00:57:47.170 --> 00:57:50.560
courageous enough to have those hard conversations,
918
00:57:51.190 --> 00:57:56.040
even when you don't agree and to understand why you
```

```
919
00:57:56.150 --> 00:57:59.140
fear what you fear, you know,
920
00:57:59.440 --> 00:58:02.060
why you fear a person of another race,
921
00:58:02.880 --> 00:58:07.570
why you fear the exposure of being supremacist,
922
00:58:08.230 --> 00:58:12.370
you know, why, and especially in the opera world, it's interesting.
923
00:58:12.380 --> 00:58:17.290
There is a fear that if you, for some that,
924
00:58:17.430 --> 00:58:20.250
if you move more towards diversity and inclusion,
925
00:58:20.840 --> 00:58:25.650
that takes away something from the people who are already in the opera
926
00:58:25.870 --> 00:58:30.430
mix. And that is like furthest from the truth,
927
00:58:30.890 --> 00:58:35.550
but why does that fear exist? Are you afraid you're gonna lose someone's
money?
928
00:58:36.390 --> 00:58:39.810
You know, if you're gonna, are you gonna lose a major donor's Mo money?
929
00:58:40.390 --> 00:58:45.010
If you add more diversity to your, to your mix, you know,
930
00:58:45.190 --> 00:58:49.200
if you hire more people of color, if you put more people of color on
stage,
931
00:58:49.680 --> 00:58:52.480
are you afraid you're gonna lose those people? What,
```

```
932
00:58:52.481 --> 00:58:54.720
what is that fear in identifying it,
933
00:58:55.650 --> 00:58:59.680
being honest about it and dealing with it, and, and what's important to
you,
934
00:59:00.350 --> 00:59:03.730
you know, and it's okay to be honest about, what's really important to
you.
935
00:59:03.731 --> 00:59:06.090
If you, if you feel like, you know,
936
00:59:07.050 --> 00:59:10.920
I really don't wanna go through this process of be honest about it.
937
00:59:13.000 --> 00:59:15.920
You know and let's let's move on, you know,
938
00:59:16.900 --> 00:59:21.040
so there's, there's so much to say there, but yeah, just.
939
00:59:22.510 --> 00:59:26.740
<v 0>Absolutely. Thank you. Uh, I'm going to go to Renee and then Ian, </v>
940
00:59:26.850 --> 00:59:29.180
what is something that keeps you going?
941
00:59:29.250 --> 00:59:31.260
What can keep everybody else going in this work?
942
00:59:32.980 --> 00:59:35.900
<v 3>Like, I don't even know what to say. Cuz girl, I'm gonna start
crying.</v>
943
00:59:36.420 --> 00:59:37.500
Cause it's hard. Okay.
944
00:59:37.620 --> 00:59:38.620
```

```
<v 0>Well hold face with you in this.</v>
945
00:59:41.230 --> 00:59:44.770
<v 3>Not so young artists trying to figure out what my place is in the
world is a < /v >
946
00:59:45.010 --> 00:59:47.770
pandemic people still dying at the hands of police every day.
947
00:59:47.950 --> 00:59:51.170
People you still seeing injustices, especially in the opera world,
948
00:59:51.230 --> 00:59:53.970
as it relates to racism, gender expression, sexuality.
949
00:59:54.310 --> 00:59:58.010
So it's overwhelming cuz you trying to figure out what am I doing and why
does
950
00:59:58.011 --> 00:59:58.844
this matter?
951
00:59:59.030 --> 01:00:02.440
But we just celebrated our third anniversary as black woman in opera.
952
01:00:02.500 --> 01:00:06.800
And we highlighted this young singer, her name's Brittany Owen, Olivia
Logan.
953
01:00:07.100 --> 01:00:10.320
And when we started black woman in opera, she was a senior in college.
01:00:11.180 --> 01:00:13.880
And now this young woman is a young artist at the met.
955
01:00:14.740 --> 01:00:19.000
So she specifically cite what we did with black women in opera to help her
956
01:00:19.001 --> 01:00:22.000
understand what opera means to her and why it's so important for her to
keep
```

```
957
01:00:22.200 --> 01:00:25.430
seeing it. That is what matters to me.
01:00:26.180 --> 01:00:28.910
That is cuz when I was young, I didn't have that.
959
01:00:29.210 --> 01:00:31.270
And I want to create that for other young artists.
960
01:00:31.910 --> 01:00:34.110
I wanna make sure Keana Richardson is keep singing,
961
01:00:34.180 --> 01:00:37.390
keep posting on Instagram and now she's singing it for Orlando opera.
962
01:00:37.700 --> 01:00:39.270
That matters to me, Audrey dream,
963
01:00:39.490 --> 01:00:43.900
the voice Harris talking about her career as a classical VO, she sings
down.
964
01:00:44.150 --> 01:00:45.620
She's not recognized in the opera community,
965
01:00:46.120 --> 01:00:49.780
but just to talk about her career in opera and what it means to be a
classical
966
01:00:50.100 --> 01:00:53.500
voice classical vocalist that matters to me.
967
01:00:53.520 --> 01:00:57.260
And that's why I keep going. That's why, cause I wanna make sure they,
968
01:00:57.530 --> 01:01:00.900
they get remembered and that they remember why they keep singing.
969
01:01:02.780 --> 01:01:03.613
<v 0>Thank you for.</v>
```

```
970
01:01:07.450 --> 01:01:10.370
<v 4>Um, I just kind of want to go back to, uh, </v>
01:01:10.990 --> 01:01:15.530
the idea that that belonging is something that, um, is a process.
972
01:01:15.880 --> 01:01:20.730
It's a journey as, as we've all said. Uh, and to me that's,
973
01:01:21.030 --> 01:01:25.760
that's something, you know, opera companies can point to, uh, most,
974
01:01:25.910 --> 01:01:29.040
most readily, usually most visibly their, um, diversity,
975
01:01:29.440 --> 01:01:33.280
whatever they present on stage. Um, and it's, and it's wonderful.
976
01:01:33.281 --> 01:01:37.680
You hear the stories about young youngsters coming in and saying, you
know, I,
977
01:01:37.800 --> 01:01:40.560
I, would've never envisioned myself being able to do X, Y or Z,
978
01:01:40.561 --> 01:01:44.640
but because I saw, uh, somebody else do that, that looked like me now,
979
01:01:44.680 --> 01:01:48.870
if like I can. Uh, but that's true. Uh, in the staff,
01:01:48.970 --> 01:01:53.630
that's true backstage. It's true in the orchestra pit. It's true in our
board.
981
01:01:53.860 --> 01:01:57.630
It's true in the way that we engage in our communities. And um,
982
01:01:58.110 --> 01:02:01.990
I think that that's an important part of the message is just to know that
take
```

```
983
01:02:01.991 --> 01:02:05.230
the successes that you have in one part of a, a company and, and try,
984
01:02:05.580 --> 01:02:06.860
try to implement them in the others.
985
01:02:09.310 --> 01:02:11.540
<v 0>Thank you all for sharing. Uh,</v>
986
01:02:11.560 --> 01:02:15.700
we have a few moments for questions. If you have a question,
987
01:02:15.720 --> 01:02:19.180
please officially raise your hand so that we can spotlight you so that we
can
988
01:02:19.181 --> 01:02:21.380
bring you into the conversations.
```