# **EISNERAMPER**

## OPERA AMERICA, INC.

## FINANCIAL STATEMENTS

JUNE 30, 2020 and 2019

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# **EISNERAMPER**

## **INDEPENDENT AUDITORS' REPORT**

The Board of Directors OPERA America, Inc.

## **Report on the Financial Statements**

We have audited the accompanying financial statements of OPERA America, Inc. (the "Organization"), which comprise the statements of financial position as of June 30, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for each of the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

The Organization's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of OPERA America, Inc., as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for each of the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Eisner Amper LLP

EISNERAMPER LLP New York, New York March 5, 2021

## **Statements of Financial Position**

	June 30,			
	2020	2019		
ASSETS Cash Contributions receivable, net Other receivables Investments Prepaid expenses and other current assets Security deposit Property and equipment, net		,4973,709,922,168584,259,04712,966,792,152142,085,170132,170		
	<u>\$ 21,495,</u>	<b>,082</b> <u>\$ 23,064,681</u>		
LIABILITIES AND NET ASSETS Liabilities: Accounts payable and other liabilities Grants payable Deferred revenue Loan payable, under line-of-credit Loan payable, Mellon Co-Production Funding Paycheck Protection Program loan payable Deferred rent obligation Total liabilities Commitments and contingency (see Note N) Net assets: Without donor restrictions:	\$209, 1,922, 144, 308, 500, 462, <u>1,636,</u> <u>5,184</u> ,	,351       2,285,225         ,681       70,204         ,490       608,490         ,000       500,000         ,800       -         ,693       1,618,899		
Core operating fund	88,	<b>,091</b> 76,583		
Board-designated funds (see Note I)	809,	· · · ·		
National Opera Center – non-operating	82,	<b>,333</b> 372,979		
Total net assets without donor restrictions	980,	<b>,275</b> 1,159,413		
With donor restrictions: Purpose and time restrictions Perpetual in nature	4,382, 10,947,			
Total net assets with donor restrictions	15,329,	<b>,960</b> <u>16,311,328</u>		
Total net assets	16,310,	<b>.235</b> 17,470,741		
	<u>\$    21,495,</u>	<b>.082</b> <u>\$ 23,064,681</u>		

## Statement of Activities Year Ended June 30, 2020 and 2019

	2020									
	Witho	ut Donor Restrictio	ons			Witho	ut Donor Restrictio			
	Core Operating and National Opera Center	National Opera Center - Non-operating	Total	With Donor Restrictions	Total	Core Operating and National Opera Center	National Opera Center - Non-operating	Total	With Donor Restrictions	Total
Revenue:										
Contributions and grants	\$ 1,548,719	\$ -	\$ 1,548,719	\$ 1,781,678	\$ 3,330,397	\$ 1,334,384	\$ 96,704	\$ 1,431,088	\$ 3,718,287	\$ 5,149,375
Membership dues	801,485	-	801,485	-	801,485	775,403	-	775,403	-	775,403
Seminars, workshops, registration and annual meeting	76,082	-	76,082	-	76,082	340,893	-	340,893	-	340,893
Publications and advertising	96,969	-	96,969	-	96,969	98,240	-	98,240	-	98,240
Investment income, net	966	-	966	193,059	194,025	-	7,368	7,368	601,624	608,992
National Opera Center operations	728,963	-	728,963	-	728,693	1,051,674	-	1,051,674	-	1,051,674
Miscellaneous income	2,482		2,482	<u> </u>	2,482	55,508		55,508	<u> </u>	55,508
Total revenue before net assets										
released from restrictions	3,255,666	-	3,255,666	1,974,737	5,230,403	3,656,102	104,072	3,760,174	4,319,911	8,080,085
Net assets released from restrictions	2,930,128	25,977	2,956,105	(2,956,105)	=	3,612,615		3,612,615	(3,612,615)	
Total revenue	6,185,794	25,977	6,211,771	(981,368)	5,230,403	7,268,717	104,072	7,372,789	707,296	8,080,095
Expenses:										
Program services:										
National Opera Center Operations	1,361,117	299,539	1,660,656	-	1,660,656	1,449,939	352,987	1,802,926	-	1,802,926
Innovations and civic practice	761,772	-	761,772	-	761,772	1,702,498	-	1,702,498	-	1,702,498
Artistic services	1,060,702	-	1,060,702	-	1,060,702	1,041,383	-	1,041,383	-	1,041,383
Membership	198,704	-	198,704	-	198,704	228,035	-	228,035	-	228,035
Public affairs	62,517	-	62,517	-	62,517	76,749	-	76,749	-	76,749
Public relations/marketing	630,245	-	630,245	-	630,245	370,768	-	370,768	-	370,768
Information services/publications	466,122	-	466,122	-	466,122	544,680	-	544,680	-	544,680
Education and artist development	216,157	-	216,157	-	216,157	315,828	-	315,828	-	315,828
Annual conference	335,263	<u> </u>	335,263	<del>_</del>	335,263	457,584		457,584		457,584
Total program services	5,092,599	299,539	5,392,138	<u> </u>	5,392,138	6,187,464	352,987	6,540,451		6,540,451
Supporting services:										
Management and general	579,636	17,084	596,720	-	596,720	521,857	37,407	559,264	-	559,264
Fund-raising	402,051		402,051	<u> </u>	402,051	491,427		491,427	<u> </u>	491,427
Total supporting services	981,687	17,084	998,771	<u> </u>	998,771	1,013,284	37,407	1,050,691	<u> </u>	1,050,691
Total expenses	6,074,286	316,623	6,390,909	<u> </u>	6,390,909	7,200,748	390,394	7,591,142	<u> </u>	7,591,142
Change in net assets	111,508	(290,646)	(179,138)	(981,368)	(1,160,506)	67,969	(286,322)	(218,353)	707,296	488,943
Net assets, beginning of year	786,434	372,979	1,159,,413	16,311,328	17,470,741	718,465	659,301	1,377,766	15,604,032	16,981,798
Net assets, end of year	<u>\$ 897,942</u>	<u>\$ 82,333</u>	<u>\$ 980,275</u>	<u>\$ 15,329,960</u>	<u>\$ 16,310,235</u>	<u>\$ 786,434</u>	<u>\$                                    </u>	<u>\$ 1,159,413</u>	<u>\$ 16,311,328</u>	<u>\$ 17,470,741</u>

## Statement of Functional Expenses Year Ended June 30, 2020

(with summarized financial information for June 30, 2019)

	Program Services				Supporting Services											
		National era Center	· · · · · · · · · · · · · · · · · · ·		Management and Fund-			Sı	Total upporting	Totals						
	C	perations	Civ	vic Practice	S	Services	Services	Total		General		Raising Services		2020	2019	
Salaries Fee for service	\$	467,218	\$	161,833	\$	383,942	\$ 1,092,466	\$ 2,105,459	\$	282,350	\$	283,715	\$	566,065	\$ 2,671,524	\$ 2,640,823
(non-employee)		39,740		33,750		69,042	243,919	386,451		59,805		4,533		64,338	450,789	410,981
Grants and assistance		-		532,378		513,661	17,079	1,063,118		-		-		-	1,063,118	1,918,164
Advertising & promotion		-		-		40	217,993	218,033		-		-		-	218,033	71,618
Office expenses		28,635		42		1,882	74,486	105,045		50,810		24,407		75,217	180,262	223,065
Information technology		529		1,700		3,153	43,217	48,599		2,944		109		3,053	51,652	51,642
Occupancy		764,014		18,226		49,471	125,230	956,941		36,540		33,849		70,389	1,027,330	1,068,212
Travel		1,635		9,988		22,608	37,089	71,320		20,599		12,062		32,661	103,981	201,569
Meals & entertainment		1,724		3,855		13,918	40,283	59,780		18,817		34,138		52,955	112,735	358,281
Insurance		20,158		-		-	-	20,158		-		-		-	20,158	20,494
Dues & subscriptions		490		-		279	12,399	13,168		543		5,750		6,293	19,461	27,641
Professional development		80		-		-	433	513		-		745		745	1,258	10,215
Depreciation Equipment rental		287,875		-		-	-	287,875		5,325		-		5,325	293,200	333,014
and maintenance		-		-		-	-	-		-		-		-	-	122,974
Other expenses		<u>48,558</u>		<u> </u>		<u>2,706</u>	4,414	<u> </u>		<u>118,987</u>		2,743		<u>121,730</u>	<u> </u>	132,449
	\$	<u>1,660,656</u>	\$	761,772	\$	<u>1,060,702</u>	<u>\$ 1,909,008</u>	<u>\$   5,392,138</u>	\$	<u>596,720</u>	\$	402,051	\$	<u>998,771</u>	<u>\$   6,390,909</u>	<u>\$ 7,591,142</u>

## Statement of Functional Expenses Year Ended June 30, 2019

	Program Services						Supporting Services					
	National Opera Center Operations	Innovations and Civic Practice	Artistic Services	Other Program Services	Total	Management and General	Fund- Raising	Total Supporting Services	Total			
Salaries Fee for service (non-employee) Grants and assistance Advertising & promotion Office expenses Information technology Occupancy Travel Meals & entertainment Insurance Dues & subscriptions Professional development Depreciation Equipment rental and	\$ 520,561 54,821 - 20,031 - 810,250 390 2,766 20,494 324 - 328,517	\$ 162,668 35,500 1,448,400 - 356 2,200 14,805 20,166 5,957 - 1,600 836	\$ 397,262 42,549 449,412 3,130 3,347 45,495 59,555 29,296 - - -	\$ 1,011,795 196,606 20,352 71,618 107,315 43,549 131,518 78,530 197,936 - 18,566 392	\$ 2,092,286 329,476 1,918,164 71,618 130,832 49,096 1,002,068 158,641 235,955 20,494 20,490 1,228 328,517	\$ 273,658 43,750 57,510 51 30,504 23,717 42,772 2,976 8,950 4,497	\$ 274,879 37,755 - 34,723 2,495 35,640 19,211 79,554 - 4,175 37 -	\$ 548,537 81,505 92,233 2,546 66,144 42,928 122,326 7,151 8,987 4,497	\$ 2,640,823 410,981 1,918,164 71,618 223,065 51,642 1,068,212 201,569 358,281 20,494 27,641 10,215 333,014			
maintenance Other expenses	- 44,772 \$ 1,802,926	10,000 <u>10</u> \$ <u>1,702,498</u>	10,229 <u>1,108</u> \$ 1,041,383	101,252 <u>14,215</u> <u>\$ 1,993,644</u>	121,481 <u>60,105</u> \$ <u>6,540,451</u>	1,493 <u>69,386</u> \$ <u>559,264</u>	- <u>2,958</u> \$ 491,427	1,493 72,344 \$ 1.050.691	122,974 <u>132,449</u> \$ 7,591,142			

## **Statements of Cash Flows**

	Year Ended June 30,				
	2020	2019			
<b>Cash flows from operating activities:</b> Change in net assets Adjustments to reconcile change in net assets to net cash	\$ (1,160,506)	\$ 488,943			
provided by operating activities: Depreciation Amortization of deferred rent obligation Net realized and unrealized gains on investments Donor restricted contributions – perpetual in nature Bad debts expense	293,200 17,794 140,634 (20,800) 85,818	333,014 30,662 (534,601) (7,924) 16,626			
Changes in: Contributions receivable Other receivables Prepaid expenses and other current assets Accounts payable and other liabilities Grants payable Deferred revenue	2,673,425 141,273 73,933 (301,290) (362,874) 74,477				
Net cash provided by operating activities	1,655,084	419,785			
Cash flows from investing activities: Purchases of property and equipment Purchases of investments Proceeds from sales of investments	(16,449) (9,584,760) <u>9,657,871</u>				
Net cash provided (used in) by investing activities	56,662	(153,773)			
<b>Cash flows from financing activities:</b> Payments on loan under line-of-credit Proceeds from loan under line of credit Proceeds from Paycheck Protection Program loan payable Donor restricted contributions – perpetual in nature	(300,000) - 462,800 20,800	(999,500) 608,490 - 7,924			
Net cash provided by (used in) by financing activities	183,600	(383,086)			
<b>Change in cash</b> Cash, beginning of year	1,895,346 1,927,704	(117,074) 2,044,778			
Cash, end of year	<u>\$    3,823,050</u>	<u>\$ 1,927,704</u>			
Supplementary disclosures of cash flow information: Interest paid Unrelated business income taxes paid	<u>\$                                    </u>	<u>\$                                    </u>			

Notes to Financial Statements June 30, 2020 and 2019

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## [1] Organization:

OPERA America, Inc. (the "Organization"), originally incorporated in Delaware and then re-incorporated in New York, is a not-for-profit organization founded in 1970 (i) to promote growth and expansion of the operatic art form; (ii) to foster and improve the education, training, and development of operatic composers, singers, and allied talents; (iii) to assist in developing resident professional opera companies through cooperative artistic and management services to its membership; (iv) to encourage and assist in the improvement of quality of operatic presentation; and (v) encourage greater appreciation and enjoyment of opera by all segments of society. It is an organization the members of which include opera companies, affiliated organizations, and individuals in the United States, Canada and several other countries.

New York City is home to the nation's largest concentration of performing and creative artists, professional training institutions, and music businesses. A majority of the Organization's professional company members hold or attend auditions in New York City, and opera leaders from Europe and around the world are regular visitors. In response to the pressing need for appropriate audition, practice and meeting space, the Organization constructed the "National Opera Center." The National Opera Center, which opened in September 2012, in addition to the space it provides, was built (i) to support more frequent and direct contact between members and Organization staff; (ii) to encourage greater involvement of members in Organization activities; (iii) to create the potential for broader and deeper collaboration among members; and (iv) to facilitate work with traditional partners and potential new allies.

The Organization is a not-for-profit corporation exempt from federal taxes pursuant to Section 501(c)(3) of the U.S. Internal Revenue Code (the "Code") and from state and local taxes under comparable laws.

#### [2] Basis of accounting:

The financial statements of the Organization have been prepared using the accrual basis of accounting and conform to accounting principles generally accepted in the United States of America ("U.S. GAAP"), as applicable to not-for-profit entities.

## [3] Use of estimates:

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amount of assets, liabilities, revenues and expenses, as well as the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

#### [4] Cash and cash equivalents:

For financial-reporting purposes, the Organization considers all highly liquid instruments purchased with a maturity of three months or less, when purchased, to be cash equivalents, except for those cash equivalent assets held as part of the investment portfolio.

#### [5] Investments:

The Organization's investments in equity securities, mutual funds, and fixed income securities are reported at their fair values in the statements of financial position based on quoted market prices. Cash and cash equivalents held as part of the investment portfolio are also included in the balances reported as investments.

The Organization's investments, in general, are subject to various risks, such as interest-rate, market, and credit risks. Due to the level of risk associated with certain investment vehicles, it is at least reasonably possible that changes in the values of those securities could occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

Notes to Financial Statements June 30, 2020 and 2019

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### [5] Investments: (continued)

Investment transactions are recorded on a trade-date basis. Realized gains and losses on investments sold, and unrealized appreciation and depreciation on investments held, are reported in the statements of activities as increases or decreases in net assets without donor restrictions unless their use is restricted through donor stipulation. Realized gains and losses on investments are determined by comparison of the cost basis to proceeds at the time of disposition. Unrealized gains and losses on investments are determined by comparing the investments' costs to the fair value at the end of each year. The earnings from dividends and interest are recognized when earned.

Donated securities are recorded at their estimated fair values on the dates of donation. The Organization's policy is to sell donated securities immediately, and, accordingly, for purposes of the statements of cash flows, donated securities and the proceeds generated from their sales are included within operating activities.

Investment expenses include the services of bank trustees, investment managers and custodians. The balances of investment management fees disclosed in Note C are those specific fees charged by the Organization's various investment managers in each fiscal year; however, they do not include those fees that may be embedded in various other investment accounts and transactions.

## [6] Property and equipment:

Property and equipment are stated at their original costs at the dates of acquisition, or, if contributed, at their estimated fair values at the dates of donation, net of accumulated depreciation. The Organization capitalizes as assets those items of property and equipment that have a cost of \$2,500 or more and have useful lives greater than one year, whereas minor costs for repairs and maintenance are expensed as incurred. Depreciation of property and equipment is provided using the straight-line method over the estimated useful lives of the respective assets, which range from three to ten years. Likewise, leasehold improvements are amortized over the remaining lease term, or over the useful lives of the improvements, whichever is shorter.

Management evaluates the recoverability of the investment in long-lived assets on an on-going basis and recognizes any impairment in the year of determination. Long-lived assets were tested for impairment as of June 30, 2020 and 2019, respectively, and in the opinion of management, there were no impairments. It is reasonably possible that relevant conditions could change in the near term and necessitate a change in management's estimate of the recoverability of these assets.

## [7] Accrued vacation:

A liability for the accrued vacation of Organization's employees is included as part of accounts payable and other liabilities in the statements of financial position and represents the Organization's total obligation for the cost of unused employee vacation time that would be payable in the event that all employees were to leave the Organization's employ. At June 30, 2020 and 2019, this accrued vacation obligation was approximately \$38,000 and \$36,000, respectively.

## [8] Grants payable:

Grants are recognized as an obligation to the Organization at the time they are approved for payment by the Board of Directors. Grants approved, but not yet paid, were approximately \$1,922,000 and \$2,285,000 at June 30, 2020 and 2019, respectively. Grants are generally paid within one year of approval.

Notes to Financial Statements June 30, 2020 and 2019

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## [9] Deferred rent obligation:

The difference between rent expense recorded under the lease agreement (see Note N[1]) and the rental amounts actually paid, which results from scheduled rent increases and abatements, is reported as a deferred rent obligation in the statements of financial position. This obligation is then amortized over the term of the lease using the straight-line method.

## [10] Paycheck Protection Program loan payable:

On March 27, 2020, Congress enacted the Coronavirus Aid Relief, and Economic Security Act ("CARES Act"). The Paycheck Protection Program ("PPP") established by the CARES Act, implemented by the U.S. Small Business Administration ("SBA"), provides businesses, including certain not-for-profit organizations, with funds to pay payroll and other costs during the coronavirus ("COVID-19") outbreak. During fiscal-year 2020, the Organization applied for and received PPP funds.

There are two acceptable methods for accounting for the PPP funds received under the CARES Act. Entities can elect to treat the funds as a loan or as a conditional contribution. The Organization has elected to record the PPP funds as a loan under the Financial Accounting Standards Board's (the "FASB") Accounting Standards Codification ("ASC") 470 *Debt*. The Organization is in the process of applying for loan forgiveness, which will be recognized when the application is formally approved by the bank and the SBA (see Note G).

## [11] Net assets:

The net assets of the Organization and the changes therein are reported as follows:

(i) Net assets without donor restrictions:

The Organization's net assets without donor restrictions represent those resources that are not subject to donor restrictions as to their use and are available for current operations. The Board-designated funds, the related resources of which are subject to future uses at the discretion of the Board of Directors, are also without donor restrictions and serve as both funds functioning as endowment, as well as funds reserved by the Board that are not considered endowment (see Note I).

(ii) Net assets with donor restrictions:

Net assets with donor restrictions represent those resources that are subject to donor-imposed restrictions, such as specific purposes and/or the passage of time. Also included in net assets with donor restrictions are donor restrictions that are perpetual in nature and subject to the requirements of the New York Prudent Management of Institutional Funds Act ("NYPMIFA"). These donors have stipulated that those resources be maintained in perpetuity with the resultant income and net capital appreciation arising from underlying assets to be used in the satisfaction of the wishes of those donors. When a donor restriction expires, that is, when a stipulated time restriction ends, or a purpose restriction is accomplished, or funds are appropriated through an action of the Board of Directors, net assets with donor restrictions are reclassified as net assets without donor restrictions and are reported in the statement of activities as "net assets released from restriction."

Notes to Financial Statements June 30, 2020 and 2019

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## [12] Revenue recognition:

## *(i) Contributions and grants:*

Contributions to the Organization are recognized as revenue upon the receipt of cash or other assets, or of unconditional pledges. Contributions are reported as "with donor restrictions" if they are received with donor stipulations or time considerations as to their use. Conditional contributions are recognized when the donor's conditions have been met by requisite actions of the Organization's management or necessary events have taken place. Contributions to be received over periods longer than a single year are discounted at an interest rate commensurate with the risk involved.

Revenue from government contracts is recognized when costs are incurred or other services are performed and requisitions for reimbursement are submitted by the Organization.

## (ii) Membership dues:

The Organization receives dues from both professional opera companies and individuals. Dues received for the current-fiscal year are recognized as revenue in the statements of activities, whereas dues received for a future fiscal-year's membership are deferred and recognized as revenue during the applicable period.

#### (iii) Seminars, workshops, registrations and annual meeting:

Seminars, workshops and annual meetings represent income from opera-related programs that are recognized in the statements of activities as the services are provided.

## (iv) National Opera Center:

As further described in Note A[1], the National Opera Center is a performance space, the rental activities of which are recognized as revenue in the fiscal year the service takes place. The National Opera Center's rental revenue that is received in advance for future fiscal years' service is deferred and recognized when the service is rendered.

## [13] Donated services:

For recognition of donated services in financial statements, such services must (i) create or enhance nonfinancial assets, (ii) typically need to be acquired if not provided by donation, (iii) require specialized skills, and (iv) be provided by individuals possessing these skills. Any services donated to the Organization would be recorded at their estimated fair values at the dates of donation and would be subsequently reported as unrestricted support in the statements of activities. The Organization received no donated services in fiscalyears 2020 and 2019.

#### [14] Functional allocation of expenses:

The costs of providing the Organization's various programs and supporting services have been summarized on a functional basis in the statements of functional expenses. The statement of functional expenses present expenses by natural classification and function. Accordingly, direct costs have been functionalized within the program and supporting services based on the nature of the expense. Indirect costs have been functionalized on the basis of time-allocation for the various operating departments.

Notes to Financial Statements June 30, 2020 and 2019

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## [15] Advertising costs:

The Organization expenses the costs of advertising as they are incurred. Advertising expenses were approximately \$5,400 and \$9,900 during fiscal-years 2020 and 2019, respectively.

## [16] Income tax uncertainties:

The Organization follows the provisions of the FASB's ASC Topic 740, *Income Taxes*, relating to accounting and reporting for uncertainty in income taxes. The Organization is subject to potential unrelated business income taxes relating to its advertising and rental income activities. However, because of the Organization's general not-for-profit status, ASC Topic 740 has not had, and is not expected to have, a material impact on the Organization's financial statements.

## [17] Adoption of accounting pronouncements:

(i) Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made:

In June 2018, the FASB issued Accounting Standards Update ("ASU") No. 2018-08, *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 985).* ASU No. 2018-08 clarifies and improves guidance concerning: i) evaluating whether a transaction should be accounted for as an exchange transaction or as a contribution, and ii) determining whether a contribution received is conditional. ASU No. 2018-08 is effective for annual periods beginning after December 15, 2018 for entities that are resource recipients and periods beginning after December 15, 2019 for entities that are resource providers. The Organization adopted the resource recipient portion of the standard and early adopted the resource provider portion of the standard for the fiscal-year ending June 30, 2020 and this accounting guidance did not have a material effect on the Organization's financial statements.

(ii) Disclosure Requirements for Fair-Value Measurements:

In August 2018, the FASB issued ASU No. 2018-13, *Fair Value Measurement (Topic 820) Disclosure Framework-Changes to the Disclosure Requirements for Fair Value Measurements*, which modified the disclosure requirements for fair value measurements and is effective for years beginning after December 15, 2019, with early adoption permitted. The effect of adopting this accounting guidance will result in the removal or modification of certain fair value measurement disclosures presented in the Organization's financial statements. The Organization early adopted this pronouncement as of June 30, 2020, which under U.S. GAAP, is a change in accounting principle requiring retroactive application in the financial statements for all periods presented. Analysis of this standard resulted in no significant changes in the Organization's disclosure requirements for fair value measurements, and therefore no changes to the previously issued audited financial statements was required on a retrospective basis.

Notes to Financial Statements June 30, 2020 and 2019

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### [18] Upcoming accounting pronouncements:

#### (i) Revenue from Contracts with Customers:

In May 2014, the FASB issued Accounting Standards Update ("ASU") No. 2014-09, *Revenue from Contracts with Customers*. This ASU is a comprehensive new revenue recognition model that requires a company to recognize revenue to depict the transfer of goods or services to a customer at an amount that reflects the consideration it expects to receive in exchange for those goods or services. In August 2015, the FASB issued ASU No. 2015-14, *Revenue from Contracts with Customers – Deferral of the Effective Date*, which delayed the effective date by one year. Companies may use either a full retrospective or modified retrospective approach to adopt this ASU. As a result of recent deferrals due to COVID-19, the new standard is effective for fiscal years beginning after December 15, 2019; accordingly management plans to adopt the new standard using the modified retrospective approach and is in the process of assessing the impact of this ASU on the financial statements.

(ii) Leases:

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*, which will require entities to recognize lease assets and lease liabilities (related to leases previously classified as operating under previous U.S. GAAP) on the statements of financial position. The ASU will be effective for fiscal years beginning after December 15, 2022. Management is in the process of assessing the impact of this ASU on the financial statements and related disclosures.

(iii) Contributed Nonfinancial Assets:

In September 2020, the FASB issued ASU No. 2020-07, Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets, intended to improve transparency in the reporting of contributed nonfinancial assets, also known as gifts-in-kind, for not-for-profit organizations. The ASU requires a not-for-profit organization to present contributed nonfinancial assets as a separate line item in the statement of activities, apart from contributions of cash or other financial assets. For each category of contributed nonfinancial assets recognized, the not-for-profit organization will need to disclose: (i) qualitative information about whether the contributed nonfinancial assets were either monetized or utilized during the reporting period. If utilized, a description of the programs or other activities in which those assets were used; (ii) the not-for-profit's policy (if any) about monetizing rather than utilizing contributed nonfinancial assets; (iii) a description of any donor-imposed restrictions associated with the contributed nonfinancial assets; (iv) the valuation techniques and inputs used to arrive at a fair value measure, in accordance with the requirements in Topic 820, Fair Value Measurement, at initial recognition; and (v) the principal market (or most advantageous market) used to arrive at a fair value measure, if it is a market in which the recipient entity is prohibited by a donor-imposed restriction from selling or using the contributed nonfinancial assets. The amendments in this ASU will be applied on a retrospective basis and are effective for annual reporting periods beginning after June 15, 2021.

## [19] Subsequent events:

The Organization evaluated subsequent events through March 5, 2021, the date on which the financial statements were available to be issued.

## Notes to Financial Statements June 30, 2020 and 2019

## **NOTE B - RECEIVABLES**

## [1] Contributions receivable:

Pledges of future contributions as of each fiscal year-end, but not yet collected as of that date, were recorded as pledges receivable. Outstanding pledges are expected to be collected as follows:

	June 30,			
	2020	2019		
Less than one year One to five years	\$     671,421 518,320	\$ 3,090,298 706,150		
Allowance for uncollectible grants and pledges	1,189,741 (131,516)	3,796,448 (52,754)		
Present value discount at 2% annually	1,058,225 (21,728)	3,743,694 ( <u>33,772</u> )		
	<u>\$    1,036,497</u>	<u>\$ 3,709,922</u>		

The Organization periodically assesses the financial strength of its trade partners and donors and provides allowances for anticipated losses on amounts due.

## [2] Other receivables:

At each fiscal year-end, other receivables consisted of amounts due to the Organization for exchange-type transactions. All amounts are due within one year. Based on management's past experience, the receivables are expected to be fully collected, and, accordingly, no allowance for doubtful accounts has been established.

## **NOTE C - INVESTMENTS**

At each fiscal year-end, investments consisted of the following:

	June 30,							
		20	20			20		
	F	air Value		Cost	F	air Value		Cost
Cash and cash equivalents Equity securities U.S. government obligations Corporate obligations Fixed-income mutual funds	\$	483,798 5,306,853 1,990,077 2,138,386 2,833,933	\$	483,798 5,117,444 1,907,398 2,071,396 2,485,352	\$	907,595 2,599,343 687,091 393,086 8,379,677	\$	907,595 2,397,496 668,630 379,888 7,588,098
	<u>\$</u>	<u>12,753,047</u>	<u>\$</u>	<u>12,065,388</u>	<u>\$</u>	<u>12,966,792</u>	<u>\$</u>	<u>11,941,707</u>

## Notes to Financial Statements June 30, 2020 and 2019

## NOTE C - INVESTMENTS (CONTINUED)

During each fiscal year, investment income consisted of the following:

	Year Ended June 30,				
		2020		2019	
Dividends and interest (net of investment fees of \$123,100 and \$122,798 in 2020 and 2019, respectively) Net realized gains on sale of investments Net unrealized (loss) gain on investments	\$	334,659 196,792 <u>(337,426</u> )	\$	74,391 139,642 394,959	
	<u>\$</u>	194,025	\$	608,992	

The FASB's ASC Topic 820, *Fair Value Measurements*, establishes a three-level valuation hierarchy of fair-value measurements. These valuation techniques are based on observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions. These two types of inputs create the following fair-value hierarchy:

- Level 1: Valuations are based on observable inputs that reflect quoted market prices in active markets for identical assets and liabilities, at the reporting date.
- Level 2: Valuations are based on (i) quoted prices for similar investments in active markets, or (ii) quoted prices for those investments, or similar investments, in markets that are not active, or (iii) pricing inputs other than quoted prices that are directly or indirectly observable at the reporting date.
- Level 3: Valuations are based on pricing inputs that are unobservable and include situations where (i) there is little, if any, market activity for the investments, or (ii) the investments cannot be independently valued.

The availability of market data is monitored to assess the appropriate classification of financial instruments within the fair-value hierarchy. Changes in economic conditions or valuation techniques may require the transfer of financial instruments from one level to another. In such instances, the transfer is reported at the beginning of the reporting period. The Organization's investments were classified entirely within Level 1 for fiscal-years 2020 and 2019.

## NOTE D - PROPERTY AND EQUIPMENT

At each fiscal year-end, property and equipment consisted of the following:

	June 30,				
	2020	2019			
Furniture and equipment Leasehold improvements	\$ 1,033,026 <u>5,337,869</u>	\$ 1,030,411 <u>5,324,035</u>			
Less: accumulated depreciation and amortization	6,370,895 <u>(3,045,897</u> )	6,354,446 (2,752,697)			
	<u>\$ 3,324,998</u>	<u>\$ 3,601,749</u>			

## Notes to Financial Statements June 30, 2020 and 2019

## NOTE E - LINE-OF-CREDIT AGREEMENTS

In order to finance the costs of the National Opera Center project, the Organization entered into an agreement with a bank for a line-of-credit in an amount not to exceed \$2,800,000, with a variable interest rate that is based on the bank's base rate which historically has been adjusted in tandem with changes to the U.S. Federal Funds rate. During each fiscal-year ended June 30, 2020 and 2019, the Organization paid interest on the line of credit at a rate of 3.25% to 4.50%, respectively, for both years then ended. The line-of-credit was collateralized by certain of the Organization's securities, which must maintain a minimum fair-value of \$3,166,667. There was no expiration date on the line-of-credit, as long as sufficient collateral was maintained. In May 2019, the Organization entered into a new agreement with a different bank for a line-of-credit in an amount not to exceed \$1,250,000, with a variable interest rate that is based on the bank's base rate which historically has been adjusted in tandem with changes to the U.S. Federal Funds rate and will not be less than 4.25%, as outlined in the agreement. This new line-of-credit was collateralized by certain of the Organization's assets, including certain financial assets. The new line-of-credit was set to expire on May 20, 2020, as long as sufficient collateral was maintained, at which time, all of the outstanding principal plus all accrued unpaid interest will be due. The proceeds from the new lineof-of credit were used to pay the remaining amounts due on the previously mentioned line-of-credit as of the date in which the new line-of-credit was secured and the previously mentioned line-of-credit was cancelled. In June 2020, the Organization entered into a new agreement with the same bank for a line-of-credit in an amount not to exceed \$1,000,000, with a variable interest rate that is based on the bank's base rate which historically has been adjusted in tandem with changes to the U.S. Federal Funds rate and will not be less than 3.25%, as outlined in the agreement. The line-of-credit was collateralized by certain of the Organization's assets, including certain financial assets. The new line-of-credit is set to expire on May 20, 2021, as long as sufficient collateral was maintained, at which time, all of the outstanding principal plus all accrued unpaid interest will be due. At June 30, 2020 and 2019, the outstanding principal balance on the aforementioned borrowings made under the lines-ofcredit was \$308,490 and \$608,490, respectively. Interest expense during fiscal-years ending 2020 and 2019, on the loans drawn down under the agreement, amounted to approximately \$17,000 and \$37,000, respectively.

## NOTE F - MELLON CO-PRODUCTION FUNDING

During fiscal year-end 2018, the Organization entered into a collaborative production funding agreement with the Andrew W. Mellon Foundation (the "Foundation") for the purpose of creating a lending-bank program that will provide loans to Professional Company Members of Opera America to finance the collaborative production of American operas. In addition to proceeds from the loan, the Organization received additional grant funding of \$360,000 in connection with the loan and loan program in order to administer the loan program. The Foundation will disburse funds in the amount of \$500,000 to the Organization as indicated in the loan agreement. Additional funds of up to \$500,000, totaling a maximum of \$1,000,000 for the entire loan program, may be available upon written request of the Organization by the President and Chief Executive Officer. The loan is unsecured, bears no interest, with a maturity date of December 31, 2022. The original loan proceeds were received during the year-ended June 30, 2018. As of the fiscal-years ended June 30, 2020 and 2019, the Organization had an outstanding loan payable amount of \$500,000, Mellon Co-Production Funding, within the accompanying statement of financial position.

## Notes to Financial Statements June 30, 2020 and 2019

## NOTE G - PPP LOAN PAYABLE

On March 27, 2020, Congress enacted the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act"). The PPP, established by the CARES Act, and implemented by the SBA, provides businesses, including certain not-for-profit organizations, with funds to pay payroll and others costs during Coronavirus ("COVID-19") outbreak, further disclosed in Note A[10]. On May 21, 2020, the Organization received \$462,800 in funds from the PPP and is reported as a Paycheck Protection Program loan payable in the statement of financial position at June 30, 2020. Neither principle nor interest is due for a six-month deferral period through November 2020. This loan may be forgiven subject to bank approval in accordance with SBA guidelines. Any outstanding principle of the loan that is not forgiven under the PPP Loan program at the end of the six-month deferral period will convert to a term loan with an interest rate of 1% payable in equal installments of principle and interest over the next eighteen months, beginning in December 2020. The loan matures May 21, 2022. The Organization is in the process of applying for forgiveness. Until determination of forgiveness, the scheduled future principle maturities as of June 30, 2020 are as follows:

Fiscal-Year Ended June 30,	Amount
2021 2022	\$   179,978 
Total	<u>\$ 462,800</u>

## NOTE H - EMPLOYEE-BENEFIT PLANS

## [1] Defined-contribution retirement plan:

The Organization maintains a defined-contribution retirement plan, established under Section 403(b) of the Code, for all eligible employees. The Organization remits matching contributions up to 5% of an employee's salary after one year of full-time employment. The Organization's contribution for fiscal-years 2020 and 2019 was approximately \$58,000 and \$54,000, respectively.

## [2] Deferred compensation 457(f) retirement plan:

During fiscal year 2017, the Organization established a non-qualified, deferred compensation plan under section 457(f) of the Code for its President. The Plan is funded by the Organization which did not make a contribution to the plan for the fiscal year ended June 30, 2020, and made contributions to the plan of \$14,599 for the fiscal year ended June 30, 2019.

## Notes to Financial Statements June 30, 2020 and 2019

## **NOTE I - NET ASSETS WITHOUT DONOR RESTRICTIONS**

At each fiscal year-end, net assets without donor restrictions were composed of the following:

	June 30,				
	2020	2019			
Operations:					
Balance, beginning of year:	\$ 76,583	\$ 68,614			
Increase from operations	111,508	67,969			
Transfer from (to) Board-designated Opera Center Facilities Fund	-	40,000			
Transfer to Board-designated Reserve Fund	(100,000)	(100,000)			
Balance, end of year*	88,091	76,583			
National Opera Center - Non-Operating:					
Balance, beginning of year	372,979	659,301			
Additions	25,977	104,072			
Expenses	<u>(316,623</u> )	(390,394)			
Balance, end of year	82,333	372,979			
Board-designated funds:					
National Opera Center Fund:					
Balance, beginning of year	46,527	86,527			
Transfer (to) from operations	<u> </u>	(40,000)			
Balance, end of year*	46,527	46,527			
Reserve Fund:					
Balance, beginning of year	500,000	400,000			
Transfer from operations	100,000	100,000			
Balance, end of year*	600,000	500,000			
National Opera Center Endowment (see Note K):					
Balance, beginning of year	163,324	163,324			
Transfer from operations	<b>-</b>	<b>_</b>			
Balance, end of year*	163,324	163,324			
Board-designated funds balance, end of year	809,851	709,851			
Total net assets without donor restrictions	<u>\$ 980,275</u>	<u>\$ 1,159,413</u>			

\*These funds, totaling \$897,942 and \$786,434 at June 30, 2020 and 2019, respectively, represent the Core Operating Fund, National Opera Center Fund, 50<sup>th</sup> Anniversary Fund, Reserve Fund, and National Opera Center Endowment.

## Notes to Financial Statements June 30, 2020 and 2019

## NOTE J - NET ASSETS WITH DONOR RESTRICTIONS

At each fiscal year-end, net assets with donor restrictions consisted of the following:

	Year Ended June 30,		
	202	0	2019
Purpose restrictions: American Express Foundation: Leadership intensive Bank of America: Trustee recognition program Booth Ferris Foundation Jacobs Foundation Getty Foundation: Innovations Program Gilman Foundation: Professional development programs for artists Marineau Family Foundation Mellon Foundation: New works projects Mellon Foundation: Co-Production Loan Initiative National Endowment for the Arts New Vision for NYC Opera Opera Fund Scimeca Emerging Singers Fund Scherman Foundation: Grants for female composers Wallace Foundation: Communications partnership	\$ 7 15 20 61 5 75 18 9 25 1,30 1 30 10	5,000 \$ 0,000 - 2,500 - 1,750 - 5,000 - 0,000 - 0,000 - 1,115 - 1,481 - 0,000 - 0,000 - 1,846 - 1,846 -	
Purpose restriction – National Opera Center: Opera Center Endowment		<u>60,616</u> _	<u>462,383</u> 5,384,630
Perpetual in nature: Scimeca Fund Opera Fund Opera Center Endowment	15 5,38 5,40	8,465 9,033 0,000 _ 7,498 _	137,665 5,389,033 5,400,000 10,926,698 5 16,311,328

For the fiscal-years ended June 30, 2020 and 2019, the balance of accumulated endowment income of \$1,326,588 and \$1,712,030, respectively, are held within the Opera Fund, Scimeca Emerging Singers Fund, and the Opera Center Endowment.

## Notes to Financial Statements June 30, 2020 and 2019

## NOTE J - NET ASSETS WITH DONOR RESTRICTIONS (CONTINUED)

During each of the fiscal years, net assets released from restrictions resulted from satisfying the following donor restrictions:

	Year Ended June 30,	
	2020	2019
Purpose restrictions satisfied: Aaron Copland Fund: General operations American Express: Leadership intensive Amphion Foundation: Salon series Bank of America: Trustee Recognition Program Booth Ferris Foundation	\$	3,000 90,000
Jacobs Foundation Goelet Getty Foundation: Innovations Program Getty Foundation: General operations Gilman Foundation: Professional development programs	82,500 - 832,378 16,000 55,000	25,000 5,000 1,748,400 16,000 75,000
Hewlett Foundation Mellon Foundation: New works projects Mellon Foundation: Co-Production Initiative National Endowment for the Arts New York City Department of Cultural Affairs	- 250,000 70,000 115,000 28,750	70,000 115,000 33,215
NYSCA: Regional programming Opera Fund Scimeca Emerging Singers Fund Penates Foundation Fan Fox & Leslie R. Samuels Foundation Tobin Theater Arts Fund: Director-Designer Showcase	12,000 325,000 3,500 - -	325,000
Toulmin Foundation Wallace Foundation: Communications partnership	380,000 <u>150,000</u> 2,680,128	100,000
Purpose restriction – National Opera Center: Opera Center Endowment	<u>275,977</u> <u>\$2,956,105</u>	<u>250,000</u> <u>\$3,612,615</u>

## NOTE K - ACCOUNTING AND REPORTING FOR ENDOWMENTS

## [1] The endowment:

At June 30, 2020 and 2019, respectively, the Organization's endowment funds consist of donor-restricted endowment funds of \$10,947,498 and \$10,926,698, respectively, and Board-designated funds of \$163,324 for both years 2020 and 2019 (intended for the purpose of funding the National Opera Center and Opera Fund). The Opera Fund and the National Opera Center represent accumulated endowment income and net assets with donor restriction gifts reserved for appropriation by the Board of Directors according to a spending policy adopted by the Board.

Notes to Financial Statements June 30, 2020 and 2019

## NOTE K - ACCOUNTING AND REPORTING FOR ENDOWMENTS (CONTINUED)

## [2] Interpretation of relevant law:

As discussed in Note A[11](ii), NYPMIFA is applicable to all of the Organization's institutional funds, including its donor-restricted and board-designated funds. The Board of Directors will continue to adhere to NYPMIFA's requirements.

## [3] Endowment net-asset composition by type of fund, at each fiscal year-end:

	June 30, 2020		
	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds Board-designated endowment funds	\$- 163,324	\$ 10,947,498 	\$ 10,947,498 <u>163,324</u>
Total funds	163,324	10,947,498	11,110,822
Restricted earnings of funds	<u> </u>	1,326,588	1,326,588
Total appreciated value of endowment funds	<u>\$ 163,324</u>	<u>\$ 12,274,086</u>	<u>\$ 12,437,410</u>

	June 30, 2019		
	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds Board-designated endowment funds	\$- <u>163,324</u>	\$ 10,926,698 	\$ 10,926,698 <u>163,324</u>
Total funds	163,324	10,926,698	11,090,022
Restricted earnings of funds	<u> </u>	1,712,030	1,712,030
Total appreciated value of endowment funds	<u>\$ 163,324</u>	<u>\$ 12,638,728</u>	<u>\$ 12,802,052</u>

## Notes to Financial Statements June 30, 2020 and 2019

## NOTE K - ACCOUNTING AND REPORTING FOR ENDOWMENTS (CONTINUED)

## [4] Changes in endowment net assets, during each fiscal year:

	Year Ended June 30, 2020		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets and the earnings thereon, beginning of year Investment return Contributions Appropriation of endowment assets for	\$ 163,324 213	\$ 12,638,728 193,058 20,800	\$ 12,802,052 193,271 20,800
expenditure	(213)	(575,500)	<u>(575,713</u> )
Endowment net assets and the earnings thereon, end of year	<u>\$ 163,324</u>	<u>\$ 12,277,086</u>	<u>\$ 12,440,410</u>
	Year	Ended June 30,	2019
	Year Without Donor Restrictions	Ended June 30, With Donor Restrictions	2019
Endowment net assets and the earnings thereon, beginning of year Investment return Contributions Appropriation of endowment assets for	Without Donor Restrictions \$ 163,324 7,368	With Donor Restrictions \$ 12,607,680 601,624 7,924	<b>Total</b> \$ 12,771,004 608,992 7,924
thereon, beginning of year Investment return Contributions	Without Donor Restrictions \$ 163,324	With Donor Restrictions \$ 12,607,680 601,624	<b>Total</b> \$ 12,771,004 608,992

## [5] Funds with deficiencies:

Due to unfavorable market fluctuations, from time to time, the fair value of assets associated with individual donor-restricted endowment funds may decline below the historic dollar-value of the donor's original, restricted contribution. Under the terms of NYPMIFA, the Organization has no responsibility to restore such decreases in value. At June 30, 2020 and 2019, there were no deficiencies of this nature.

## [6] Return objectives and risk parameters:

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding for programs supported by the endowment, while seeking to maintain the purchasing power of the endowment assets and assuming a moderate level of investment risk. Endowment assets are those assets of donor-restricted funds that the Organization must hold in perpetuity. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce acceptable rates of return, with an appropriate level of investment risk.

Notes to Financial Statements June 30, 2020 and 2019

## NOTE K - ACCOUNTING AND REPORTING FOR ENDOWMENTS (CONTINUED)

## [7] Strategies employed for achieving objectives:

To satisfy its long-term rate-of-return objectives, the Organization relies on a total-return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization will target a diversified asset allocation to achieve its long-term return objectives with prudent risk constraints.

## [8] Spending policy and relation to the endowment:

The Organization evaluates its program needs on an annual basis and draws from its endowment appreciation in order to fund programs accordingly. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment returns.

## NOTE L - LIQUIDITY AND AVAILABILITY OF RESOURCES

The following reflects the Organization's financial assets as of the statement of financial position date, reduced by amounts not available for general use within one year of June 30, 2020 because of contractual or donor-imposed restrictions or internal designations.

The Organization's financial assets available for general use within one year of the statements of financial position date for general expenditure are as follows:

	Year Ended June 30,	
	2020	2019
Cash Contributions receivable, net Other receivables Investments	\$ 3,823,050 1,036,497 357,168 12,753,047	\$ 1,927,704 3,709,922 584,259 12,966,792
Total financial assets available within one year	17,971,012	<u>19,188,677</u>
Less: Amounts unavailable for general expenditures within one year, due to: Restrictions by donors with purpose restrictions Restrictions by donors with purpose restrictions – National Opera Center Restricted by donors that are perpetual in nature	(4,131,846) (250,616) <u>(10,947,498</u> )	(4,922,247) (462,383) <u>(10,926,698</u> )
Total amounts unavailable for general expenditure within one year	<u>(15,329,960</u> )	<u>(16,311,328</u> )
Amounts unavailable to management without Board approval: Board-designated endowment (Note A[11](i))	<u>(809,851</u> )	<u>    (709,851</u> )
Total financial assets available to meet cash needs for general expenditures within one year	<u>\$  1,831,202</u>	<u>\$ 2,167,498</u>

Notes to Financial Statements June 30, 2020 and 2019

## NOTE L - LIQUIDITY AND AVAILABILITY OF RESOURCES (CONTINUED)

## Liquidity policy:

The Organization's liquidity policy is to ensure that the Organization operates with an adequate level of institutional liquidity to minimize risk associated with temporary, unforeseen liquidity needs. Liquid funds that are without donor restriction will be used to satisfy the minimum liquidity target. Additionally, the Organization has Board-designated funds without donor restrictions that, although the Organization doesn't intend to spend these funds for purposes other than those identified, could be used to help manage unanticipated liquidity needs, if needed. Further, the Organization has the ability to access additional resources through a line-of-credit agreement with a bank (see Note E).

## NOTE M - CONCENTRATION OF CREDIT RISK

Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of cash accounts deposited in financial institutions in amounts which, from time to time, may exceed federal insurance limits. However, based on the current Federal Deposit Insurance Coverage management believes that the Organization does not face a significant risk of loss on these accounts that would result from failures of the institutions.

## NOTE N - COMMITMENTS AND CONTINGENCY

## [1] Lease obligations:

In February 2012, in order to develop its National Opera Center, the Organization entered into an operating lease for 25,000 square feet on the two floors that house the Organization's offices. The term of the lease is 20 years, with the option to extend for five years and a provision for a rent abatement of seven months. Rental payments were originally scheduled to commence in September 2012; however, as a result of a landlord delay in delivery of the space for construction, the Organization received an additional rent abatement of approximately \$590,000. Rental payments began in November 2013.

## Notes to Financial Statements June 30, 2020 and 2019

## NOTE N - COMMITMENTS AND CONTINGENCY (CONTINUED)

## [1] Lease obligations: (continued)

Annual rental payments, rent expense and deferred rent adjustments (exclusive of escalation charges and real estate taxes) are as follows:

Year Ending June 30,	Rent Paid	Rent Expense	Deferred Rent Adjustment	Cumulative Deferred Rent
2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028	<b>Kent Paid</b> \$     -     -     358,839     547,212     558,156     585,906     630,798     643,414     656,282     669,407     699,382     746,543     761,474     776,704     792,238     824,669     874,336	\$ 224,692 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076 674,076	Adjustment         \$ 224,692         674,076         315,237         126,864         115,920         88,170         43,278         30,662         17,794         4,669         (25,306)         (72,467)         (87,398)         (102,628)         (118,162)         (150,593)         (200,260)	<b>Rent</b> \$ 224,692 898,768 1,214,005 1,340,869 1,456,789 1,544,959 1,588,237 1,618,899 1,636,693 1,641,362 1,616,056 1,543,589 1,456,191 1,353,563 1,235,401 1,084,808 884,548
2029 2030 2031 2032	891,822 909,659 927,852 626,761	674,076 674,076 674,076 449,318	(217,746) (235,583) (253,776) (177,443)	666,802 431,219 177,443

## [2] Employment agreements:

The Organization is obligated under employment agreements with its President and Chief Executive Officer through January 1, 2027.

## [3] Government contracts:

Government grants and contracts are subject to audit by the funding sources. Such audits might result in disallowances of costs submitted for reimbursement. Management believes that such cost disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been reserved in the accompanying financial statements for potential disallowances.

## [4] Other uncertainty:

The extent of the impact and effects of the recent outbreak of COVID-19 on the operation and financial performance of the Organization's business will depend on future developments, including the duration and spread of the outbreak, related travel advisories and restrictions, and the consequential potential of staff shortages, all of which are highly uncertain and cannot be predicted. If demands for the Organization's services are impacted for an extended period, the Organization's results of operations may be materially adversely affected.