OPERA AMERICA FINANCIAL REPORT FY2016

OPERA AMERICA FINANCIAL REPORT

OPERA America ended fiscal year 2016 with a balanced budget and an unrestricted operating surplus of \$64,257. The organization received more than \$2.2 million in donor-restricted contributions for specific programs and the Opera Center endowment. Over the course of the year, net assets decreased by \$559,310, to just over \$14.8 million. This decrease resulted from the completion of the first year of a two-year grant from The Andrew W. Mellon Foundation, along with Opera Fund grants to members in excess of realized growth in the program's investment portfolio.

Permanently restricted endowments grew by \$1.913 million, and the combined Opera Fund and Opera Center endowments reached \$10.8 million. At the end of 2016, OPERA America retained \$546,189 in a combination of board-designated, facilities maintenance and unrestricted operating reserves.

Fiscal year 2016 saw strong growth in Annual Fund giving, while the Opera Center posted an operating surplus for the first time since opening in 2012. Forty percent of revenue was realized through membership dues, program fees and Opera Center rentals, while over 80% of expenses was dedicated to field-directed services.

AUDITED STATEMENT OF FINANCIAL POSITION

AS OF JUNE 30, 2016

| A second sec second second sec | | | | | |
|---|---|---------------------|-----------|---------------------|---|
| Total Assets | | | | 2 | \$19,274,875 |
| Total Liabilities | | | | | \$4,461,408 |
| TOTAL NET ASSETS | in the second | | 120 | 12 1 1 1 | \$14,813,467 |
| Core Operating Reserve | | | | - | \$41,338 |
| - The National Opera Center Maintenance Fund | | | | \$66,527 | |
| Board Designated Reserve | | 1 | | est i | \$275,000 |
| Temporarily Restricted Program Funds | | Service Service | | 0.53.63 | \$2,497,891 |
| Temporarily Restricted National Opera Center Funds | | | \$885,855 | | |
| Permanently Restricted Funds | and the | | | | \$10,883,532 |
| | The second se | ALC: YOU AND A DOWN | | 5-73 million (1997) | the second se |

AUDITED STATEMENT OF ACTIVITIES

(INCLUDING OPERA CENTER CAPITAL CAMPAIGN)

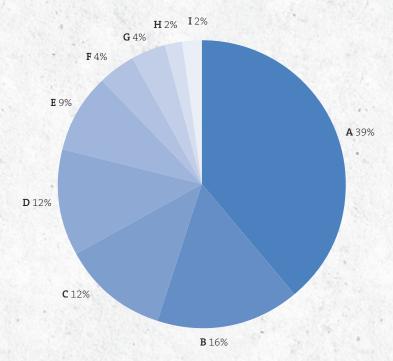
| AS OF JUNE 30, 2016 | STREET, O | | | Perc | ent of Total |
|----------------------------|-----------|------|-------------|-------|--------------|
| Total Earned | | | \$2,018,298 | | 40% |
| Total Contributed | | | \$2,968,264 | | 60% |
| TOTAL REVENUE | | 1.24 | \$4,986,562 | | 1915 |
| | | | | | |
| Program Services | | | \$4,427,412 | 12.2 | 81% |
| General and Administrative | | | \$645,933 | | 10% |
| Development | | | \$472,527 | | 9% |
| TOTAL EXPENSES | | | \$5,545,872 | Seq. | |
| | | 1 | 1. A. A. | E. S. | 1.1.5 |
| CHANGE IN NET ASSETS | | | (\$559,310) | | 4 |

OPERA AMERICA FINANCIAL REPORT

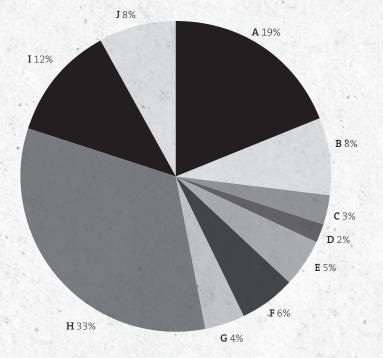
OPERA AMERICA FISCAL YEAR 2016 OPERATING REVENUE

(INCLUDING OPERA CENTER OPERATIONS AND ASSET RELEASES)

| А | Foundation Grants | \$2,188,357 |
|-----|--------------------------|-------------|
| В | Opera Center Rentals | \$887,732 |
| С | Annual Fund Support | \$711,658 |
| D | Membership Fees and Dues | \$663,066 |
| Е | Endowment Draw | \$523,500 |
| F | Conference Revenue | \$247,976 |
| G | Other Earned Income | \$227,840 |
| Н | Government Grants | \$105,000 |
| Ι | Corporate Contributions | \$100,000 |
| Sul | ototal | \$5,655,129 |



OPERA AMERICA FISCAL YEAR 2016 OPERATING EXPENSES



(INCLUDING OPERA CENTER OPERATIONS)

| Pro | ogram Services | 1999 |
|-----|--|-------------|
| A | Artistic Services | \$1,047,689 |
| В | Audience Development | \$426,915 |
| С | Conference | \$151,978 |
| D | Education and Professional Development | \$125,806 |
| E | Information Services and Publications | \$292,080 |
| F | Media Relations | \$338,052 |
| G | Membership | \$225,988 |
| Н | Opera Center and Occupancy Costs | \$1,818,904 |
| Su | pport Services | |
| I | General and Administrative | \$645,933 |
| J | Development | \$472,527 |
| Su | btotal | \$5,545,872 |
| Fac | cilities Reserve Transfer | \$20,000 |
| Во | ard Reserve Transfer | \$25,000 |
| OP | PERATING SURPLUS | \$64,257 |