



# UNDERSTANDING OPERA'S NEW AUDIENCES





**Amid the disruption of the COVID pandemic**, millions of people thought about the new experiences they wanted to explore when social proximity replaced social distancing. Happily, one of those experiences was opera! Surveys of opera companies of all sizes documented record-breaking levels of first-time attendance. Since full houses are central to the artistic and financial health of opera companies, retaining these newcomers and involving them as fully as possible in the life of our opera companies emerged as a prime imperative.

With deeply appreciated support from the National Endowment for the Arts and other generous donors, OPERA America undertook a national research project in partnership with Slover Linett at NORC, based at the University of Chicago. The key findings and detailed analyses offered in this report are derived from over 11,000 survey responses across 36 opera companies of all budget sizes, geographies, and formats.

The report does not offer a universal solution for attracting and retaining new audiences, but it points to numerous avenues for additional analysis and experimentation. The study invites opera companies to think creatively about confronting the barriers and seizing the opportunities revealed by respondents — in ways that can advance our collective understanding of new-to-opera audiences and their experiences.

**Marc A. Scorca**  
PRESIDENT/CEO

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On the cover (clockwise from top left): Pacific Opera Project's *Hansel and Gretel*; A San Francisco Opera performance; A Tri-Cities Opera education program; The Metropolitan Opera's Summer HD Festival. This page: Heartbeat Opera's *Messy Messiah*

COVER PHOTOS: MARTHA BENEDICT (POP), CORY WEAVER (SFO), COURTESY OF TRI-CITIES OPERA (TCO), RICHARD TERMINE (MET), THIS PAGE: ANNE HOSKINS

**FOREWORD**



Lyric Opera of Chicago's "Sunday in the Park with Lyric" concert

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KYLE FLUBACKER

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Most New-to-Opera attenders initially **come for a new "experience,"** and they tend to stick to the classics.

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Many New-to-Opera attenders **listen to and watch opera recordings** before they attend in person.



4

**Ticket cost prevents audiences from returning** — especially those who are New to Opera.

5

New-to-Opera attenders **differ notably from Ongoing audiences** — both demographically and behaviorally.



3

New-to-Opera attenders **have positive experiences** and are eager to recommend opera to others.



6

New-to-Opera attenders **who return tend to be more engaged** with the performing arts generally.

7

Different types of **opera companies play different but crucial roles** in sustaining local audiences.

**KEY FINDINGS:  
AT A GLANCE**

**In recent seasons, opera companies across North America have reported record levels of first-time attenders.** Since full houses are central to the artistic and financial health of opera companies, and since retention of newcomers is fundamental to audience growth, OPERA America set out to learn more. Our research seeks to inform opera companies as they devise and test strategies to encourage first-time attenders to return and develop ongoing relationships with opera.

## RESEARCH GOALS

- 1** Identify key **motivations and pathways** that lead to first-time attendance.
- 2** Explore what **perceptions** first-time attenders have of their experiences, the opera company, and opera generally.
- 3** Uncover **barriers** that may prevent first-time attenders from returning.
- 4** Understand how newly attending audiences compare **demographically and behaviorally** to ongoing audiences.

## PROJECT GOALS



We partnered with 36 U.S.-based opera companies to survey patrons who had attended between 2020 and 2024.

**192,064**

SURVEYS SENT

**11,242**

RESPONSES RECEIVED

**5.9%**

RESPONSE RATE

The participating opera companies represent the breadth of the American opera industry in terms of geography, budget size, and programmatic offerings. Companies were asked to oversample their new audiences, yet longer-term patrons still replied at higher rates than newcomers. Responses were weighted to reflect the actual opera attendance ratios reported by the opera companies.

The survey was informed by initial Zoom-based interviews with 12 new audience members at four opera companies: Minnesota Opera, Nashville Opera, Pittsburgh Opera, and San Francisco Opera.

FOR MORE INFORMATION ON DISTRIBUTION METHODOLOGY AND WEIGHTING, SEE APPENDIX (PP 63–64).

**PARTICIPATING OPERA COMPANIES**

**Austin Opera**  
Austin, TX

**Central City Opera**  
Central City, CO

**Chicago Opera Theater**  
Chicago, IL

**Cincinnati Opera**  
Cincinnati, OH

**The Dallas Opera**  
Dallas, TX

**The Florentine Opera**  
Milwaukee, WI

**Fort Worth Opera**  
Fort Worth, TX

**Heartbeat Opera**  
New York, NY

**Houston Grand Opera**  
Houston, TX

**Kentucky Opera**  
Louisville, KY

**LA Opera**  
Los Angeles, CA

**Long Beach Opera**  
Long Beach, CA

**Lyric Opera of Chicago**  
Chicago, IL

**Marble City Opera**  
Knoxville, TN

**Maryland Opera**  
Baltimore, MD

**The Metropolitan Opera**  
New York, NY

**Minnesota Opera**  
Saint Paul, MN

**Nashville Opera**  
Nashville, TN

**Opera Birmingham**  
Birmingham, AL

**Opera Colorado**  
Denver, CO

**Opera Columbus**  
Columbus, OH

**Opera Idaho**  
Boise, ID

**Opera Memphis**  
Memphis, TN

**Opera Omaha**  
Omaha, NE

**Opera San José**  
San Jose, CA

**Opera Tampa**  
Tampa, FL

**Pacific Opera Project**  
Los Angeles, CA

**Pensacola Opera**  
Pensacola, FL

**Pittsburgh Festival Opera**  
Pittsburgh, PA

**Pittsburgh Opera**  
Pittsburgh, PA

**Portland Opera**  
Portland, OR

**Resonance Works**  
Pittsburgh, PA

**San Diego Opera**  
San Diego, CA

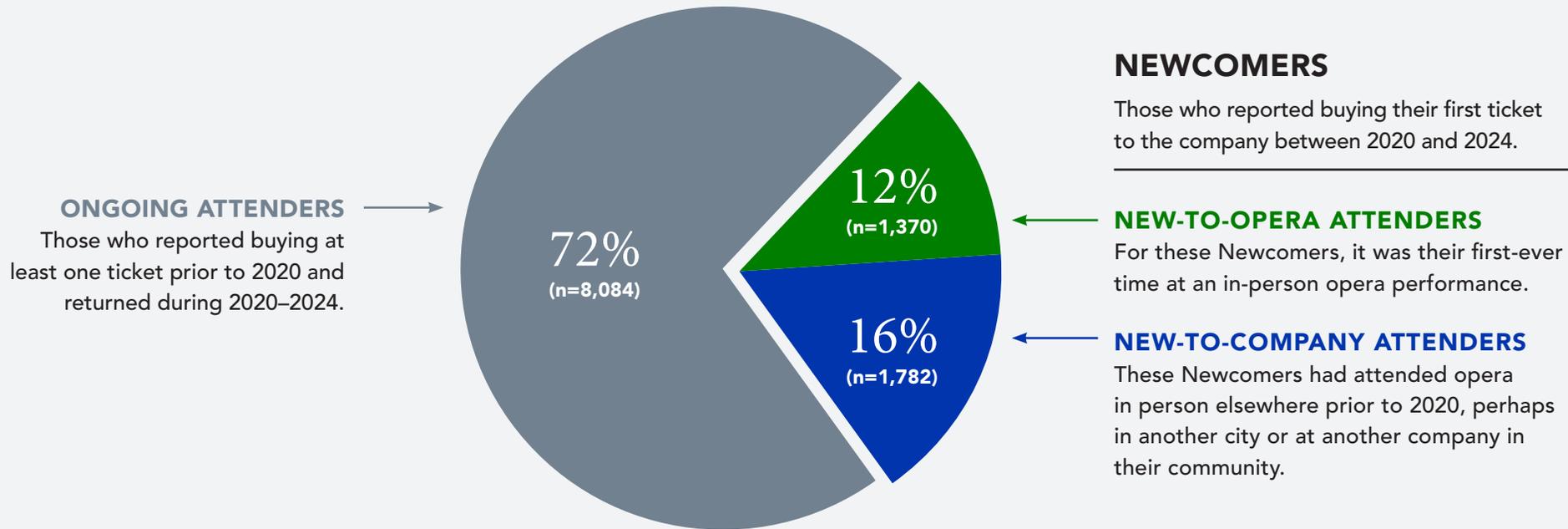
**San Francisco Opera**  
San Francisco, CA

**Seattle Opera**  
Seattle, WA

**Tri-Cities Opera**  
Binghamton, NY

**WHO PARTICIPATED**

The study sought to compare Newcomers to a company between 2020 and 2024 to the Ongoing audiences who had been attending previously. But not all Newcomers are the same.



**ONGOING ATTENDERS**

Those who reported buying at least one ticket prior to 2020 and returned during 2020–2024.

**NEWCOMERS**

Those who reported buying their first ticket to the company between 2020 and 2024.

**NEW-TO-OPERA ATTENDERS**

For these Newcomers, it was their first-ever time at an in-person opera performance.

**NEW-TO-COMPANY ATTENDERS**

These Newcomers had attended opera in person elsewhere prior to 2020, perhaps in another city or at another company in their community.

**DEFINITIONS:  
TYPES OF NEWCOMERS**

**Not all opera companies are the same either. In our analysis, we considered the role that each opera company plays within its local ecosystem.**

**ANCHOR COMPANY**

Companies that exist as the largest opera company in a city or metropolitan area that houses multiple companies (e.g., Lyric Opera of Chicago, Pittsburgh Opera)

14 Companies in the Study | 7,016 Responses | 61% of Responses

**SOLITARY COMPANY**

Companies that are the sole opera company in their city or metropolitan area (e.g., Austin Opera, Opera Birmingham)

11 Companies in the Study | 2,346 Responses | 20% of Responses

**ALTERNATIVE COMPANY**

Companies that exist in the same metropolitan area as an anchor (e.g., Chicago Opera Theater, Pittsburgh Festival Opera)

11 Companies in the Study | 2,084 Responses | 18% of Responses

**DOES COMPANY SIZE MATTER?** We also explored differences between companies by budget sizes, but budget size and ecosystem roles often overlapped. In other words, companies with larger budgets tended to be Anchor companies, while those with smaller budgets tended to be Alternative companies. Ultimately, we found ecosystem role to be a more meaningful lens than budget size for interpreting the data.



FOR PARTICIPATION AND RESPONSE RATES BY BUDGET GROUP AND GEOGRAPHIC REGION, SEE APPENDIX (PP 67-68).

**DEFINITIONS:**  
TYPES OF OPERA COMPANIES

**We did the research, but we invite you to come up with ideas that turn it into action.** You'll notice that this report stays away from making suggestions for strategies to attract and retain new audiences — though the findings point to numerous avenues for further inquiry and strategic experimentation.



- How do the findings resonate with what you know about your audience, your company, and your community?
- How do the broad findings align with your company-identified goals for audience retention and diversification?
- What areas could you investigate with greater granularity by surveying your audiences?
- How can the takeaways of the report help refine what you have already tried to retain newcomers?
- What aspects of your *modus operandi* could you try upending in response to a takeaway of the report?
- What local assets might your company use when responding to a takeaway of the report?

Bring this study to your next staff, board, or community meeting. No one is more creative than you at devising initiatives and programs to inspire your audiences. We hope this report provides you with an informed starting point for building loyal opera audiences into the future.

## FROM RESEARCH TO ACTION

Opera San José's *The Magic Flute*



DAVID ALLEN

KEY FINDINGS

## FINDING

## 1

## A NEW EXPERIENCE

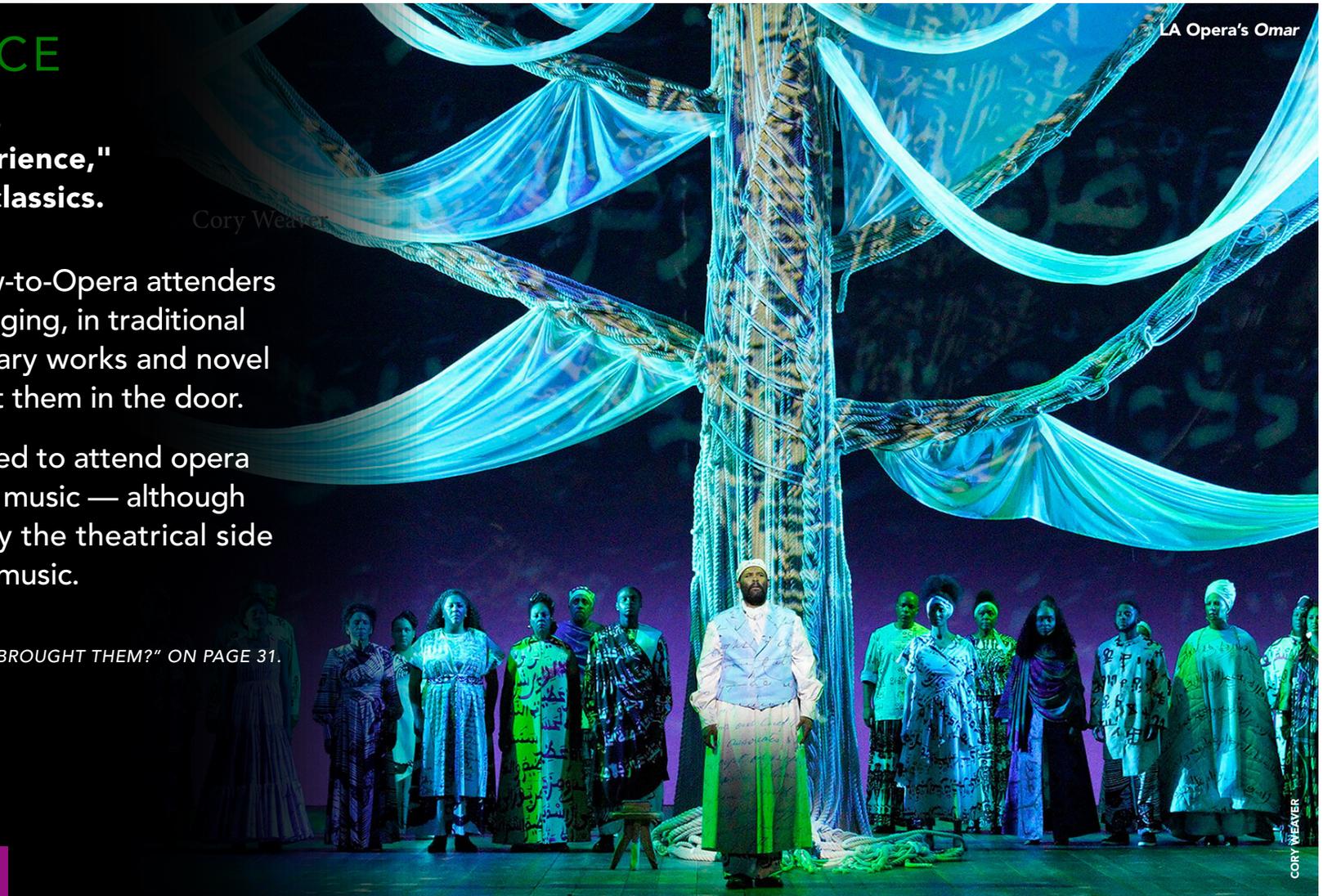
**Most New-to-Opera attenders initially come for a new "experience," and they tend to stick to the classics.**

For their first performance, a majority of New-to-Opera attenders choose traditional operas, with traditional staging, in traditional venues. They have an interest in contemporary works and novel formats, but it's the traditional works that get them in the door.

Across all opera audiences, most are motivated to attend opera for the experience of a great show and great music — although New-to-Opera attenders are more drawn by the theatrical side of opera, while Ongoing attenders favor the music.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT BROUGHT THEM?" ON PAGE 31.

## KEY FINDINGS



LA Opera's Omar

Cory Weaver

CORY WEAVER

## FINDING

## 2

## LISTENING AND WATCHING

**Many New-to-Opera attenders listen to and watch opera recordings before they attend in person.**

Both Newcomers and Ongoing audiences report being introduced to opera first through audio and video recordings — primarily as children. But over a quarter of those who are New to Opera begin listening to and watching opera as adults.

Some New-to-Opera attenders engaged with digital programming during the pandemic, but far fewer than Ongoing audiences. Those New to Opera who did tune in appreciated those experiences as quality entertainment that was free and easy to access.

*TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHO ARE THE NEWCOMERS?" ON PAGE 18 AND "WHAT BROUGHT THEM?" ON PAGE 31.*

## KEY FINDINGS

*El Niño at the Metropolitan Opera*



EVAN ZIMMERMAN

## FINDING

## 3

## POSITIVE EXPERIENCES

**New-to-Opera attenders have positive experiences and are eager to recommend opera to others.**

New-to-Opera attenders were highly impressed by the quality of their first performances. They are ready to recommend their companies just as passionately as Ongoing attenders.

New-to-Opera attenders generally feel welcome and that they fit in at performances. But they are also more likely than Ongoing attenders to feel disoriented or distanced during the performance.

Newcomers want to learn more about opera, and they are taking time to educate themselves about opera beyond just attending a performance.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WAS THEIR EXPERIENCE LIKE?" ON PAGE 41.

Seattle Opera's *Barber of Seville*



SUNNY MARTINI

## KEY FINDINGS

OPERA  
AMERICA

sloverlinett  
at NORC

\*NORC  
at the  
University of  
Chicago

## FINDING

## 4

## BARRIER OF PRICE

**Ticket cost prevents audiences from returning more frequently — especially those who are New to Opera.**

New-to-Opera attenders feel the performances they saw were worth the cost, and over three-quarters say they are likely to return. But ticket price still ranks among their biggest perceived barriers to returning. While a majority paid full price for their tickets, they were more likely than Ongoing attenders to have used a ticket discount.

While not a main barrier, New-to-Opera attenders who have not returned after their initial performance are more likely than other audience members to cite feeling disoriented at the opera.

*TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WOULD BRING THEM BACK?" ON PAGE 52.*

## KEY FINDINGS

Everest at  
The Dallas Opera



KAREN ALMOND

## FINDING

## 5

## DEMOGRAPHICS &amp; BEHAVIOR

**New-to-Opera attenders differ notably from Ongoing audiences — both demographically and behaviorally.**

New-to-Opera attenders are younger and more racially and ethnically diverse, have a broader range of income, and have fewer advanced degrees.

New-to-Opera attenders also have different tastes in music and entertainment, and they attend performing arts events less frequently than Ongoing attenders.

Both New-to-Opera and New-to-Company attenders spend more time generally in the area of the opera company, often because they recently moved to the region or changed their habits after the pandemic.

*TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WOULD BRING THEM BACK?" ON PAGE 52.*

Minnesota Opera's  
*La bohème*



## KEY FINDINGS

## FINDING

## 6

## THOSE WHO RETURN

**New-to-Opera attenders who return tend to be more engaged with the performing arts generally.**

Some New-to-Opera audiences who took the survey had already returned at least once beyond their first visit. But time is a factor in coming back: More recent New-to-Opera attenders are less likely to have returned (yet).

New-to-Opera audiences who have already returned attend the performing arts and listen to classical music or opera more frequently than New-to-Opera audiences who have not. They are also more likely to call themselves opera lovers. Demographically, we see no differences between those who have returned and those who have not.

TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTION "WHAT WOULD BRING THEM BACK?" ON PAGE 52.

*Florencia en el Amazonas*  
at Nashville Opera



COURTESY OF NASHVILLE OPERA

## KEY FINDINGS

## FINDING

## 7

## DIFFERENT ROLES FOR COMPANIES

**Different types of opera companies — Anchor, Solitary, and Alternative — play different but crucial roles in sustaining opera audiences.**

Anchor and Solitary companies introduce people to opera. They draw greater numbers of New-to-Opera attenders who seek the new experience of going to an opera.

At the same time, Alternative companies attract people to more novel venues and formats. They draw greater numbers of New-to-Company attenders who want to experience the variety within opera.

While the main barrier for most Anchor and Solitary attenders is the cost of tickets, Alternative companies also face perceived barriers of location, programming tastes, and advertising reach.

*TO EXPLORE MORE, SEE THE DETAILED FINDINGS SECTIONS "WHAT WAS THEIR EXPERIENCE LIKE?" ON PAGE 40 AND "WHAT WOULD BRING THEM BACK?" ON PAGE 52.*

## KEY FINDINGS



Tri-Cities Opera's  
H.M.S. Pinafore

RANDY CUMMINGS/BUNN HILL PHOTO



Maryland Opera's  
"Ritorna Vincitor!"  
presentation

MADELEINE GRAY

DETAILED FINDINGS

Lyric Opera of Chicago's "Sunday in the Park with Lyric" concert

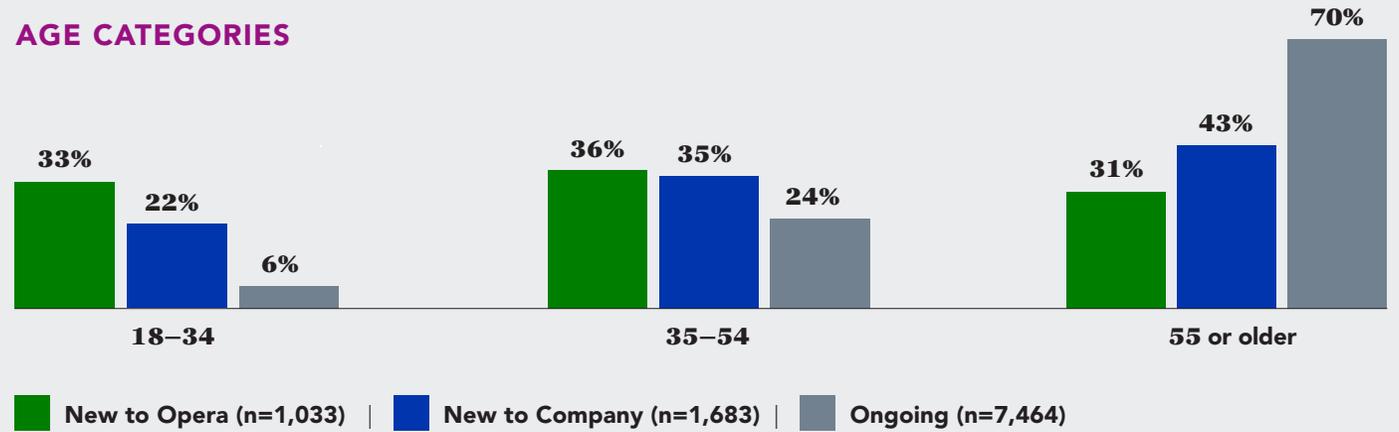


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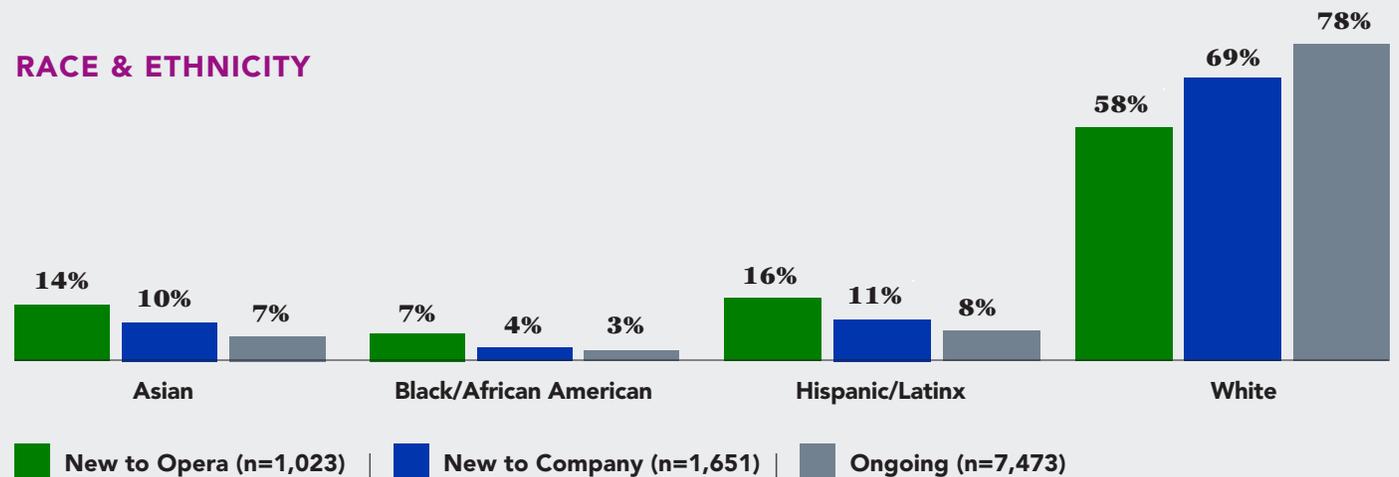
**DETAILED FINDINGS SECTION 1:**  
WHO ARE THE NEWCOMERS?

**Newcomers to opera companies are more diverse than Ongoing audiences in age and in racial/ethnic identity.** All age groups are more evenly balanced among New-to-Opera and New-to-Company attenders, while Ongoing attenders skew older. While still a majority White audience, New-to-Opera attenders do include more audiences of Color. They are more likely to identify as Asian American or Pacific Islander, Black or African American, and Hispanic or Latino/a/x/e than Ongoing attenders.

**AGE CATEGORIES**



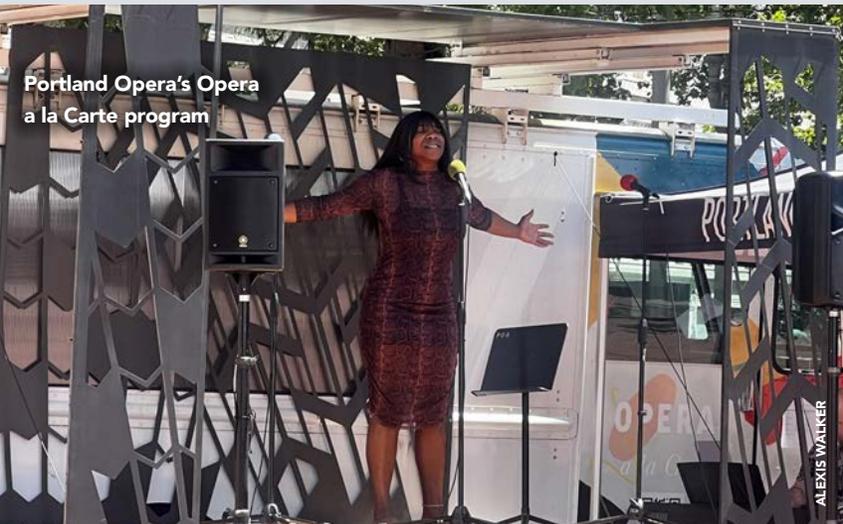
**RACE & ETHNICITY**



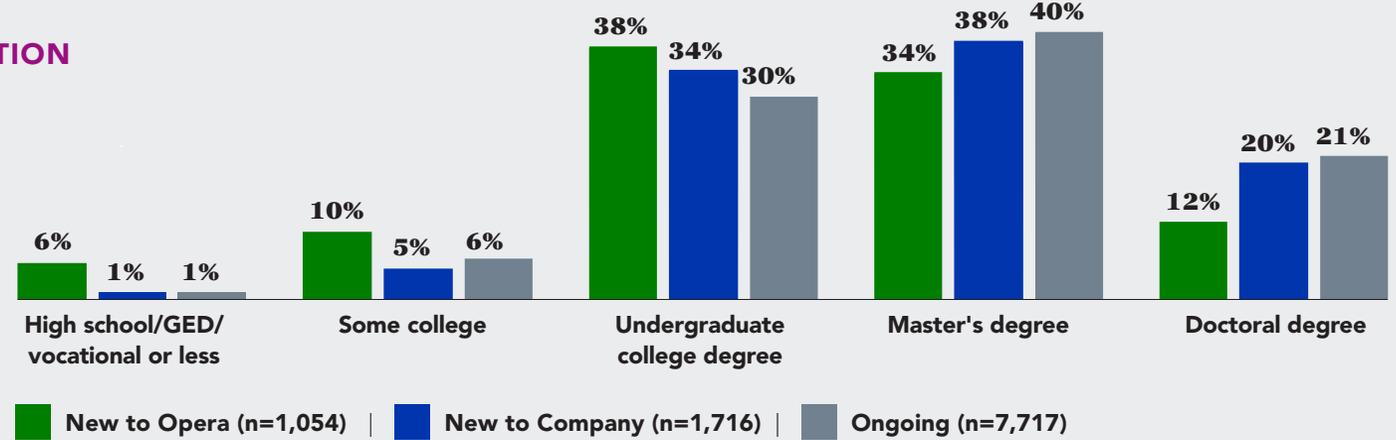
DAVID BACHMAN PHOTOGRAPHY

**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

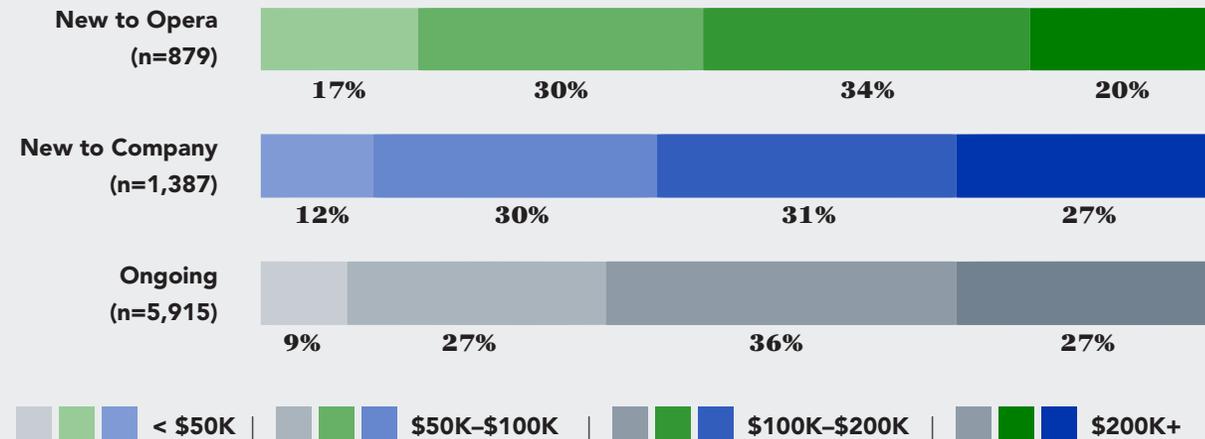
**New-to-Opera attenders are more evenly distributed across a broader range of incomes and levels of education.** Most opera attenders, across both Newcomers and Ongoing audiences, have undergraduate college degrees or additional degrees, but more New-to-Opera attenders don't.



**EDUCATION**



**INCOME**

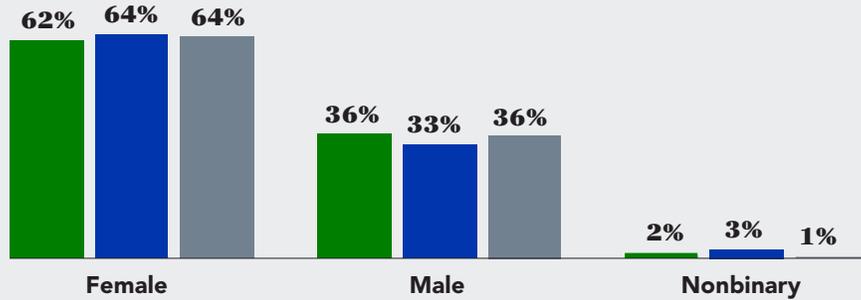


**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

Opera attenders at all affiliation levels look relatively similar in terms of gender, LGBTQ+ orientation, and family status. Similar to what we've seen across a variety of other studies in the arts and culture sector, a majority of survey respondents are women.

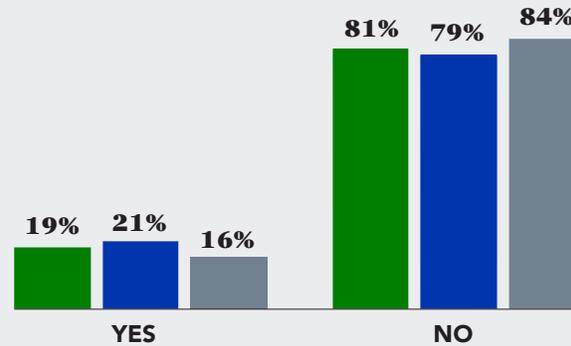


GENDER



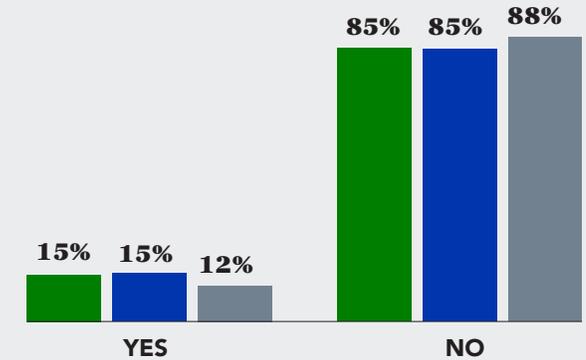
- New to Opera (n=1,058)
- New to Company (n=1,709)
- Ongoing (n=7,760)

LGBTQ+



- New to Opera (n=1,010)
- New to Company (n=1,661)
- Ongoing (n=7,518)

HAVE CHILDREN 18 OR YOUNGER



- New to Opera (n=1,036)
- New to Company (n=1,692)
- Ongoing (n=7,664)

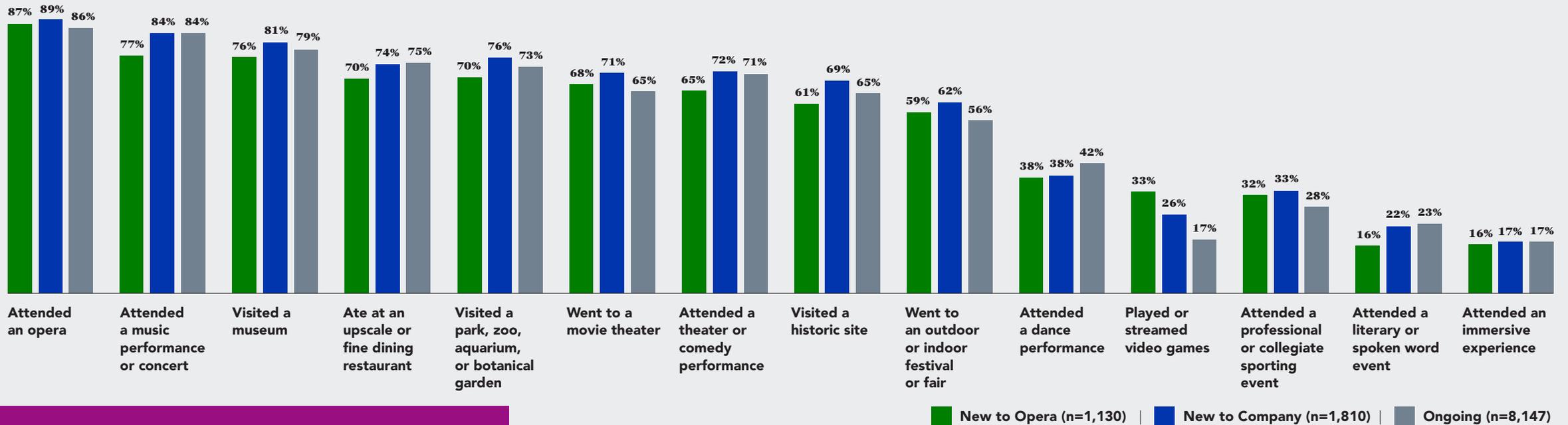
DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?

**Opera company Newcomers are just as culturally active as Ongoing audiences, attending a wide variety of activities.** New-to-Company attenders are even more prolific in their attendance at a variety of activities than Ongoing attenders.



**CULTURAL ACTIVITIES IN THE PAST YEAR**

**Q1:** Which of the following activities have you done in the past 12 months? Please select all that apply.

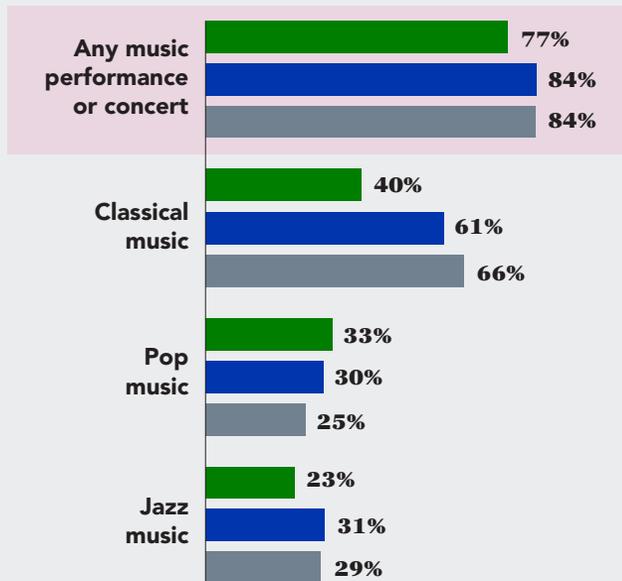


**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

**New-to-Opera audiences attend a different range of performing arts activities than Ongoing attenders.** They are less likely to go to classical music concerts, plays, and contemporary dance than Ongoing audiences. They are just as likely to attend musicals and ballet, but they are more likely to attend pop music concerts and comedy performances.

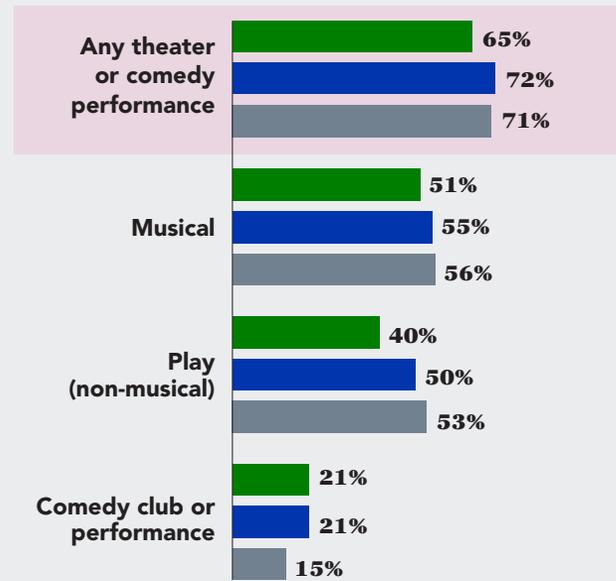
**MUSIC PERFORMANCES OR CONCERTS ATTENDED**

**Q1A:** Did you attend a music performance or concert in the past 12 months? What kind(s) were they? Please select all that apply.



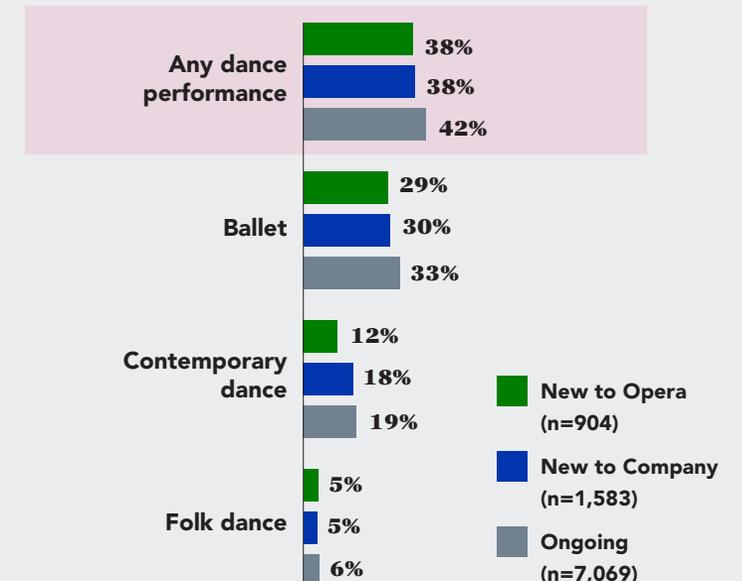
**THEATER OR COMEDY PERFORMANCES ATTENDED**

**Q1B:** Did you attend a theater or comedy performance in the past 12 months? What kind(s) were they? Please select all that apply.



**DANCE PERFORMANCES ATTENDED**

**Q1C:** Did you attend a dance performance in the past 12 months? What kind(s) were they? Please select all that apply.



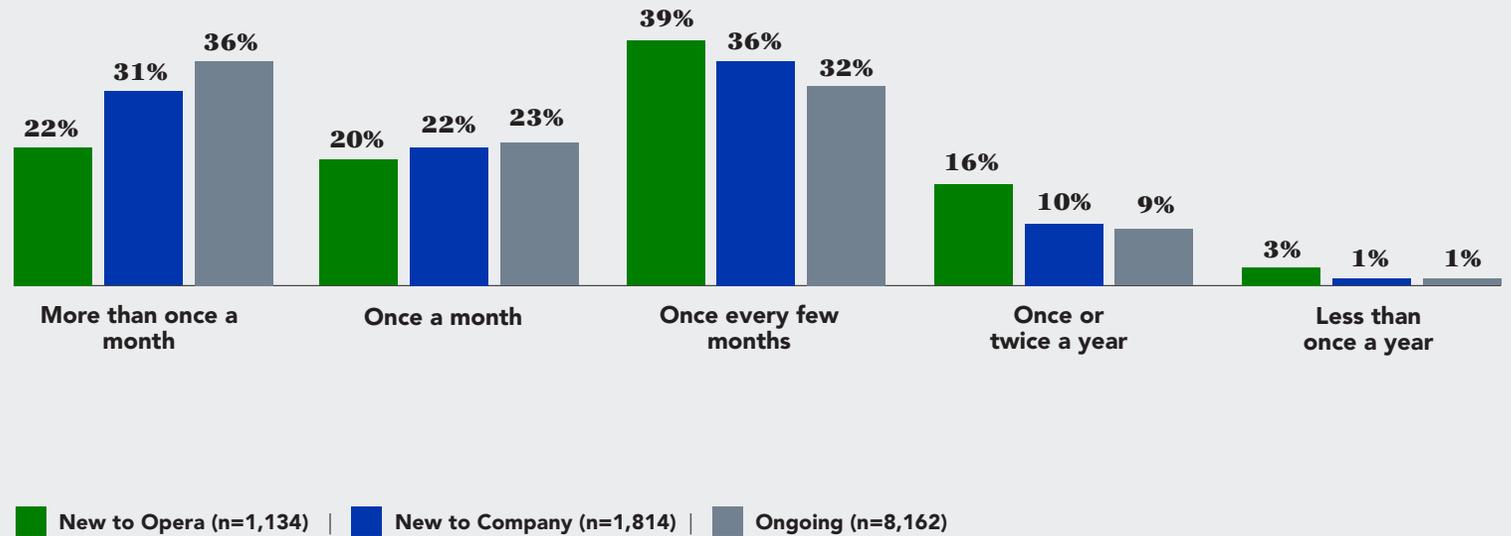
Although New-to-Opera attenders seek out performing arts activities, they attend with less frequency than Ongoing audiences. New-to-Opera attenders are less likely to attend more than once a month.



**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

**FREQUENCY OF PERFORMING ARTS SHOW ATTENDANCE**

**Q3:** In a typical year, how frequently do you attend performing arts shows (not including student productions)?



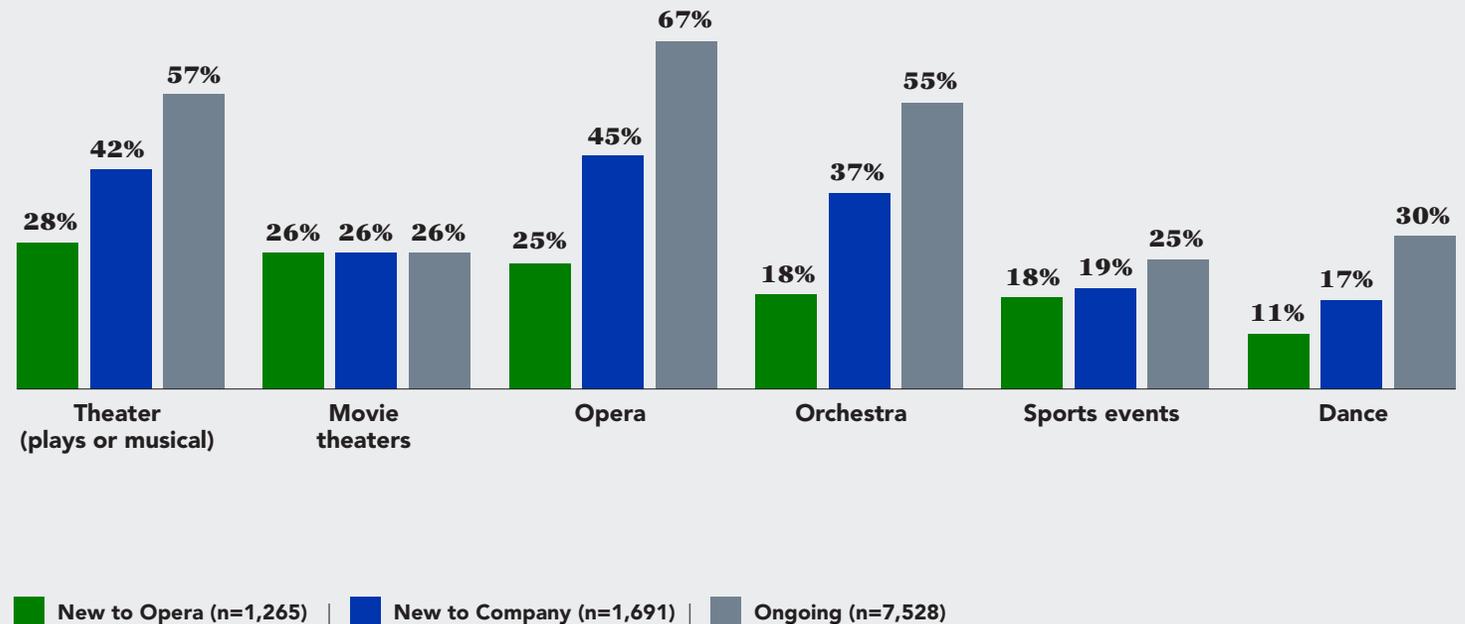
**Newcomers are less likely than Ongoing audiences to have held any kind of performing arts subscription in the past.** New-to-Company attenders are more likely than New-to-Opera attenders to have had a subscription to a performing arts organization — although still not as likely as Ongoing audiences.



**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

**SUBSCRIPTIONS OR SEASON TICKETS**

**Q4:** Have you ever purchased a subscription or season tickets to any of the following?



While both Newcomer and Ongoing audiences are frequent music listeners, Newcomers have a broader listening palette. Nearly 60% or more of New-to-Opera and New-to-Company attenders listen to pop, rock, and classical music on a weekly basis. Ongoing attenders listen primarily only to classical music at that level.



FREQUENCY OF LISTENING TO MUSIC GENRES

Q2: How frequently do you listen to each of the following types of music?

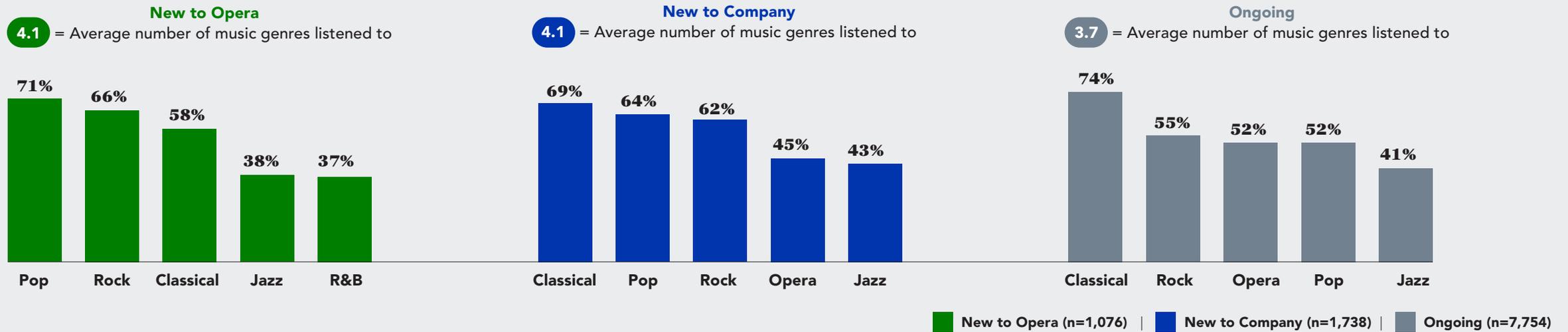


Chart presents those who selected "once a week" or more frequently.

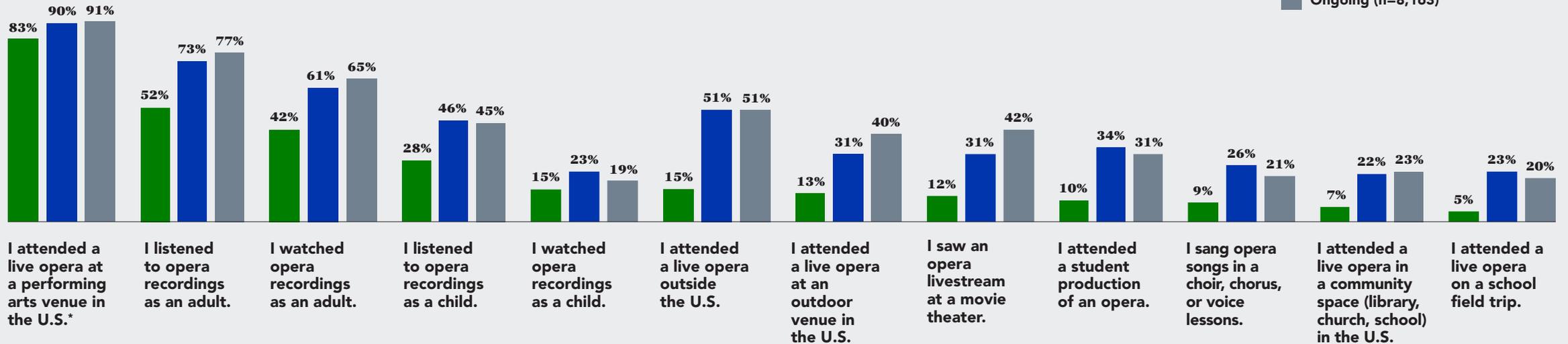
DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?

**Most New-to-Opera attenders have experienced opera in just a few ways, primarily through live performances in the U.S. or through recordings.** New-to-Company and Ongoing attenders have a wider variety of opera experiences, including interactions as a child, performances outside the U.S., and performances in other venues.



**OPERA EXPERIENCES**

**Q5:** Please tell us if you have ever had any of the following opera experiences. Please select all that apply.



**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

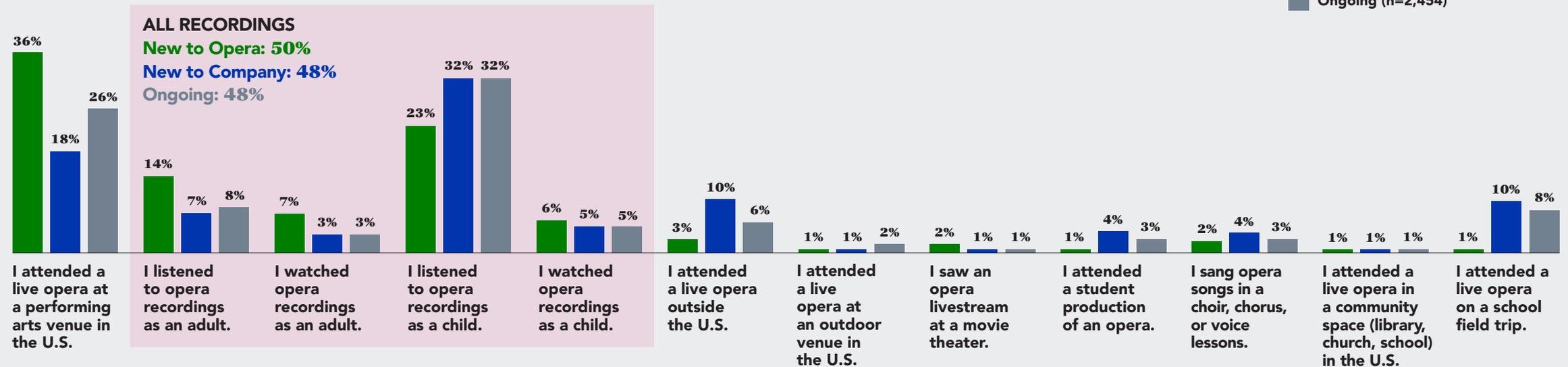
\*Surveys were sent to anyone who attended a performance or other ticketed event between 2020 and 2024. Not all respondents had attended a live opera performance.

Half of all opera audiences, including Newcomers, first engage with opera by listening to or watching recordings — often as a child. New-to-Opera attenders, though, are more likely than others to start engaging with recordings for the first time as adults.



FIRST OPERA EXPERIENCES

Q6: Which of the following was your first personal experience with opera?

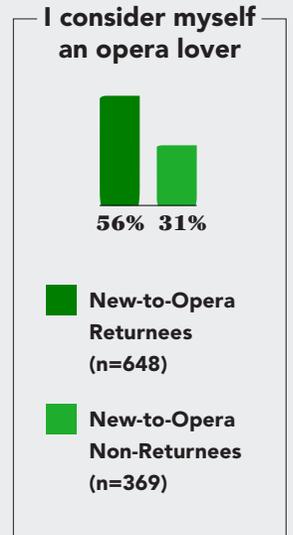
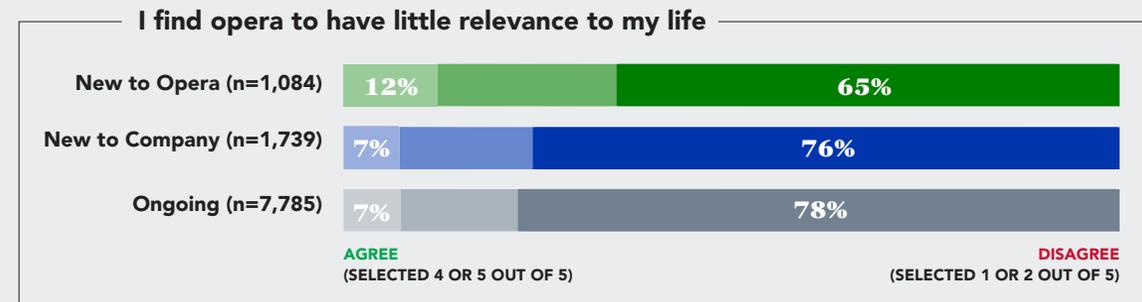
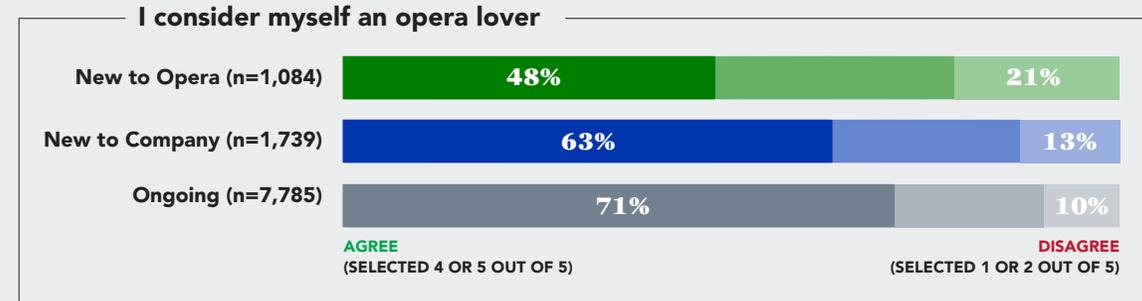


DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?

**Nearly half of New-to-Opera attendees considered themselves opera lovers at the time they completed the survey.** Two-thirds believed opera was relevant to their lives. Yet by both measures, New-to-Opera attendees are less impassioned than Ongoing or New-to-Company attendees who have longer relationships to opera. Repeat engagement matters: Among those New to Opera who returned after their first visit, nearly twice as many consider themselves opera lovers.

**AFFINITY FOR OPERA**

**Q11:** To what extent do you disagree or agree or with the following statements about opera?



**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

All audiences are eager to learn more about opera, with New-to-Opera attenders most interested. Ongoing attenders are most engaged in the art form. New-to-Opera attenders are not quite as comfortable, but they're not far behind.

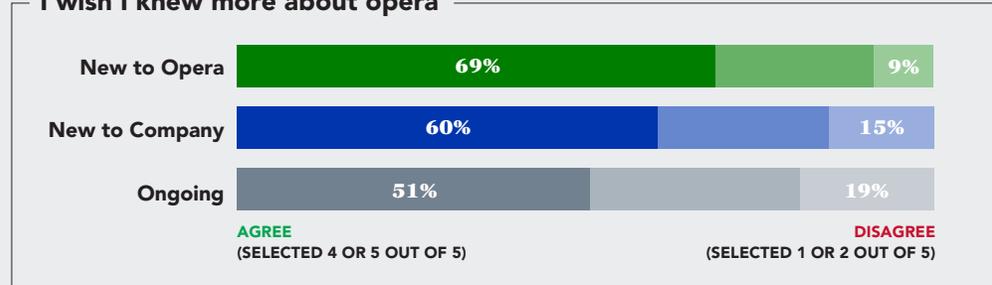


**DETAILED FINDINGS SECTION 1:  
WHO ARE THE NEWCOMERS?**

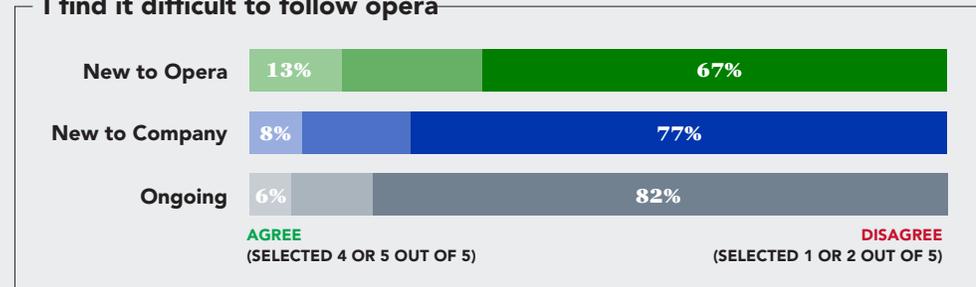
**ENTHUSIASM FOR OPERA**

*Q11: To what extent do you disagree or agree with the following statements about opera?*

I wish I knew more about opera

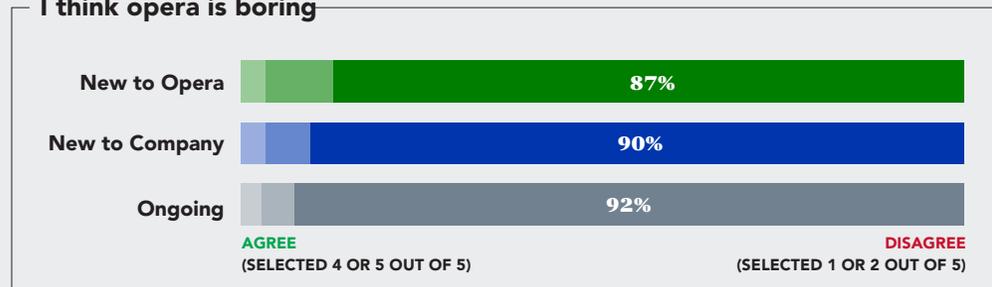


I find it difficult to follow opera



- New to Opera (n=1,084)
- New to Company (n=1,739)
- Ongoing (n=7,785)

I think opera is boring





Moby-Dick at Pittsburgh Opera

DAVID BACHMAN PHOTOGRAPHY

**DETAILED FINDINGS SECTION 2:**  
WHAT BROUGHT THEM?

The majority of New-to-Opera and New-to-Company attenders started coming in 2022 or after. The high levels of Newcomers in subsequent years suggest sustained interest since the pandemic.



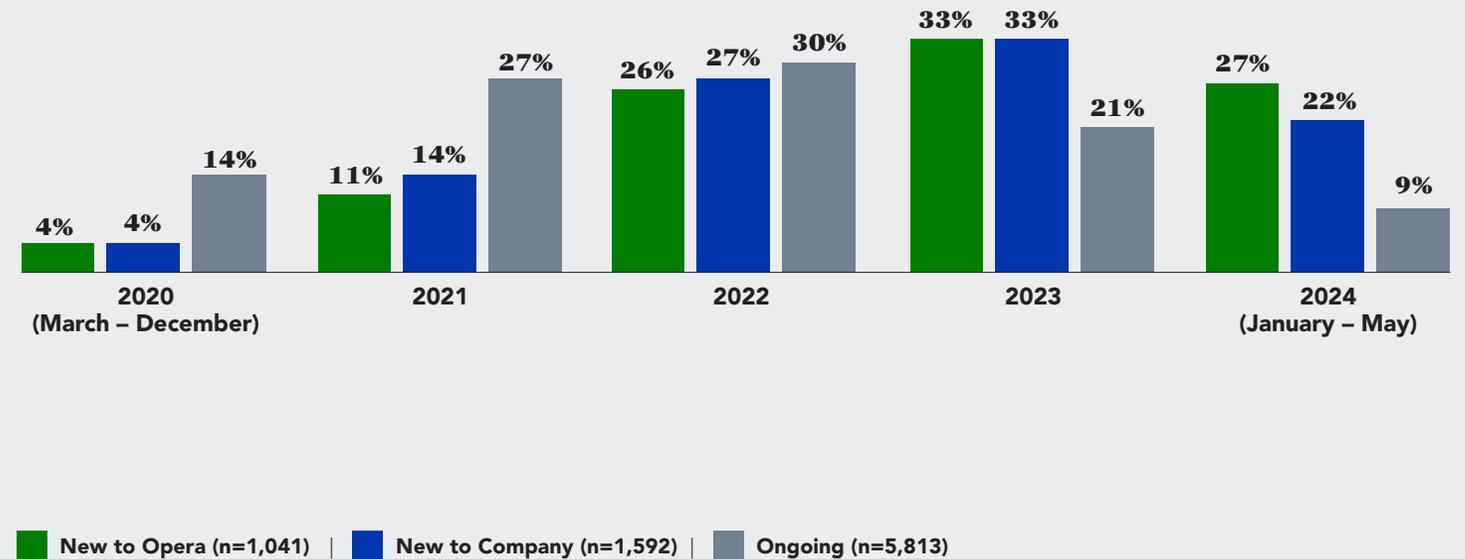
Pittsburgh Opera's Tosca

DAVID BACHMAN PHOTOGRAPHY

**DETAILED FINDINGS SECTION 2:**  
WHAT BROUGHT THEM?

**DISTRIBUTION OF AUDIENCES BY FIRST YEAR OF LIVE ATTENDANCE**

**Q22:** What year was that first live performance or event that you attended with this opera company since COVID-19?



**Digital engagement during the pandemic was highest for Ongoing attendees who had come to live performances before COVID-19.**

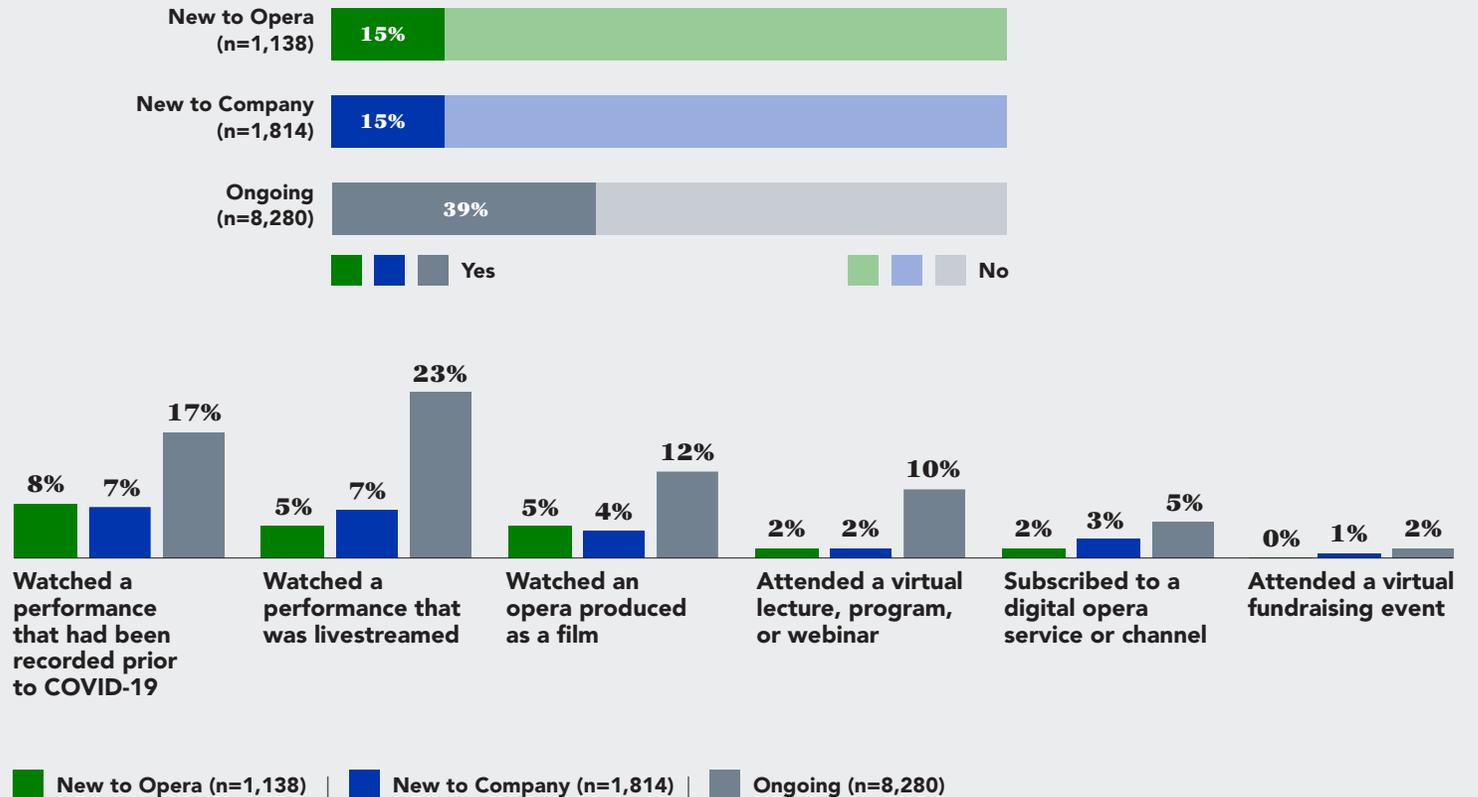
Only a small number of Newcomers had tuned in digitally during the pandemic.



**DETAILED FINDINGS SECTION 2:  
WHAT BROUGHT THEM?**

**DIGITAL ENGAGEMENT DURING COVID**

**Q17:** Did you interact with your opera company digitally in any of the following ways during COVID-19?

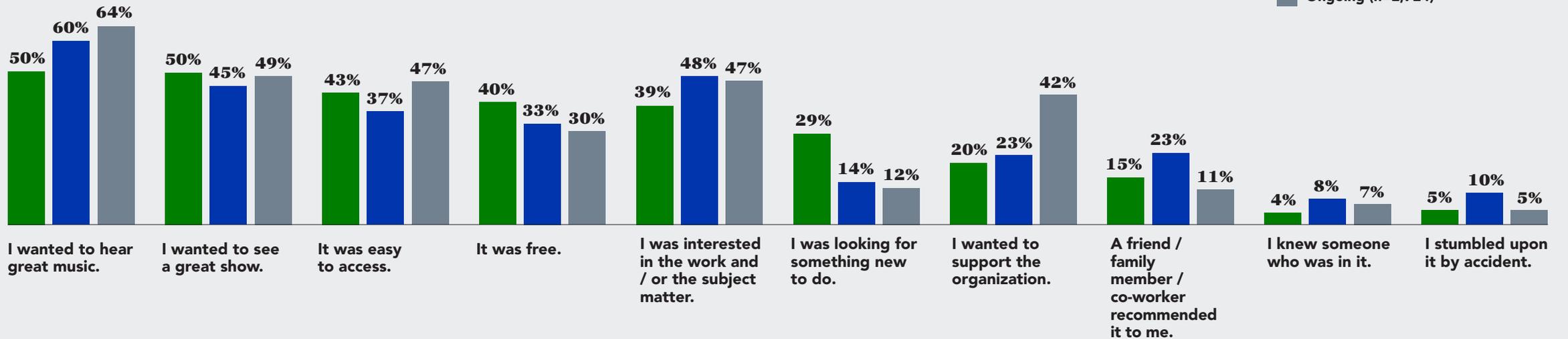


**New-to-Opera attenders who engaged digitally during the pandemic were motivated by artistic reasons around the quality or content of the performance — but free and easy access was also important.** These motivations were similar for New-to-Company and Ongoing attenders, but many Ongoing attenders also wanted to support their companies during this time.



**MOTIVATIONS TO WATCH DIGITALLY**

**Q18:** What motivated you to watch that digital performance during the pandemic? Please select all that apply.



**DETAILED FINDINGS SECTION 2:  
WHAT BROUGHT THEM?**

**Newcomers are spending more time in the area of their opera companies.**

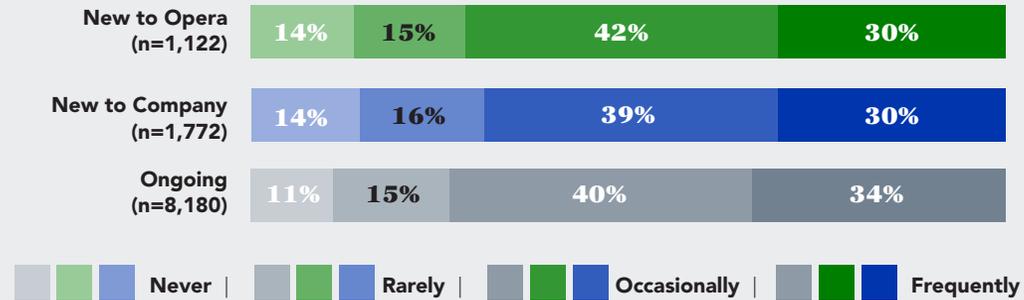
While Newcomers and Ongoing audiences visit the areas of their opera companies at comparable rates, their routines have changed since the pandemic: Newcomers are more likely to visit the area while Ongoing audiences come by less frequently.



**DETAILED FINDINGS SECTION 2:  
WHAT BROUGHT THEM?**

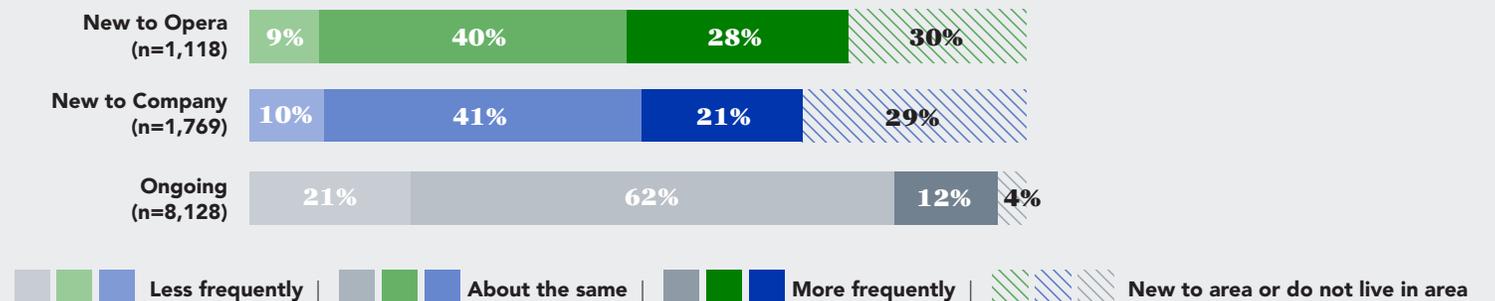
**FREQUENCY OF VISITING THE AREA OF THE OPERA COMPANY**

**Q14:** Thinking of where the main venue of your opera company is located (or the most recent venue you attended), how frequently do you visit the area for any reason (shopping, dining, work, etc.) other than attending opera?



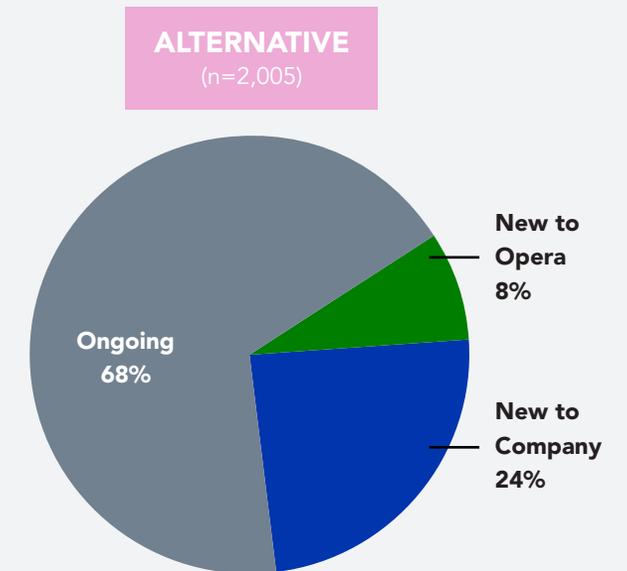
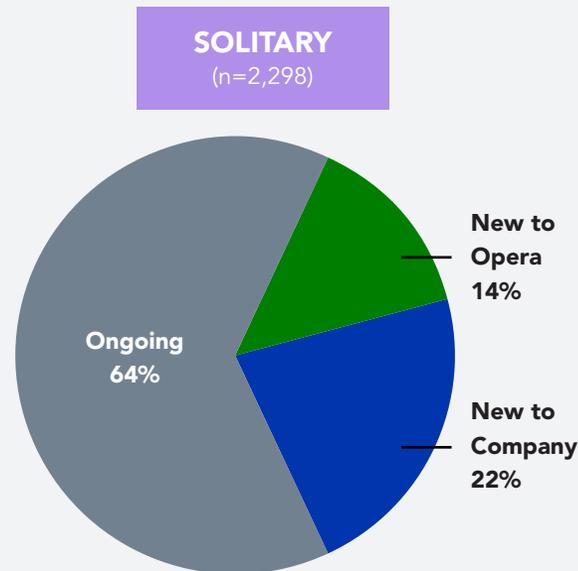
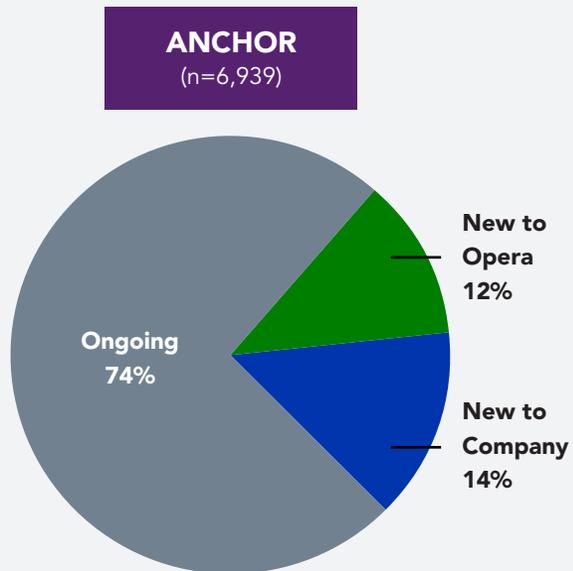
**CHANGE IN FREQUENCY OF VISITING SINCE COVID-19**

**Q15:** How frequently do you feel like you visit that area now compared to prior to the COVID-19 pandemic?



**Anchor and Solitary companies see greater shares of New-to-Opera audiences than Alternative companies.** Alternative and Solitary companies draw a greater proportion of New-to-Company audiences than Anchor companies do.

PROPORTIONS OF NEW ATTENDERS BY ECOSYSTEM ROLE



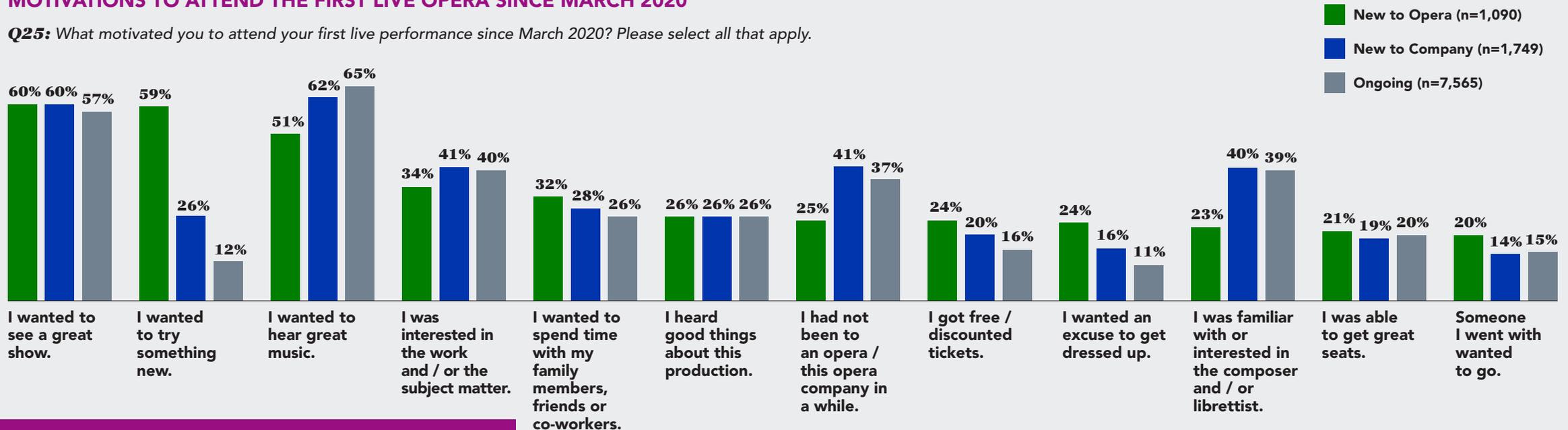
DETAILED FINDINGS SECTION 2:  
WHAT BROUGHT THEM?

**New-to-Opera attenders are motivated by the overall "experience" of seeing a great show and trying something new off their bucket list.** Hearing great music also matters, but it is less important to New-to-Opera attenders than it is to New-to-Company and Ongoing audiences, for whom the specific work and its creators matter more.



**MOTIVATIONS TO ATTEND THE FIRST LIVE OPERA SINCE MARCH 2020**

**Q25:** What motivated you to attend your first live performance since March 2020? Please select all that apply.



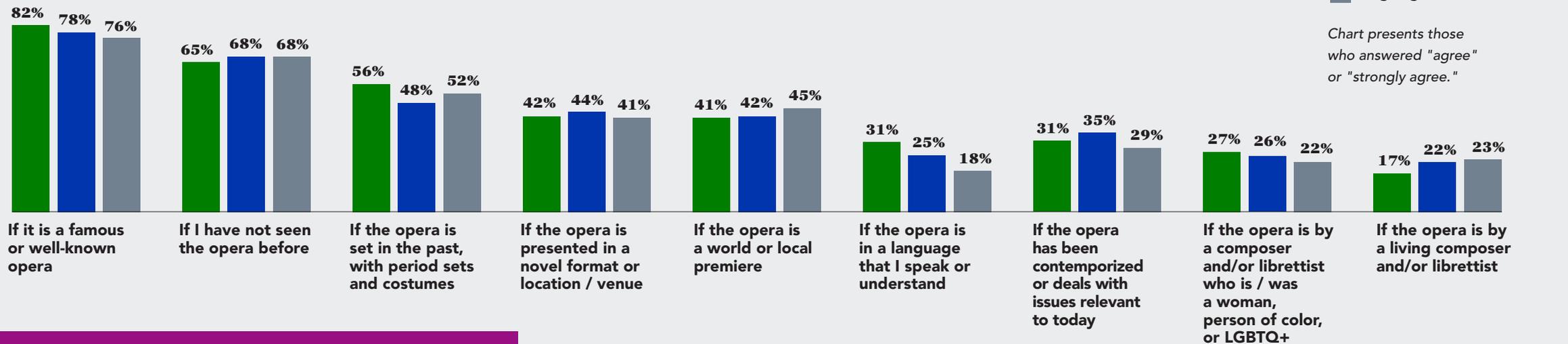
**DETAILED FINDINGS SECTION 2:  
WHAT BROUGHT THEM?**

**Newcomers and Ongoing audiences are primarily interested in famous and well-known operas, but Newcomers are just as open as Ongoing audiences to other approaches to programming.** Around one-third of Newcomers are interested in novel formats, world premieres, and works that deal with contemporary issues. Over a quarter are interested in opera written by women, people of Color, or LGBTQ+ composers and librettists.



**MOTIVATIONS TO ATTEND AN OPERA GENERALLY**

**Q12:** When deciding to attend an opera, how do each of the following impact your interest in attending?



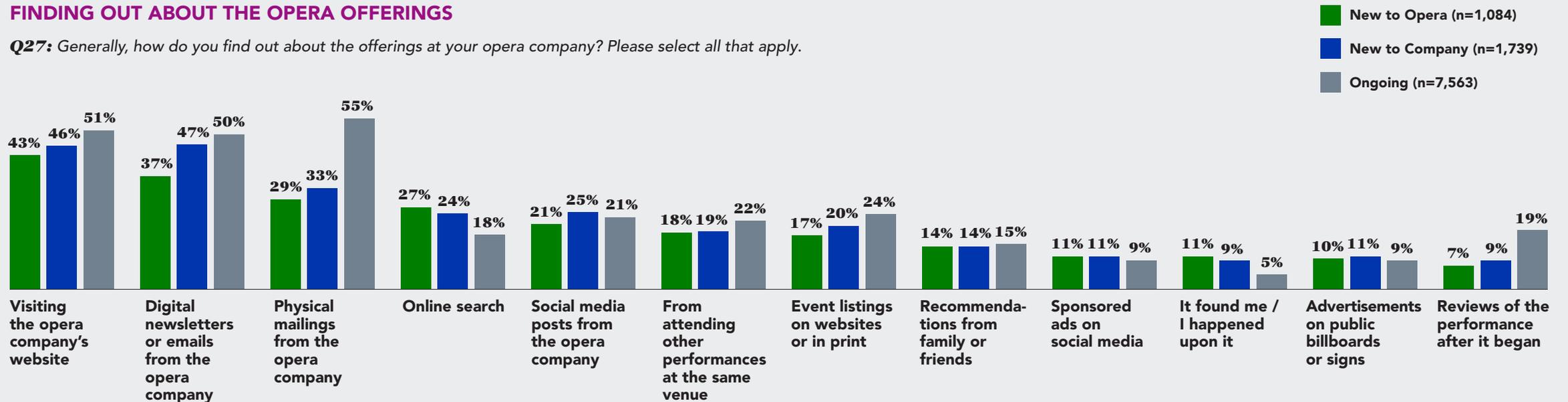
**DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?**

**Opera company websites, emails, and physical mailings are the most effective channels for reaching Ongoing audiences and Newcomers.** Ongoing attenders are attuned to wider variety of information sources about opera generally, especially direct communications from opera companies. Newcomers are more likely to discover opera opportunities through an online search.



**FINDING OUT ABOUT THE OPERA OFFERINGS**

**Q27:** Generally, how do you find out about the offerings at your opera company? Please select all that apply.



Options with fewer than 10% selecting not shown.

**DETAILED FINDINGS SECTION 2:  
WHAT BROUGHT THEM?**

**For their first performance, a majority of New-to-Opera attenders purchase a single ticket at full price, but many are influenced by a ticket discount.**

Ongoing audiences are most likely to have subscriptions, but some Newcomers do too.



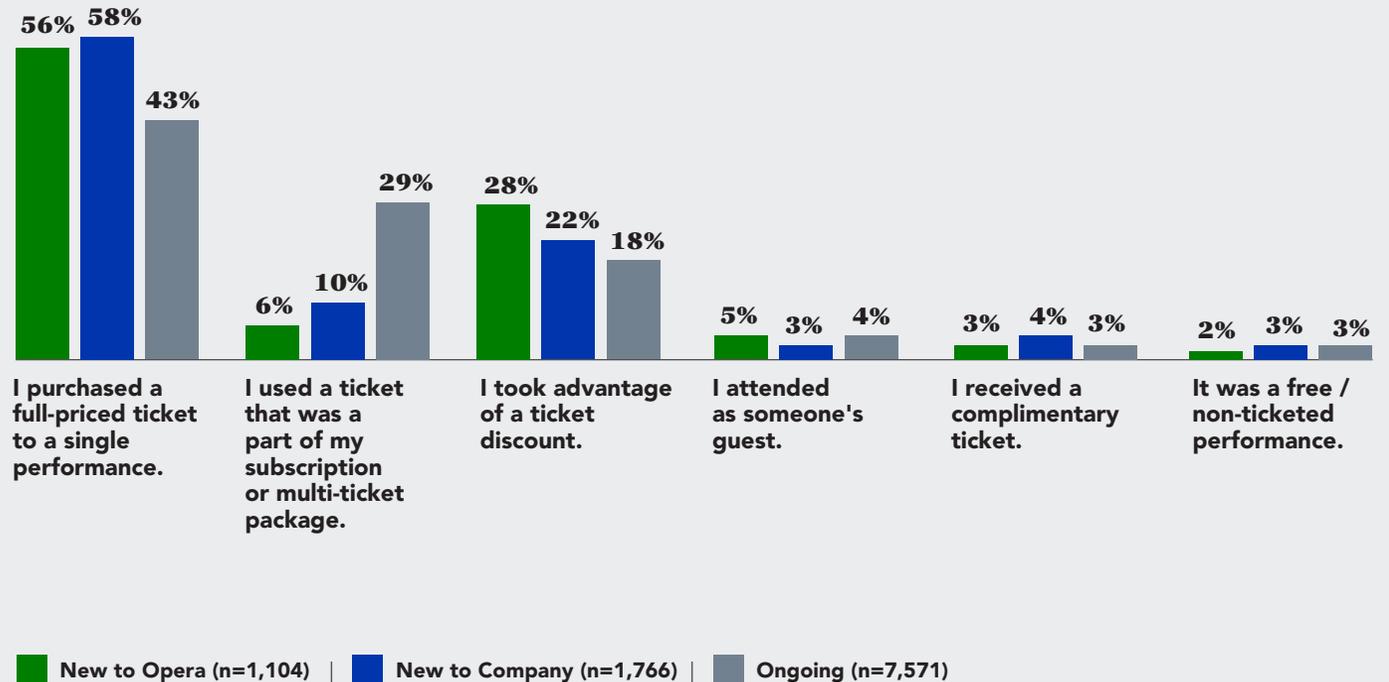
El Último Sueño de Frida y Diego at LA Opera

CORY WEAVER

**DETAILED FINDINGS SECTION 2: WHAT BROUGHT THEM?**

**TYPE OF TICKET TO THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020**

**Q21:** Which of the following best describes your ticket to attend that performance or event at your opera company?



Long Beach Opera's  
*Romance of the Rose*



JJ GEIGER

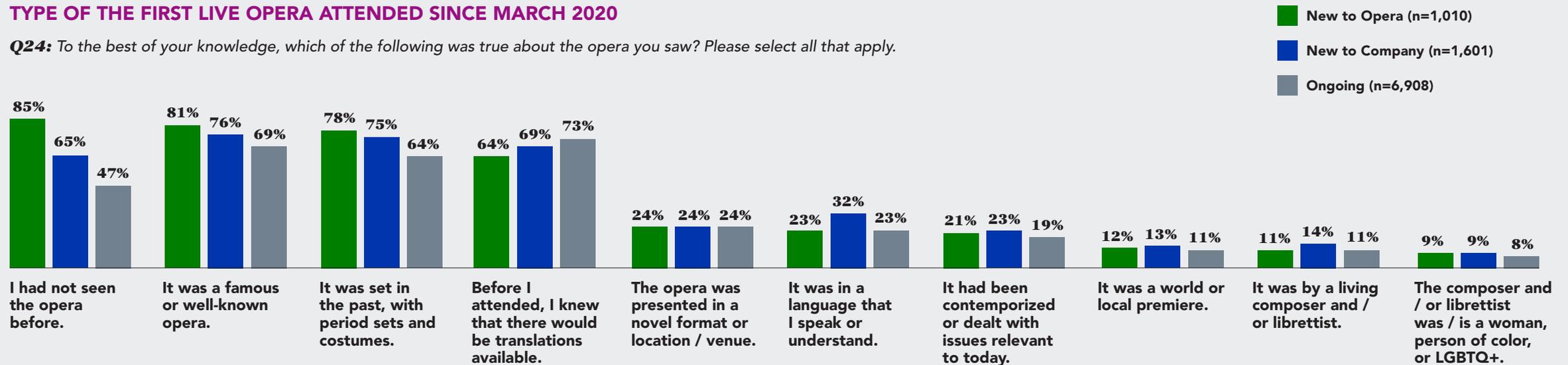
**DETAILED FINDINGS SECTION 3:**  
WHAT WAS THEIR EXPERIENCE LIKE?

**Most Newcomers described the opera they first saw as famous or well-known, set in the past, and with period sets and costumes.** During exploratory interviews held prior to the survey, some Newcomers spoke about how they were attracted to more well-known operas because they had some familiarity with them — if only with the title — which gave them the sense that it would be a good place to start.



**TYPE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020**

**Q24:** To the best of your knowledge, which of the following was true about the opera you saw? Please select all that apply.



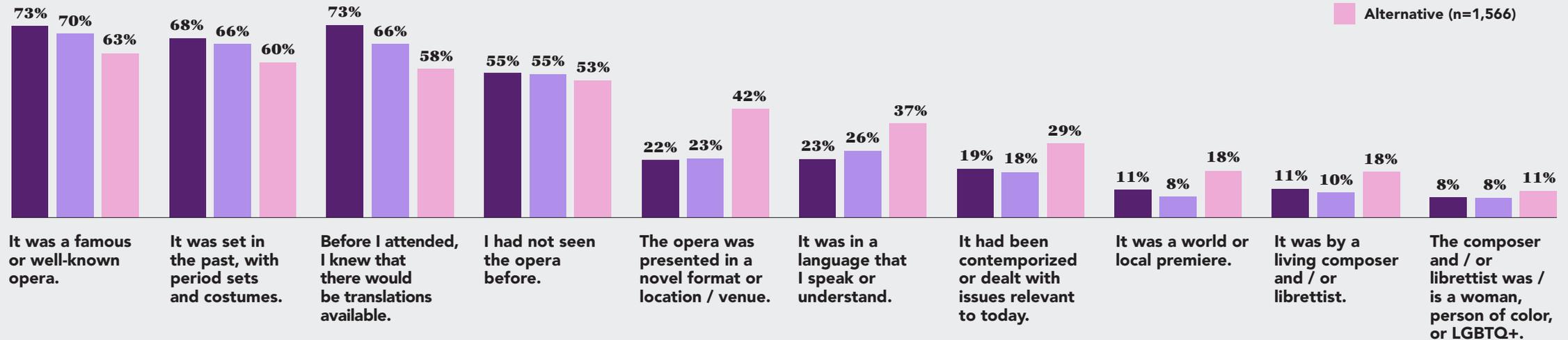
**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

**Alternative companies are less likely to draw audiences to well-known works than Anchor or Solitary companies.** Alternative companies, though, are more likely than others to attract audiences for premieres, works by living composers, and other productions that are presented in a novel format or venue, performed in a language spoken by the audience, or contemporized to deal with issues relevant to today.



**TYPE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020**

**Q24:** To the best of your knowledge, which of the following was true about the opera you saw? Please select all that apply.



**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

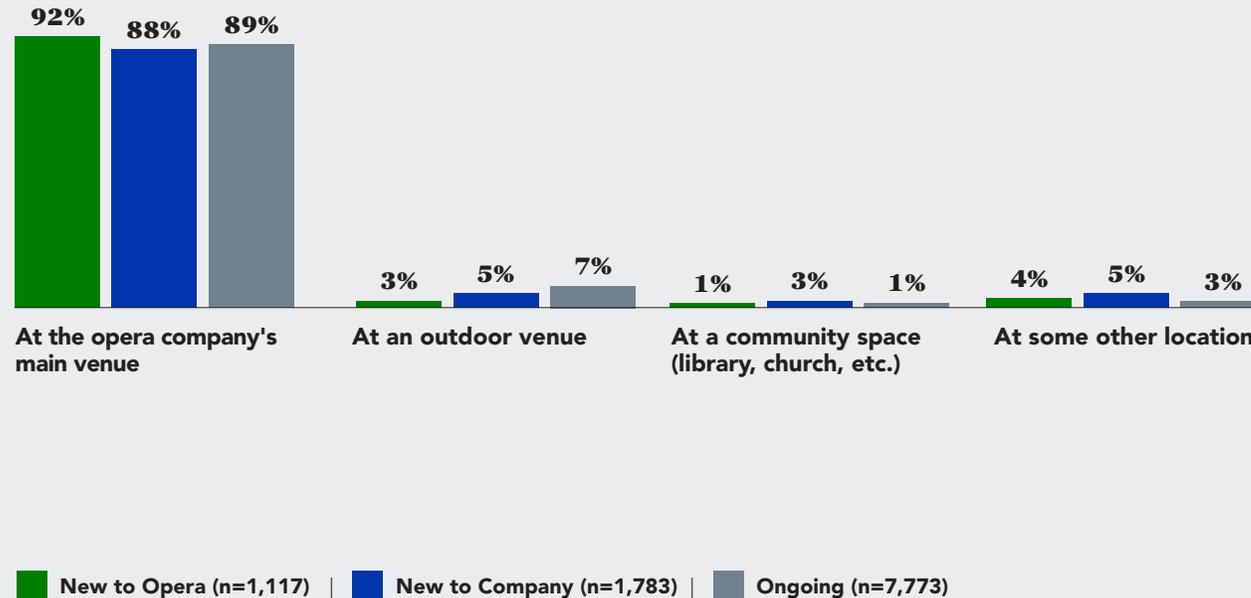
**Most audiences saw their first post-pandemic opera at the company's main venue.** But a small number of Ongoing attenders (who were more likely to have attended in 2020 and 2021) went to an opera at an outdoor venue, likely because this was the only way that opera was being offered at the time.



**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

**VENUE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020**

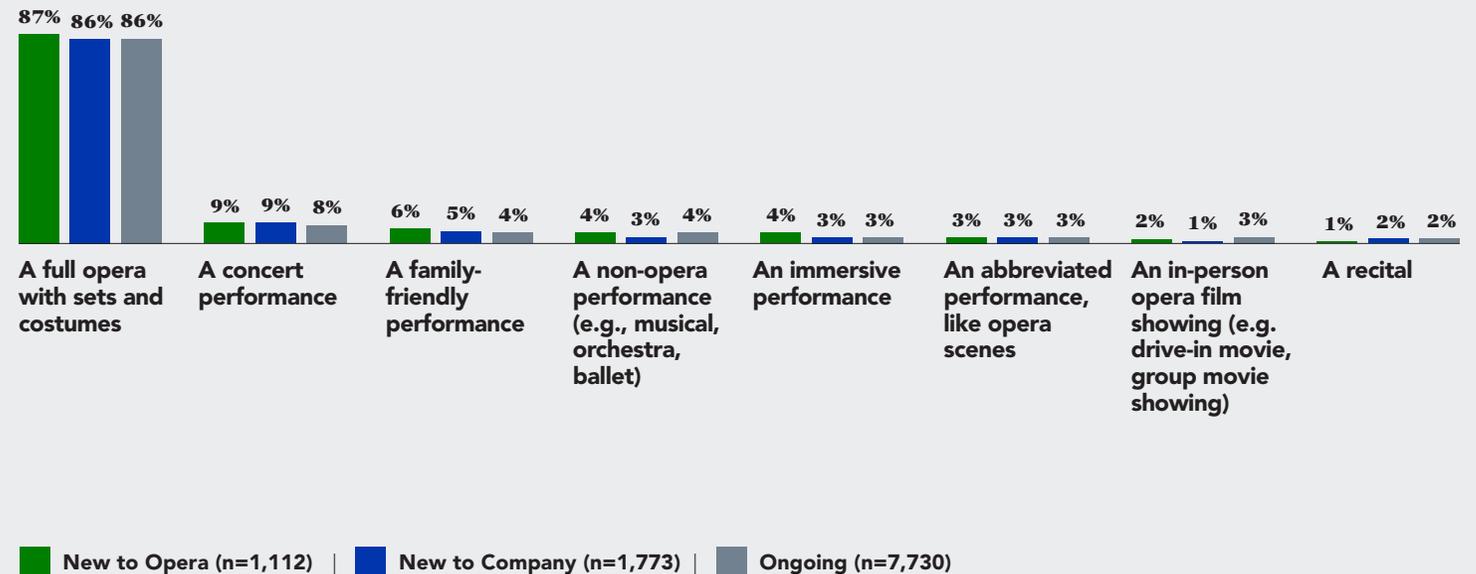
**Q19:** Thinking about the first live performance or event you attended in person put on by your opera company since March 2020, which of the following best describes where you saw the performance?



In terms of format, nearly all opera audiences attended a fully staged opera with sets and costumes. Concert performances ranked in a far second place.

**FORMAT OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020**

**Q20:** Which best describes the format of that performance? Please select all that apply.

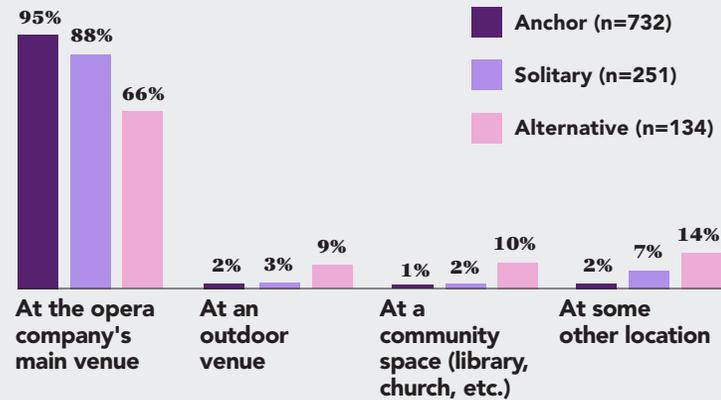


**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

**Anchor companies and Alternative companies drive New-to-Opera attenders with different offerings.** Anchor companies attract those who are New to Opera to their main venue for full operas with sets and costumes. Alternative companies engage them in a broader array of programming, at a variety of venues. Solitary companies offer a variety of programming, predominantly at their main venue.

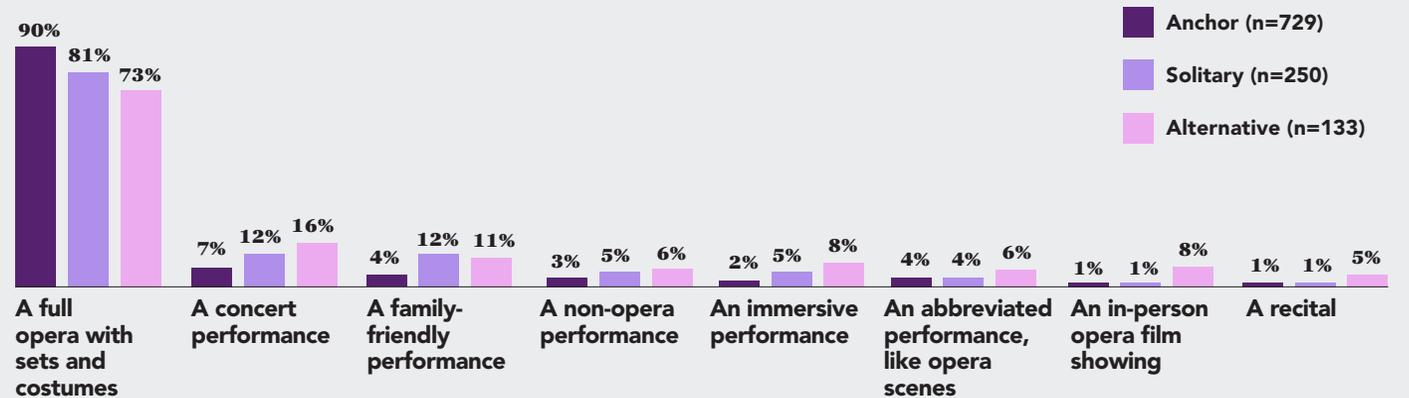
**VENUE OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020 — FOR NEW-TO-OPERA ATTENDERS**

**Q19:** Which of the following best describes where you saw the performance?



**FORMAT OF THE FIRST LIVE OPERA ATTENDED SINCE MARCH 2020 — FOR NEW-TO-OPERA ATTENDERS**

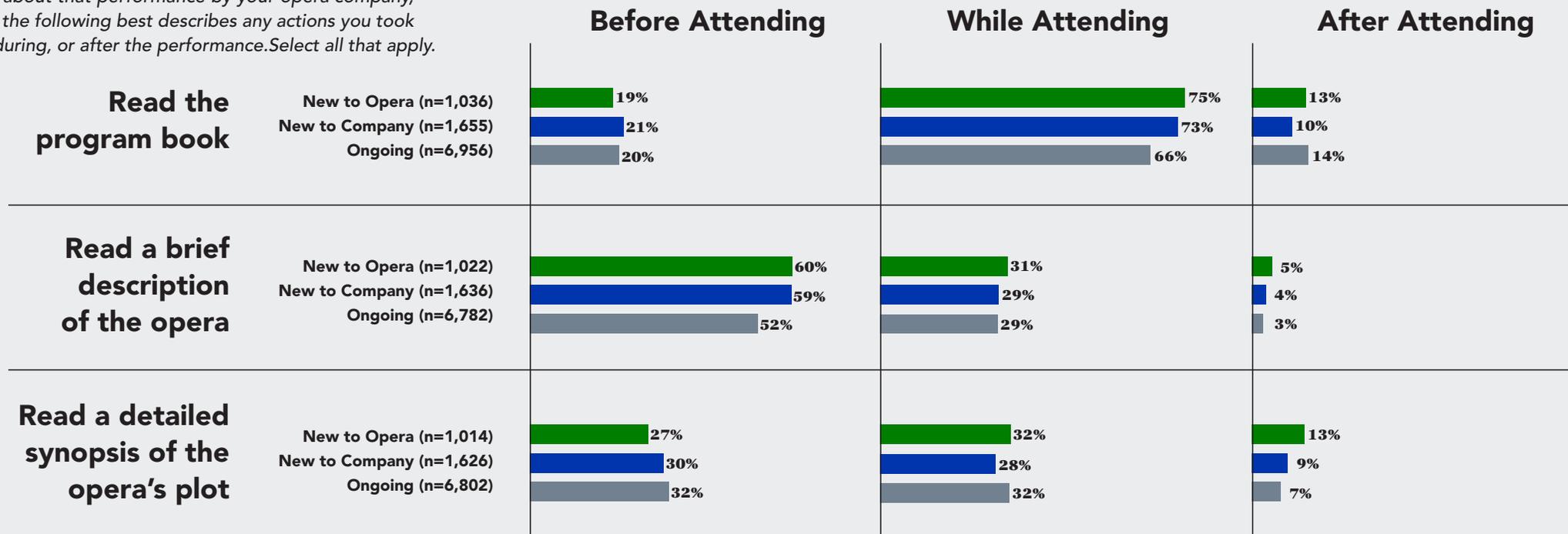
**Q20:** Which best describes the format of that performance? Please select all that apply.



**DETAILED FINDINGS SECTION 3: WHAT WAS THEIR EXPERIENCE LIKE?**

**Newcomers are taking the time to educate themselves about opera, beyond just attending the performance.** They are just as likely as Ongoing attenders — and sometimes more likely — to read descriptions, synopses, and program books. Interestingly, all audiences are more likely to read something brief than something detailed.

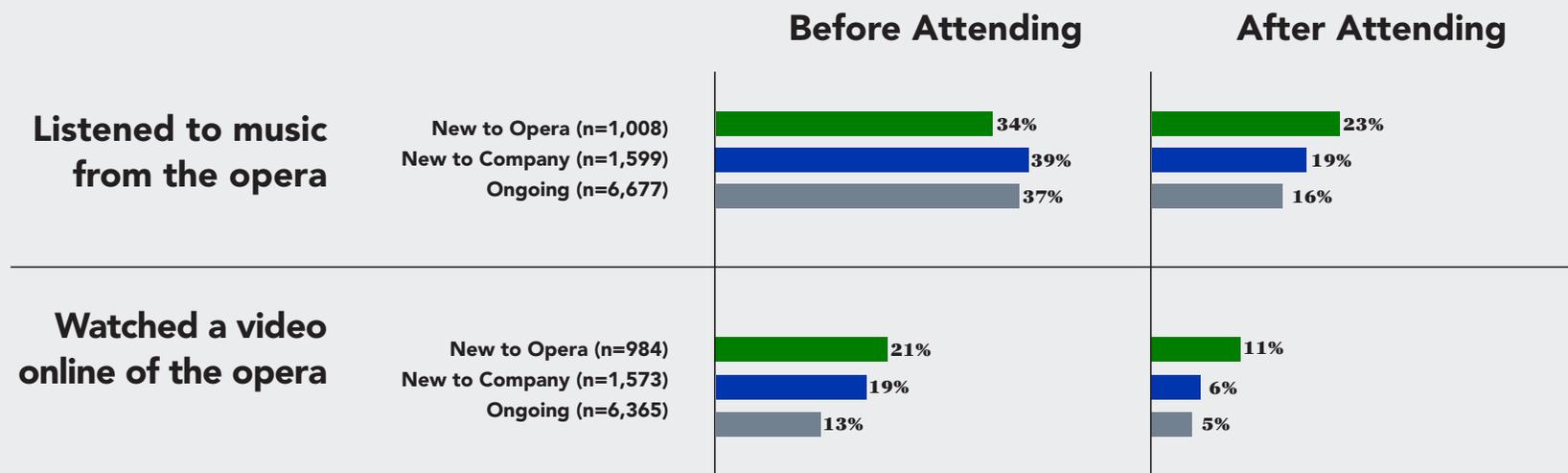
**Q29:** Thinking about that performance by your opera company, which of the following best describes any actions you took before, during, or after the performance. Select all that apply.



**DETAILED FINDINGS SECTION 3:**  
WHAT WAS THEIR EXPERIENCE LIKE?

**All audiences listen to the opera they are planning to see at similar rates before attending, but New-to-Opera audiences are more likely to re-listen afterward.** Newcomers are more likely than Ongoing attenders also to have watched a video of the opera before attending — and New-to-Opera audiences again are more likely to re-watch afterward.

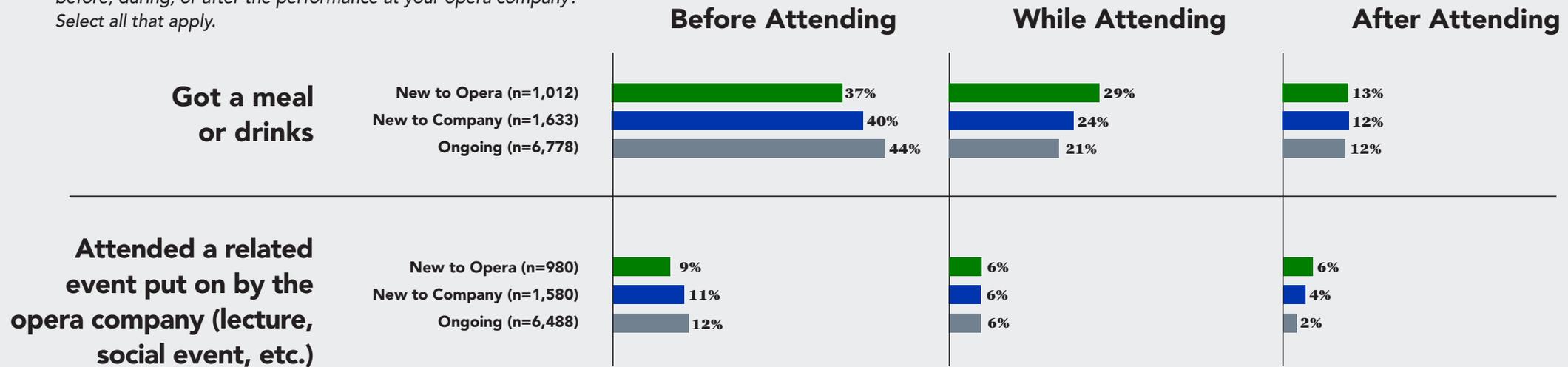
**Q29:** Thinking about that performance by your opera company, which of the following best describes any actions you took before, during, or after the performance. Select all that apply.



**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

**Having a meal or getting drinks is a common part of the operagoing experience.** Two-fifths of all audiences have a meal or drinks before the performance. New-to-Opera attenders are more likely than others to partake in refreshments during the event. When it comes to ancillary activities around a performance, only a small percentage of audiences — and even fewer New-to-Opera attenders — participate.

**Q29:** Which of the following best describes any actions you took before, during, or after the performance at your opera company? Select all that apply.



**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

**Newcomers have positive impressions of their recent performance experiences.** In fact, their reviews of the musicality, theatricality, and production design are slightly more enthusiastic than Ongoing audiences. Although not a majority, more New-to-Opera attenders than Ongoing audiences express difficulty following the story and reservations about the length.

**IMPRESSION OF MOST RECENT PERFORMANCE**

**Q30:** To what extent do you agree or disagree with the following statements about your most recent experience at your opera company?

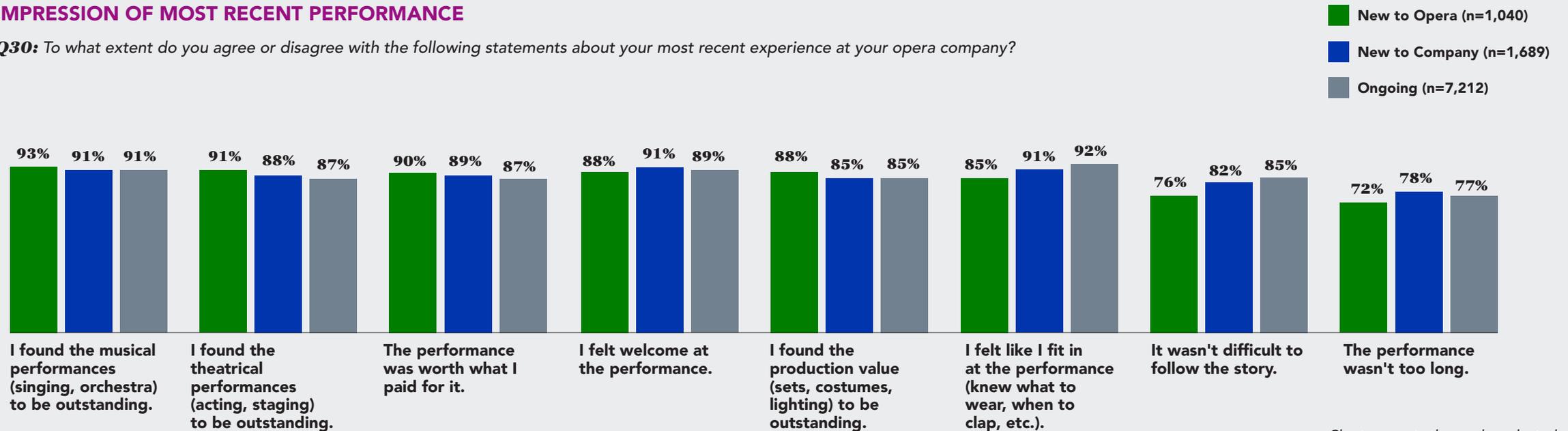


Chart presents those who selected "agree" or "strongly agree."

**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

**Both Newcomers and Ongoing audiences are likely to be opera promoters for the opera company they attended, suggesting that Newcomers already consider themselves advocates.** Generally, we expect established audiences to have a higher net promoter score than less affiliated groups, but in this case, New-to-Opera, New-to-Company, and Ongoing attenders have almost equal ratings.

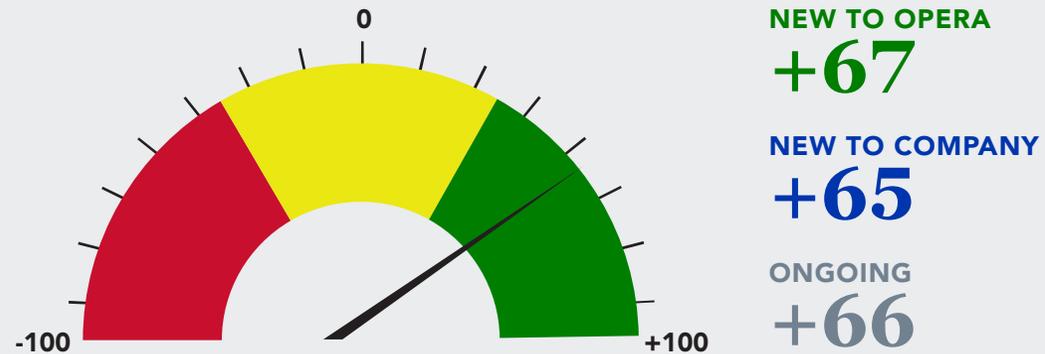
**NET PROMOTER SCORE**

A net promoter score (NPS) is a measure of audience loyalty. Survey respondents were asked how likely they were to recommend their companies to others on a scale from 0 to 10.

The NPS is calculated by subtracting the percentage of those least likely to recommend their companies (0–6) from the percentage of those most likely to recommend their companies (9–10).

An NPS of zero would mean that there are an equal number of promoters and detractors. A good NPS score is one greater than zero, meaning more people are more willing to promote than to detract.

**Q13:** First, how likely are you to recommend your opera company to a friend or colleague?



**DETAILED FINDINGS SECTION 3:  
WHAT WAS THEIR EXPERIENCE LIKE?**

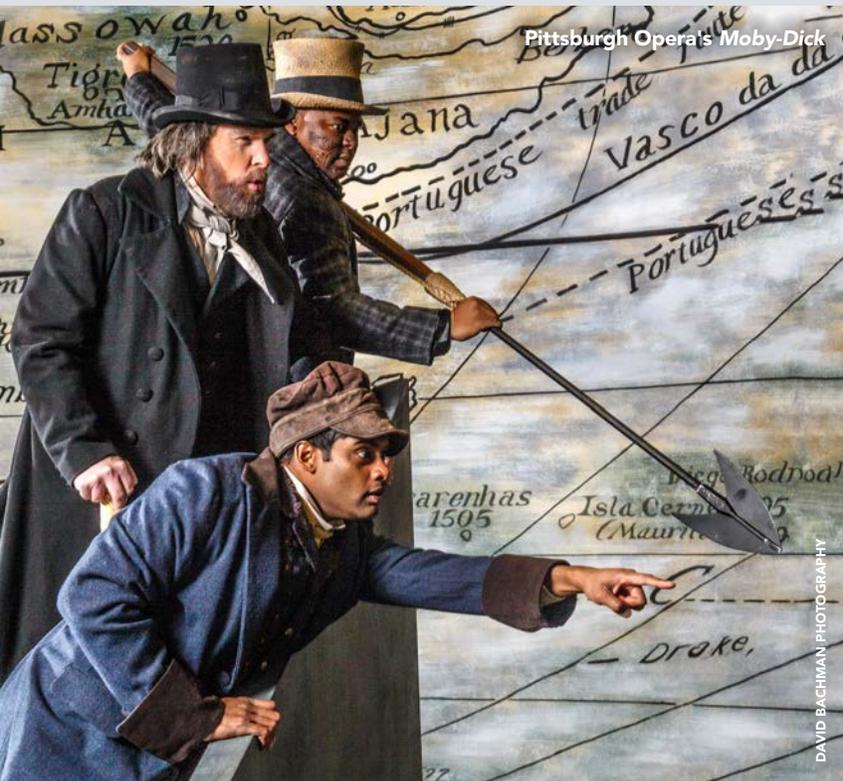
*The Marriage of Figaro*  
at Tri-Cities Opera



RANDY CUMMINGS

**DETAILED FINDINGS SECTION 4:**  
WHAT WOULD BRING THEM BACK?

Most attenders who responded to the survey indicate they are likely to come back at some point in the future.

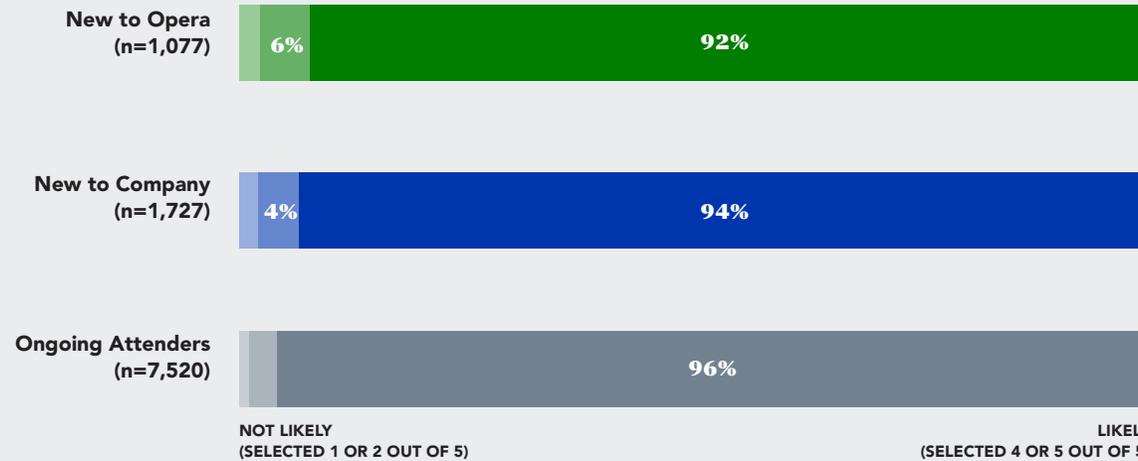


DAVID BACHMAN PHOTOGRAPHY

**DETAILED FINDINGS SECTION 4:**  
WHAT WOULD BRING THEM BACK?

**LIKELIHOOD TO ATTEND ANOTHER PERFORMANCE AT THE OPERA COMPANY**

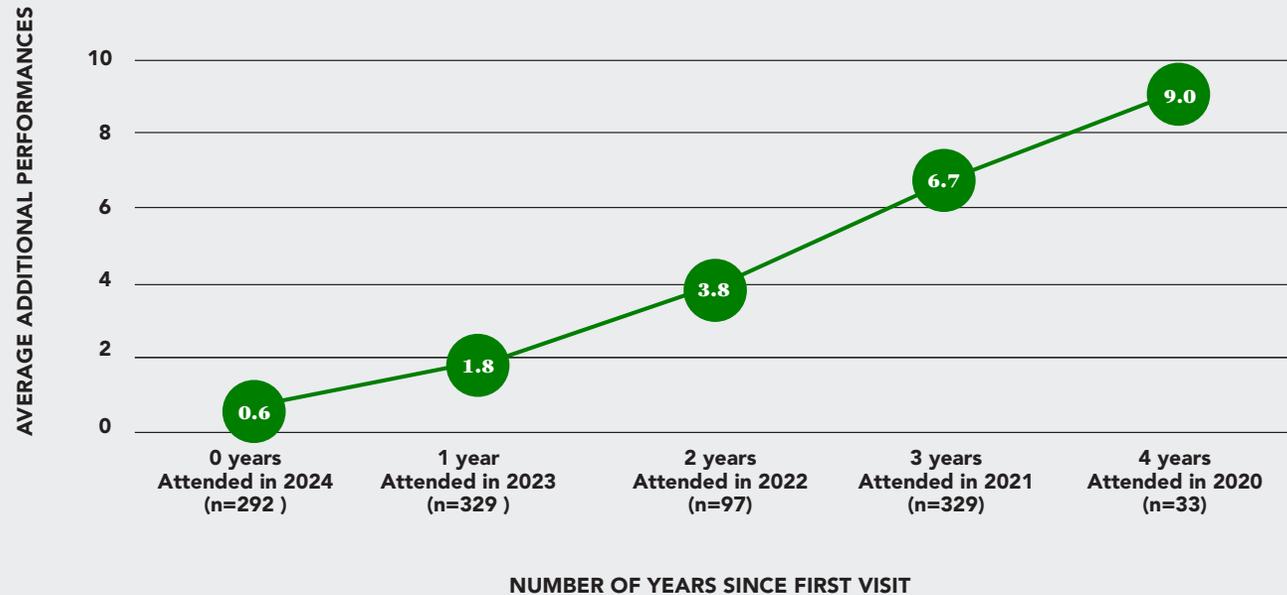
**Q31:** How likely are you to attend another opera performance at your opera company in the future?



**Many attendees are gradually fitting opera into their lives as an ongoing habit — but this takes time.** Many New-to-Opera attendees who took the survey have already returned at least once beyond their first visit. Nearly a third of Newcomers in 2024 have already returned. With each year that passes, the number of performances attended by those New-to-Opera attendees increases.

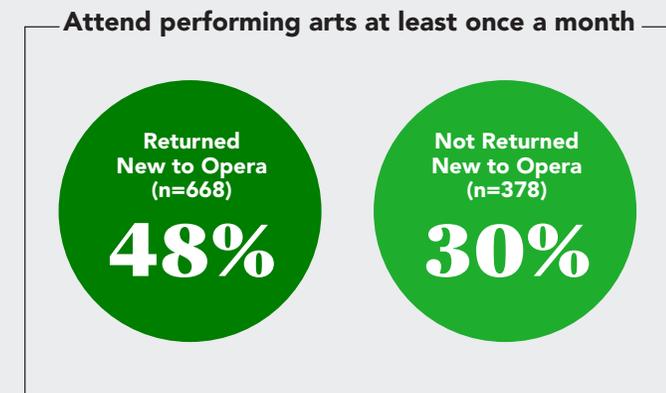
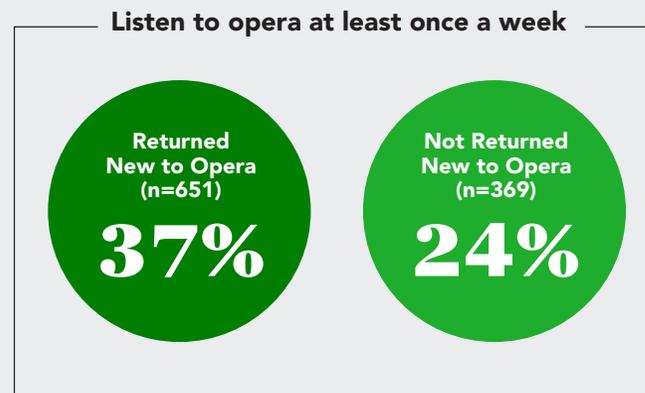
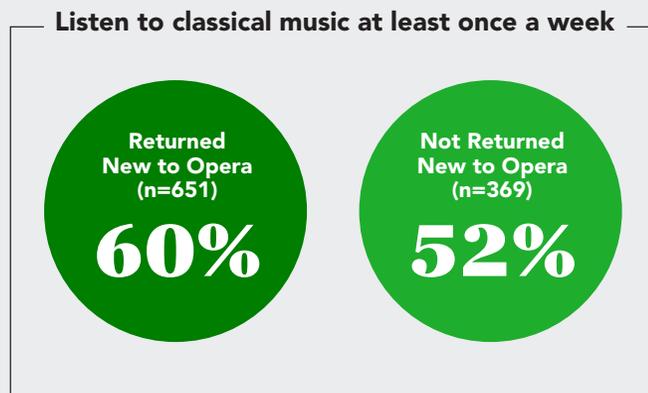


**AVERAGE NUMBER OF ADDITIONAL PERFORMANCES BY NUMBER OF YEARS SINCE FIRST VISIT**



**DETAILED FINDINGS SECTION 4:  
WHAT WOULD BRING THEM BACK?**

**New-to-Opera attenders who have returned show stronger affinity for classical music and the performing arts than those who haven't.** They are more likely to listen weekly to classical music or opera, or to attend performances each month.

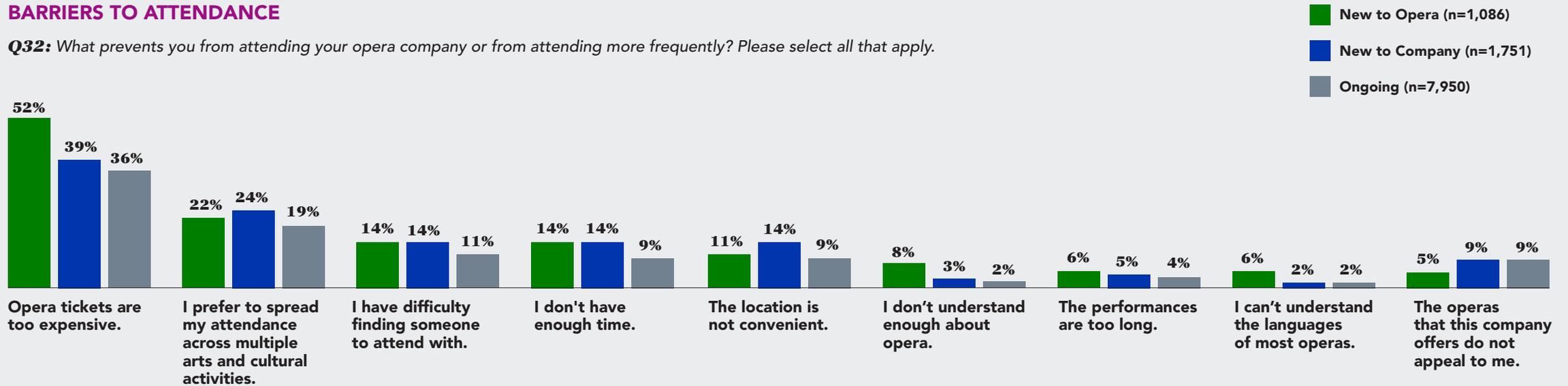


**DETAILED FINDINGS SECTION 4:**  
WHAT WOULD BRING THEM BACK?

The expense of tickets is the main barrier to attendance across all audiences. Many attenders are held back also by a desire to spread their arts attendance across multiple organizations. Although other barriers rank lower, the differences between New-to-Opera and Ongoing attenders in several categories reveal other factors that opera companies should consider addressing.

**BARRIERS TO ATTENDANCE**

**Q32:** What prevents you from attending your opera company or from attending more frequently? Please select all that apply.



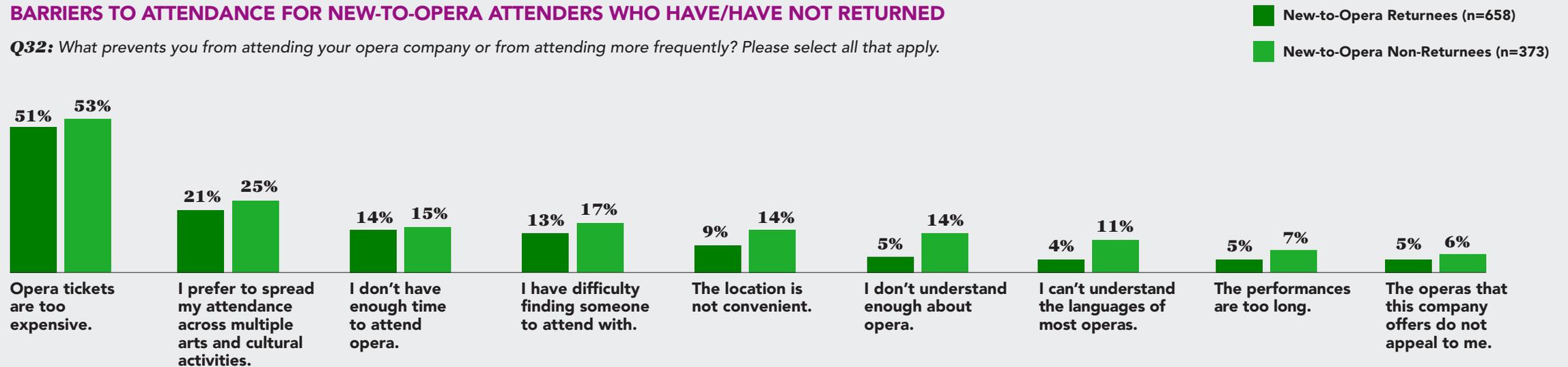
**DETAILED FINDINGS SECTION 4:  
WHAT WOULD BRING THEM BACK?**

**New-to-Opera attenders who have not returned are more likely to cite barriers related to feeling disoriented at performances.** They are more likely to say that they don't understand enough about opera, can't understand the language, or that it feels too foreign to them.



**BARRIERS TO ATTENDANCE FOR NEW-TO-OPERA ATTENDERS WHO HAVE/HAVE NOT RETURNED**

**Q32:** What prevents you from attending your opera company or from attending more frequently? Please select all that apply.

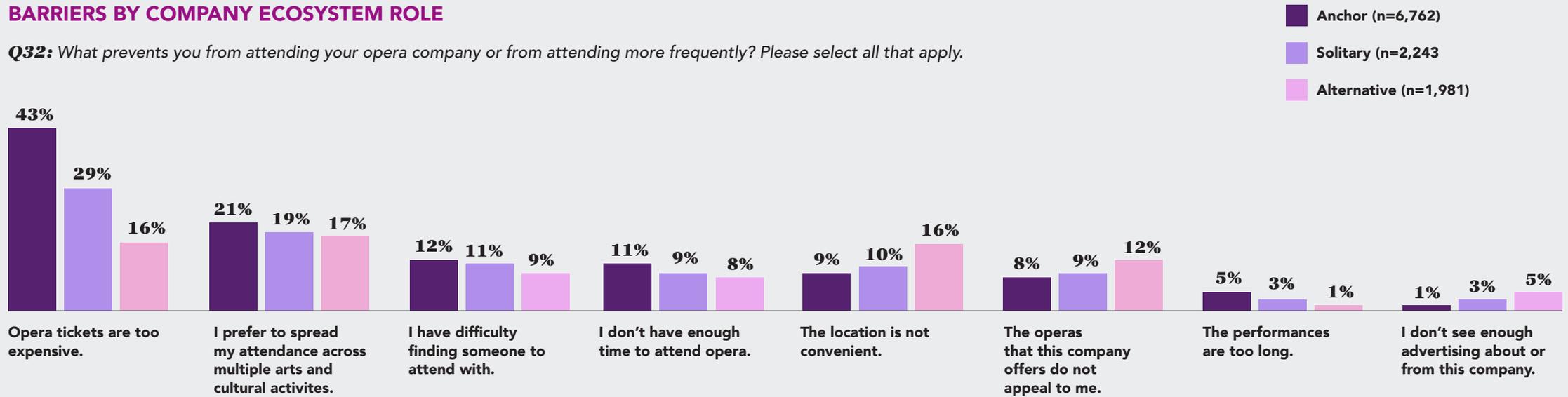


**DETAILED FINDINGS SECTION 4:  
WHAT WOULD BRING THEM BACK?**

**When viewed through the lens of opera company type, there are more nuances to what prevents audiences from attending.** Price sensitivity is more acute for Anchor and Solitary companies, while Alternative companies struggle with perceived issues of location, programming choices, and advertising reach.

**BARRIERS BY COMPANY ECOSYSTEM ROLE**

**Q32:** What prevents you from attending your opera company or from attending more frequently? Please select all that apply.



**DETAILED FINDINGS SECTION 4:  
WHAT WOULD BRING THEM BACK?**

Cincinnati Opera's Opera in the Park



PHILIP GROSCHONG

REFLECTIONS & NEXT STEPS

## TYING INTO BROADER DIALOGUE



### PANDEMIC PROGRAMMING

The performing arts field across disciplines still is trying to understand the impact of digital programming during the pandemic. This research offers a window into its impact on audiences who subsequently came for live performances.



### NEW STORYTELLING

Producers continue to define opera as an American art form by commissioning new works by new voices. This research demonstrates the simultaneous importance of staging engaging productions of inherited repertoire to win new audiences.



### INCREASING DIVERSITY

The goal to diversify audiences is a priority at opera companies across the country. This research suggests that it is happening: The new, opera-curious individuals who are filling theaters are more diverse in terms of race, age, and education level than ongoing attendees.

## REFLECTIONS & NEXT STEPS

## WHAT OPERA AMERICA IS DOING NEXT

The insights found in this report will inform OPERA America's service over the next few years: convenings, grantmaking, future research, and more. As a first step, we want to help you translate the barriers and opportunities identified in this research into actionable strategies to address them.

### 1 FOCUSING ON STRATEGIES

OPERA America will convene focus groups of marketers, general directors, and trustees to examine the research findings and identify specific actionable strategies that you can consider at your company.

### 2 AMPLIFYING INHERITED REPERTOIRE

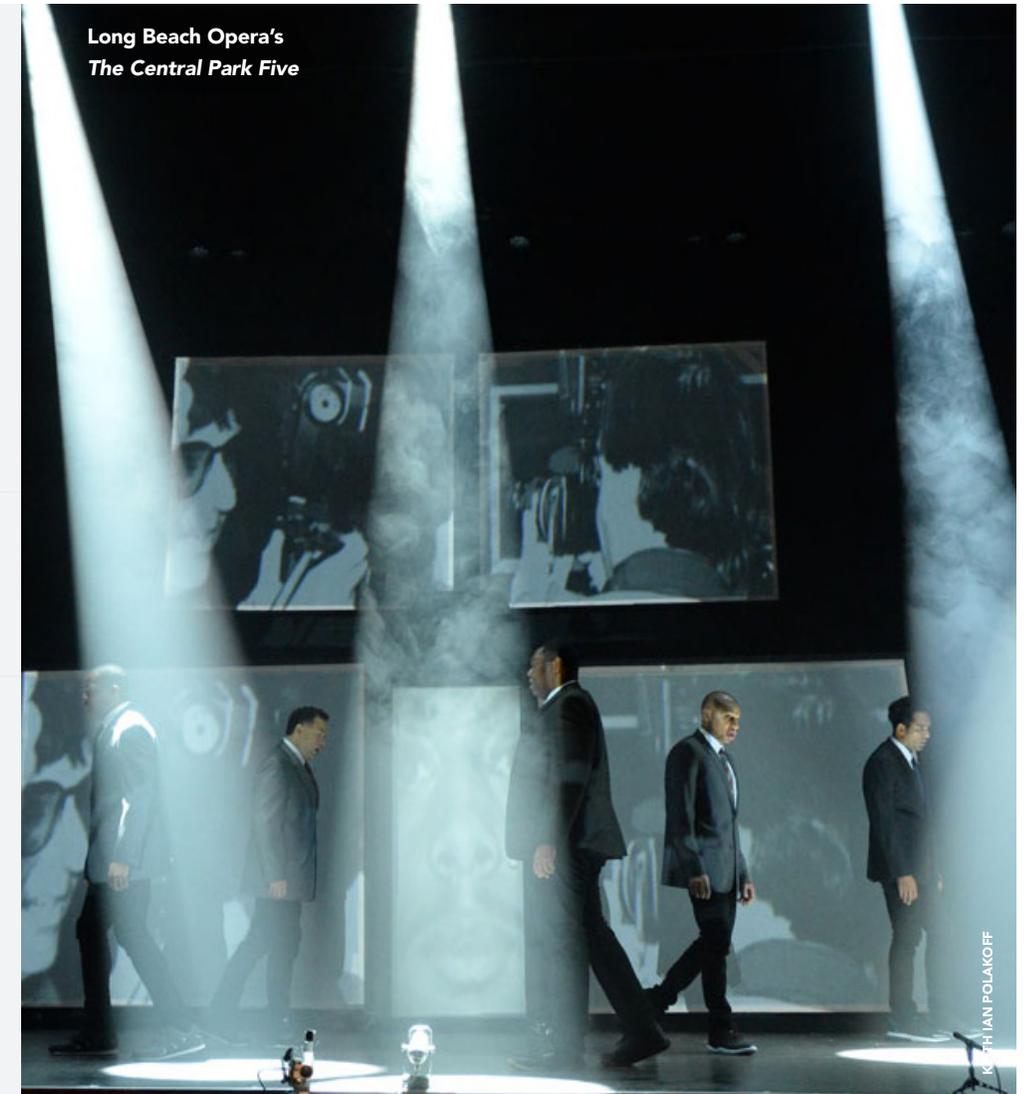
Recognizing the important role of the inherited repertoire in attracting Newcomers, OPERA America will conduct a fieldwide examination of how opera companies can be most productive at building audiences around the classics of the opera repertoire.

### 3 TURNING IDEAS INTO ACTION

OPERA America will incentivize opera companies through a new granting program to A/B test strategies for overcoming barriers and seizing opportunities identified in the research. Results will be documented in case studies for fieldwide learning.

These initiatives will be made possible by the generous support of the Dr. M. Lee Pearce Foundation.

## REFLECTIONS & NEXT STEPS



Proximity at Lyric Opera of Chicago



DAVID BACHMAN PHOTOGRAPHY

APPENDIX

## DISTRIBUTION METHODS

Each participating opera company was instructed to send surveys to a randomized selection of up to 10,000 recent audience members who had bought or reserved a ticket to any digital or in-person production or event between March 15, 2020, and May 15, 2024.

Each company was asked to divide their recent patrons into two groups:

- Newcomers whose first engagement came in the 2020–21, 2021–22, 2022–23, or 2023–24 seasons; and
- Ongoing attenders, whose first engagement came prior to COVID-19.

Companies with more than 10,000 first-time audience members during that period were asked to send emails to up to 5,000 additional Newcomers. This was intended to offset anticipated response bias from longer-term audiences.



APPENDIX

## WEIGHTING METHODOLOGY

Participating opera companies were asked to report the total number of Newcomers and Ongoing audiences in their databases from 2020 to 2024 and the number of surveys sent to each group. Responses were weighted to keep responses proportional to the total numbers for each opera company and within the combined sample.

The survey offered questions to determine which respondents were Newcomers and which were Ongoing audiences apart from how their opera company categorized them. This allowed survey respondents to self-identify as new or returning.

Some responses were missing data necessary to weighting. To compensate for this, the research team employed a hot-deck imputation statistical technique to replace missing values with randomized estimates based on other, similar variables. In these instances, the team calculated the values based on when respondents indicated they first attended the opera company, compared to answers given by respondents from the inviting opera company or respondents from companies of a similar budget size. The hot-deck imputation allowed the team to keep n=818 responses with missing data in the combined sample.

Research teams interested in performing their own analysis of the data collected for this report may request access.

| TOTAL   |           | Attenders | % of Total | Respondents | % Actual Responses |
|---------|-----------|-----------|------------|-------------|--------------------|
|         | NEWCOMERS | 280,016   | 62%        | 5,743       | 50%                |
| ONGOING | 170,178   | 38%       | 5,703      | 50%         |                    |

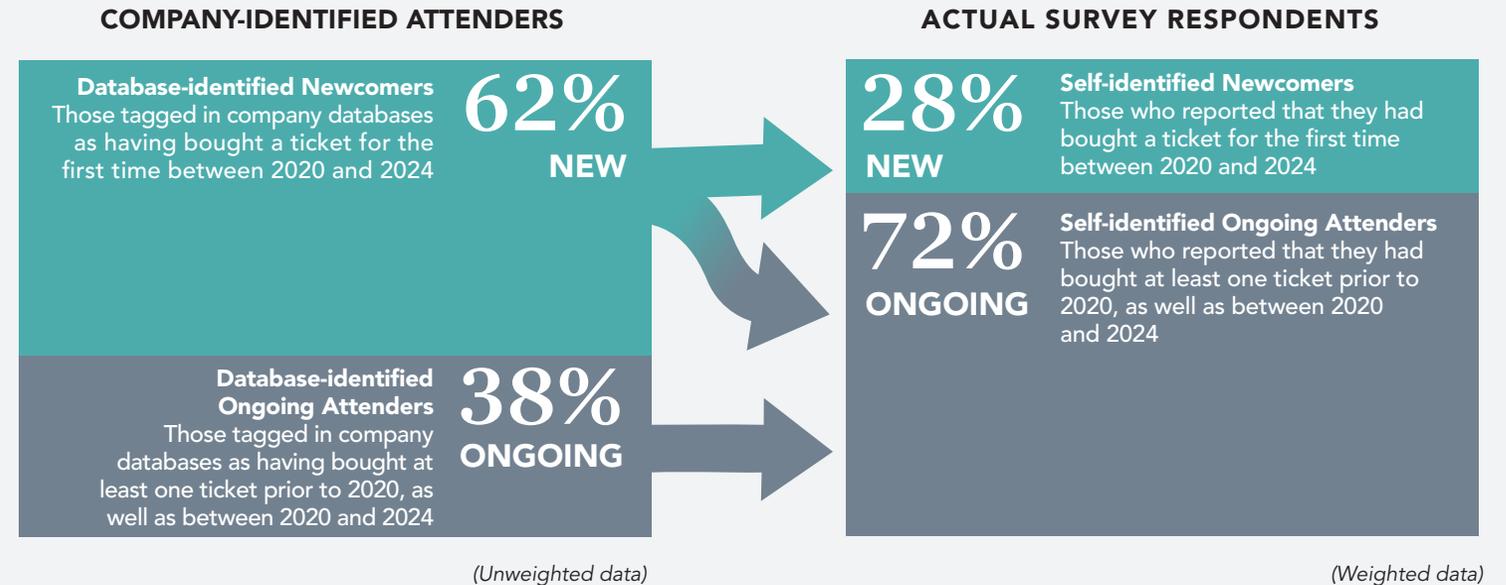
APPENDIX

**Those you think are Newcomers may not actually be!** While opera companies believed that nearly two-thirds of their lists were Newcomers, more than half of those weren't. Some of these individuals may have recently purchased tickets themselves for the first time, but they had already been coming as guests and partners of other purchasers.



APPENDIX

## A CAUTION FOR OPERA COMPANIES



## STUDY LIMITATIONS

Any survey methodology comes with tradeoffs, and while distributing surveys via email was chosen for this study for its many positive benefits, we do want to acknowledge some of the limitations that come with this distribution method that may affect our data.

This is a survey only of ticket buyers (paid and complimentary). Those who came to performances as a guest, or those who attended a free performance where emails were not collected, are not included.

Email surveys tend to have higher response rates among more affiliated members. To combat non-response bias, incentives were offered to survey takers in the forms of Visa gift cards, OPERA America memberships, and, in some cases, incentives from the inviting opera company.

Ultimately, we are still more likely to have captured those new-to-file respondents who are already more highly affiliated — those who open emails and take time to respond to surveys.



Maryland Opera's Tosca

MADELINE GRAY

## APPENDIX

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University of  
Chicago

## PARTICIPANT COMPANY DATA — BUDGET GROUPS

|  | Companies | Responses<br>(unweighted) | % of Responses<br>(unweighted) |
|--|-----------|---------------------------|--------------------------------|
| <b>BUDGET 1</b> — OVER \$15,000,000                    | 7         | 4,847                     | 42%                            |
| <b>BUDGET 2</b> — BETWEEN \$3,000,000 AND \$15,000,000 | 11        | 4,102                     | 36%                            |
| <b>BUDGET 3</b> — BETWEEN \$1,000,000 AND \$3,000,000  | 10        | 1,645                     | 14%                            |
| <b>BUDGET 4</b> — BETWEEN \$250,000 AND \$1,000,000    | 5         | 714                       | 6%                             |
| <b>BUDGET 5</b> — UNDER \$250,000                      | 3         | 138                       | 1%                             |

## APPENDIX

## PARTICIPANT COMPANY DATA — REGION

|              | Companies | Responses<br>(unweighted) | % of Responses<br>(unweighted) |
|--------------|-----------|---------------------------|--------------------------------|
| CALIFORNIA   | 6         | 2,609                     | 23%                            |
| MID-ATLANTIC | 4         | 344                       | 3%                             |
| MIDWEST      | 7         | 2,281                     | 20%                            |
| NEW YORK     | 3         | 1,650                     | 14%                            |
| NORTHWEST    | 2         | 1,034                     | 9%                             |
| SOUTHEAST    | 7         | 1,088                     | 10%                            |
| SOUTHWEST    | 4         | 1,373                     | 12%                            |
| WEST         | 3         | 1,067                     | 9%                             |

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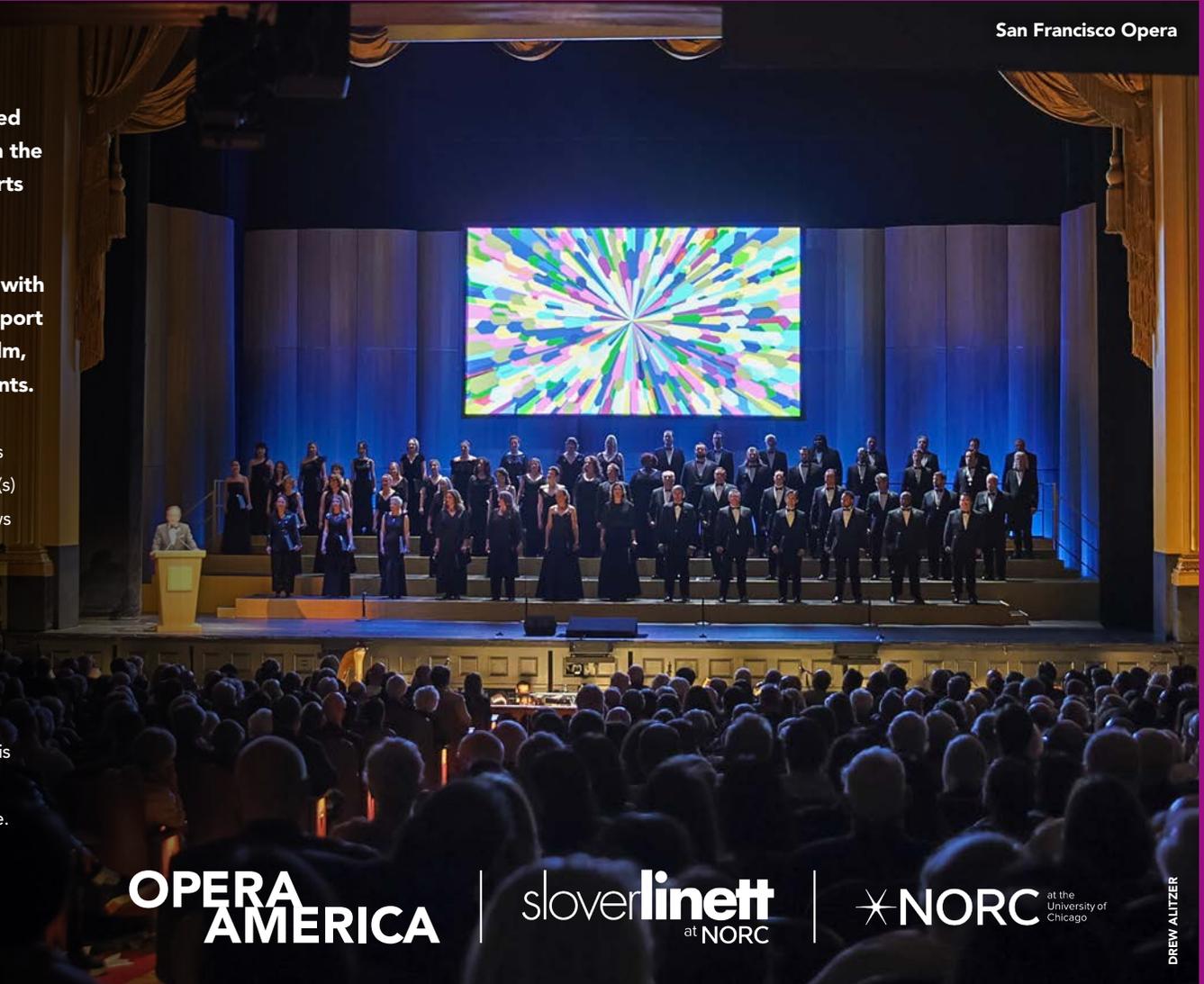
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## CREDITS & THANKS

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